

BARCALDINE REGIONAL COUNCIL
2023-2024 BUDGET



Ratepayers, community members, staff and councillors.

The Barcaldine Regional Council 2023-2024 Budget has been developed in the most difficult macro economic conditions of the 21st Century. For once Council hasn't been faced with deteriorating climatic conditions, plunging or sustaining our region into drought. Yet the headwinds of the broader state, national and international economy have been keenly felt by council as the budget has been developed.

Cost of living is a phrase often widely used, with other levels of governments able to use headline announcements running to the tens of billions of dollars; in either direct cash handouts or through taxation relief. Low own source revenue base councils like ours have massive limitations on their ability to provide similar relief due to their own spiralling costs and diminishing local capacity to sustain significant increases.

However predominantly the negatives in real terms stop there. Due to the significant budget repair undertaken over the last 3 budgets; where this council has taken extremely difficult decision to ensure business units of council have been placed in a cash positive position and our bottom line in terms of unrestricted cash has not only been placed under extreme monthly scrutiny but restored to a positive trajectory, we have been able to withstand the need to rush rates, fees and charges massively to be in front of CPI to temper the storm, thereby providing real, sustainable cost of living relief via softer increases. Council is also firmly on track to be debt free by 2030, relieving the annual repayment burden on council cash reserves and achieving a significant milestone that will provide for stable foundations moving forward.

This administration has taken a fiscally prudent approach to capital works; in plain terms we have shifted from building monuments to undertaking capital projects that deliver at a base level for both the community and for council's asset management. This has manifested through road sealing, street upgrades and substantial, generational upgrades to both sewerage and water assets. We have commenced substantial improvements to plant replacement and fleet utilisation; both to assist with immediate cashflow requirements and to ensure full capacity realisation.

The capital program for 2023/2024 will largely be funded by external sources with over \$6.4million supporting the delivery of a \$10.2million in capital works. This program is working through a backlog of renewal projects while some new assets will add community value and contribute to operational efficiencies. Some of the highlights include:

- Town Streets Upgrades and Renewals
- Floodway Upgrade Program (FUP)
- Rural Road Sealing Program
- Roads Reseal Program
- Cattle Cross loading Facility
- Community Buildings Renewal Program
- Sewerage Mains Relining
- Plant Replacement Program
- Housing Renewal Program

Within these highlights I would like to single out the Floodway Upgrade Program or FUP. Council has identified that on several rural roads, the focus need not always be on one treatment over another in terms of asset maintenance or renewal. Following dedicated community consultation, council has developed the internal understanding that different roads in different geographical locations on different soil types require alternative solutions. This in order to not only maintain the asset effectively and with targeted treatments,

but critically to ensure road safety and minimise the costs incurred in vehicle maintenance by our regional residents and heavy vehicle operators. It has taken awhile, perhaps too long, for this message to be heard internally by council, but it has clearly now been identified in a targeted, funded capital works program.

In a signal of support for the rural industry that underpins our economy and the heavy vehicle transport operators that are integral to it, council has also committed to the construction of a Cattle Cross Loading Facility. This will be located in Alpha at the termination of the east-west triple road train route (Type 2) and will significantly improve not only driver safety and animal Biosecurity outcomes; but provide for more structured parking and decoupling opportunities and facilitate enhanced tourism experiences. It will further capitalise on the previously delivered State Government investment in the Heavy Vehicle Rest Area and further enhance this council's road safety messages.

From an operational perspective, there is much work to be done, with maintenance of our assets taking a critical focus with large water maintenance programs earmarked for the Jericho Water Treatment plant, air scouring of mains, and reservoir clean-outs.

In previous budgets, this council has seen substantial investment in our water and sewerage through both facility upgrades and sewerage telemetry installation and activation. This has seen the lowering of future operational costs and improvements in service delivery as well as the reduction in demand side water use. As a result Council continues to be in a position to maintain its stance on not charging for excess water; another cost of living measure and underlining our approach to presenting our communities in the best manner possible without hitting the hip pocket of hard working ratepayers.

Housing is a significant issue for Council and the community. Sourcing accommodation options are critical part of recruitment and retention of staff in all our towns. Council has resisted the temptation at this stage to invest your money directly in new or second hand housing and has opted for development of a housing strategy to inform any investments going forward.

Investment in our systems and processes to ensure they are modern to reflect current practices is essential. Our IT systems have done the job for a long time, but now need to be upgraded to stay current with increasing cyber security risks. This budget begins the journey of a new enterprise system along with a fresh operating environment. This is a significant project with significant opportunity to provide operating efficiencies for our staff.

This budget at it's core is aiming to reset the compass for the future in the wake of a wet season that has really taken a massive toll on our rural roads. As a result of this flood damage, a significant focus over the next two years will be on delivering a program worth \$50million with works across the region. A program of this size will really test the capacity of our staff and local contractors to deliver the full program within the two year timeframe, whilst fully realising the capital capacity of this opportunity.

General rates are being impacted in 2023/2024 by new property valuations. To continue to fund Council's operations and community service obligations, a general rates increase of 6% will be applied in this budget. In rural land the average valuation increase was 153%. For the rural land rating category a significant reduction of the rate in the dollar charged as a result of this valuation impact. This adjustment will give Council 6% in additional general rates revenue.

Sewerage and Water Charges will increase by 6% as well. Both of these services will not cover their operational costs this year due to a number of projects mentioned early, although from a cash perspective both will be positive. Operating costs of the Waste Collection contract are much higher then expected and as a result an increase for the waste charges in 2023/2024 will be 8%. This is not an ideal outcome for the

community or council, but future budgets will need to continue to address the shortfall that has arose due to the transition to a user pays service. I have repeatedly said that despite commentator's opinions to the contrary, local government is clearly fundamentally responsible for its core functions of roads, waste, water and sewerage. Waste was a segment of council that required substantial adjustments to modernise and truly cost recognise. This has resulted in issues for some Barcaldine town based businesses and I expect that through our operational plan these concerns will be addressed, whilst not exposing the broader community to cost escalations or un-realistic service expectations.

Grants and subsidies play an important part for Council in its budget. The Federal Assistance Grant continues to be the major contributor and will increase again this year due to sustained lobbying that I and others have undertaken over the course of the last 2 years, as well as now being pre-paid, which clearly assists with cashflow management and will contribute to extra revenue via our investment strategy and capacity.

The funding allocation for community events and special celebrations has been maintained with community support and sponsorship continuing to be a critical community contribution we make as Council.

The recent Queensland State Government Budget delivered 2 key funding announcements for the Barcaldine Regional Council. One was the Barcaldine Renewable Energy Zone infrastructure funding. This will provide the base funding for the key infrastructure that facilitates the delivery of the single biggest economic enabler to be built in Western Queensland. Job creation outside of the traditional employment bases along with embracing the transition to a zero-carbon economy positions the Barcaldine Region to be the leader of western Queensland in the emerging economy.

The recognition of the Beef Road Corridors project also delivers certainty to workforce planning and road safety by the Qld Government. This project will provide for substantial works opportunities as significant portions of the remainder the state road network within in our LGA boundary is progressively sealed. The road sealing will also significantly enhance road safety and mitigate against weather impacts on the currently unsealed network.

Overall, Council is expecting a small operating deficit, but with Capital funding can expect a net profit of \$5.2 million. Forecasts going forward are for this to improve towards a balanced budget in 2025/6 although it is most likely that this will be brought forward due to the amendments in the size of the grant through the methodology review.

Increasing costs and continuing delays in delivery of goods have created the environment leading to a 7.4% increase in inflation. (Annual Headline CPI March 2023 Brisbane) That is an inescapable fact.

With the projects in this budget and the continued fiscal responsibility approach we have undertaken through prudent tracking of expenditure council is positioned to handle the future well. This has clearly been a tough budget, but one that clearly and definitively places Council in a better, stronger position progressing.

I commend this budget to the chamber and the community as a necessary adjustment of underpinning fiscal requirements and delivery of required capital upgrades and works. Balancing the books in any environment is tough, but when charged with additional responsibility of minimising any unnecessary harm to household budgets it is infinitely more challenging.

POLICY NAME:	Debt Policy
POLICY NUMBER:	F024
ADOPTED:	27 June 2023
DIRECTORATE	Corporate and Financial Services
REVIEW DUE	30 June 2024

1 PURPOSE

To outline Council's plans for new loan borrowings for the next ten years, the purpose of those borrowings and the repayment terms for new and existing borrowings.

2 SCOPE

This policy relates to any form of borrowing undertaken by Barcardine Regional Council

3 HEAD OF POWER

Section 192 of the *Local Government Regulation 2012* requires Council to prepare a debt policy each financial year and that the policy must state the following:

- a. new borrowings planned for the current financial year and for the next nine financial years; and
- b. The period over which it is planned to repay existing and proposed borrowings

4 POLICY STATEMENT

- a. Council will utilise borrowings where considered appropriate to fund, projects where there is insufficient revenue or grants available.
- b. As a matter of Council process, Council seeks to fund renewal of assets from current cash flows and limit borrowings to projects that are new or significant upgrades.
- c. Debt provides a mechanism for sharing the cost of infrastructure between present and future generations.
- d. The appropriate mix of debt to internal funding is intended to provide the lowest long-term level of rates which does not over-commit the future and which provides adequate flexibility of funding in the short term.
- e. The term of any new loan will not exceed the life of the asset funded up to a maximum term of 20 years.
- f. Existing Loans: Council will reduce the level of debt by continuing repayments as per the schedules agreed with Queensland Treasury Corporation.
- g. New Loans: Council will restrict the purpose of new loans to funding infrastructure assets. The service provided by infrastructure assets benefits both present and future generations.

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4.1 New Borrowings

- a. Council does not intend to borrow funds in the 2023/2024 financial year.
- b. There are no new borrowings planned for the foreseeable future. This will be reviewed in conjunction with the annual budget preparation process and with reference to the long term financial management plan.

4.2 Loan Balances as at 30 June 2023 and estimated Repayment Periods

<i>Purpose</i>	<i>Lender</i>	<i>Interest Rate</i>	<i>Loan Balance 30 June 2023</i>	<i>Remaining Term</i>
Alpha Pool	QTC	3.442%	\$ 227,567.68	2 years
Barcaldine Sewerage	QTC	4.646%	\$ 245,745.81	4 years
Barcaldine Water	QTC	7.747%	\$ 436,538.12	4 years
Aramac Pool	QTC	3.212%	\$ 376,146.66	5 years
Sewerage Treatment Plant	QTC	1.30%	\$ 1,575,431.27	9 years
TOTAL LOAN BALANCE			\$ 2,861,429.54	

4.3 Estimated Repayments for 2023/2024

<i>Purpose</i>	<i>Interest Payment</i>	<i>Principal Repayment</i>	<i>Total Repayment</i>	<i>Balance as at 30 June 2024</i>
Alpha Pool	\$6,399.69	\$ 108,066.23	\$ 118,233.84	\$115,733.53
Barcaldine Sewerage	\$10,429.55	\$ 54,663.12	\$ 67,676.92	\$188,498.44
Barcaldine Water	\$31,048.17	\$ 89,754.77	\$ 127,960.88	\$339,625.41
Aramac Pool	\$10,510.42	\$ 68,705.70	\$ 81,304.11	\$305,352.97
Sewerage Treatment Plant	\$21,252.21	\$190,869.15	\$ 216,000.00	\$1,381,846.95
TOTAL	\$ 79,640.04	\$ 512,058.97	\$ 610,012.30	\$2,331,057.30

4.4 Future Expected Loan Balances

Year	Expected Balance
30 June 2025	\$ 1,781,445.28
30 June 2026	\$ 1,331,377.50
30 June 2027	\$ 864,213.76
30 June 2028	\$ 579,577.28
30 June 2029	\$ 371,826.68
30 June 2030	\$ 161,120.76
30 June 2031	\$0
30 June 2032	\$0
30 June 2033	\$0

POLICY NAME:	Investment Policy
POLICY NUMBER:	F020
ADOPTED:	27 June 2023
DIRECTORATE	Corporate and Financial Services
REVIEW DUE	30 June 2024

1 PURPOSE

To invest surplus cash funds to the best advantage of Council and the community.

2 SCOPE

This policy relates to authorised investments of cash holdings of Barcaldine Regional Council

3 HEAD OF POWER

The investment powers of Council are defined in the *Statutory Bodies Financial Arrangements Act 1982* (SBFA). Section 47 requires that a statutory body must use its best efforts to invest its funds—

- a. at the most advantageous interest rate available to it at the time of the investment for an investment of the proposed type; and
- b. in a way it considers is most appropriate in all the circumstances.

Section 191 of the *Local Government Regulation 2012* requires a local government to prepare and adopt an investment policy.

The investment policy must outline Council's investment objectives and overall risk philosophy. The policy must also state procedures for achieving the goals related to investment stated in the policy.

The policy must also state:

- a. The purpose of concessions granted;
- b. The extent to which physical and social infrastructure costs for a new development are to be funded by charges for the development.

4 POLICY STATEMENT

Council generally has surplus funds which are available for investment during the year. Interest on these investments may represent a significant contribution to the income of Council.

4.1 Types of Investments

Council as a Local Government has Category 1 investment powers under the SBFA. This allows Council to invest in at call or in fixed period deposits of no more than one year.

4.2 Investment Philosophy, Objective and Strategy

The security of Council's investments must be a priority at all times. The philosophy is to invest surplus Council funds in short term cash investments to maximise revenue at the highest interest rate available at the time of investment while being cognizant of institutions providing a service to the local community. Due regard for risk constraints must be taken into consideration.

4.3 Risks

Council will limit its risk exposure in relation to investments by:

- a. using Qld Treasury Corporation (QTC) as its default investment institution
- b. investing the remaining funds with Australian financial institutions with a long term credit rating from Standard and Poor's of BBB+ or greater;
- c. Council officers may only invest surplus funds with an Australian Financial Institution;
- d. The term of maturity of surplus funds must consider the future cash flow needs of Council.
- e. reporting a summary of investments to each monthly Council meeting.

4.4 Credit Risk

Further to the consideration of the credit rating of institutions when officers are evaluating investment options can apply the correlation between credit rating and investment as set out in Appendix 1 – Credit Risk Table.

5 DELEGATION

The Chief Executive Officer may delegate authority to invest surplus funds in accordance with this Policy. Investments not explicitly noted within this policy may be considered with due evaluation and research. Investments outside those outlined in this policy must be resolved by Council and supported with appropriate approvals from external bodies.

6 APPENDIX 1 – CREDIT RISK TABLE

Long term credit rating	Short term credit rating	Maximum % of total investment	Maximum Term for Fixed Term Investments Only
QTC Capital guaranteed Cash Funds		100%	1year
AAA or AA	A-1+	40%	1year
A+ to A	A-1+	40%	6 months
BBB+	A-2	40%	6 months

POLICY NAME:	Revenue Policy
POLICY NUMBER:	F018
ADOPTED:	27 June 2023
DIRECTORATE	Corporate and Financial Services
REVIEW DUE	30 June 2024

1 PURPOSE

To set out the principles for raising and recovering revenue.

2 SCOPE

This policy relates to revenue activities at Barcaldine Regional Council

3 HEAD OF POWER

Section 104 of the *Local Government Act 2009* requires Council to establish a system of financial management that includes a revenue policy.

Section 193 of the *Local Government Regulation 2012* states that the revenue policy must state the principles that the local government intends to apply for:

- a. Levying rates and charges;
- b. Granting concessions for rates and charges;
- c. Recovering overdue rates and charges; and
- d. Cost-recovery methods.

The policy must also state:

- a. The purpose of concessions granted;
- b. The extent to which physical and social infrastructure costs for a new development are to be funded by charges for the development.

4 POLICY STATEMENT

The document will set out the policies relating to revenue raising measures adopted by Council. This will include Council's Rates and Charges, concessions and physical and social infrastructure costs.

4.1 Rates and Charges

4.1.1 Levying of Rates and Charges

Barcaldine Regional Council will be guided by the following principles in the levying of rates and charges:

- a. Council will have regard to the principle of transparency in the setting of rates and charges

- b. Rates and Charges shall be raised at the levels necessary to fund the operations of Council
- c. Council will endeavour to have a rating regime that is simple and inexpensive to administer
- d. Council will try to achieve intergenerational equity by taking account of the services provided to both present and future ratepayers
- e. Council will raise sufficient revenue to maintain services at an appropriate standard
- f. Council will take into account the availability of other funding sources to meet community expectations
- g. Where services are provided specifically for an identifiable group within the community and there is not a general community benefit, Council may recover the cost of those services from that identifiable group
- h. The timing of the levying of rates will take into account the financial cycle of local economic activity in order to assist the smooth running of the local economy
- i. Council will try to achieve equity through flexible payment arrangements for ratepayers with a lower capacity to pay.

4.1.2 Granting Concessions for Rates and Charges

Barcaldine Regional Council will apply concessions to rates and charges using the following principles:

- a. The same treatment will be applied for ratepayers in similar circumstances
- b. Council will be transparent by making clear the requirements necessary to receive concessions
- c. Council may provide an appropriate discount or exemption to identified groups in the community that need assistance in meeting their obligations
- d. Council may make concessions where genuine hardship exists but does not consider these concessions should be in the form of remissions of rates

4.1.3 Recovering Overdue Rates and Charges

Barcaldine Regional Council will exercise its powers to recover rates and charges using the following principles:

- a. All ratepayers should meet their obligations at the proper time to ensure equity
- b. Council will exercise its rate recovery powers in order to reduce the overall rate burden on ratepayers
- c. Council will be transparent by making clear the obligations of ratepayers and the processes used by Council in assisting them to meet their financial obligations
- d. Council will make the processes used to recover outstanding rates and charges clear, simple to administer and cost effective
- e. Council will endeavour to be flexible by responding where necessary to changes in the local economy

4.1.4 Cost Recovery Methods

Barcaldine Regional Council will be guided by the following principles in recovering the costs of providing goods and services:

- a. Council will set fees and charges at a level to cover the cost to Council of providing the goods or services including the cost of administration
- b. Council will set fees and charges taking into account its competitors to ensure it is providing the most cost-effective service
- c. Council will set fees and charges taking into account the cost burden on local businesses and residents
- d. Council is aware that it may have a community service obligation when setting some fees and charges
- e. Council will ensure that the cost of maintaining infrastructure is reflected in the level of fees and charges
- f. Council will ensure that the cost of replacing infrastructure is reflected in the level of fees and charges

4.2 Purpose of Concessions

Council has identified that particular groups within the community may have difficulty meeting their obligations to Council and has therefore decided to grant concessions to support these groups:

- a. Pensioners – Council recognises the contribution to the community of pensioners and that their ability to pay rates and charges is generally less than the general community. Council therefore grants pensioners, as a whole, a discount on rates and utility charges.
- b. Non-profit organisations – Council recognises the work of sporting, recreational and charitable organisations in the community and in particular the volunteers who contribute to these organisations. Council therefore:
 - i. grants an exemption on general rates to these organisations
 - ii. provides a discount on the hire of equipment and facilities to local non-profit organisations
 - iii. provides a discount on water charges for some local non-profit, church and sporting organisations
- c. Residents – Council recognises the contribution made by local residents in meeting their obligations. Council therefore provides a discount on the hire of equipment and facilities to local residents.

4.3 Physical and Social Infrastructure Costs

Barcaldine Regional Council requires developers to pay a reasonable contribution towards the cost of infrastructure required to support development. However Council is encouraging new development in its communities and is prepared to support part of new development through general revenue. The following principles apply:

- a. All infrastructure costs within the development area are to be met by the developer in accordance with the provisions of the *Sustainable Planning Act 2009*

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- b. All infrastructure costs connecting the development to the existing infrastructure network are to be met by the developer in accordance with the provisions of the *Sustainable Planning Act 2009*
- c. Council may partially subsidize the cost of assessing development applications to encourage new development

POLICY NAME: Revenue Statement
POLICY NUMBER: F030
ADOPTED: 27 June 2023
DIRECTORATE Corporate and Financial Services
REVIEW DUE 30 June 2024

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Revenue Statement 2023/2024

This Revenue Statement is prepared in accordance with Section 104 (5) of the *Local Government Act 2009* and Section 172 of the *Local Government Regulation 2012*.

The Revenue Statement outlines the revenue measures adopted by Barcaldine Regional Council for the financial year ending on 30 June 2023.

DIFFERENTIAL GENERAL RATES

Barcaldine Regional Council levies differential general rates in accordance with Section 80 of the *Local Government Regulation 2012*.

In determining the differential rating categories, Council has taken into account the following factors:

- The rateable value of the land and rates which would be payable if only one general rate was levied
- The level of services provided to that land and the cost of providing those services compared to the rate burden that would apply under a single general rate
- The use of the land in so far as it relates to the extent of utilisation of Council's services and
- The location of the land and the access to services.

The number of visitors, including tourists with caravans and motor homes, to the Barcaldine Region is increasing every year. These visitors have an impact on Council roads, public conveniences, camping areas and the provision of tourist information services.

Accordingly, Council has adopted a system of categorisation for public accommodation facilities based on the number of rooms, sites and/or cabins.

Barcaldine Regional Council is affected by mining and energy development and it has carefully considered the impacts that these particular land uses have on the ability of Council to deliver the desired levels of service to the community.

These impacts include:

- the increase in Council's wage costs in an endeavour to compete with private enterprise
- increased staff turnover
- accommodation difficulties, in terms of both availability and affordability
- increased visitation by contractors utilising Council services and infrastructure
- rapid deterioration of public infrastructure
- the need for additional health, environmental, planning and community services.

Council has adopted a system of categorisation for these developments to recognize the impacts on the community and Council operations and infrastructure.

DIFFERENTIAL GENERAL RATES CATEGORIES

The differential rating categories adopted by Council and a description of each category are:

Category	Description	Criteria
1	Alpha Township	All land within the Alpha Designated Town Area as defined in Map A and which is not otherwise categorised
2	Aramac Township	All land within the Aramac Designated Town Area as defined in Map B and which is not otherwise categorised
3	Barcaldine Township	All land within the Barcaldine Designated Town Area as defined in Map C and which is not otherwise categorised

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Category	Description	Criteria
4	Jericho Township	All land within the Jericho Designated Town Area as defined in Map D and which is not otherwise categorised
5	Muttaborra Township	All land within the Muttaborra Designated Town Area as defined in Map E and which is not otherwise categorised
6	Rural Residential	All land outside the Designated Town Areas, which is less than 100 hectares in size and which is used for residential purposes
8	Rural	All land outside the Alpha, Aramac, Barcaldine, Jericho and Muttaborra Designated Town Areas and which is not otherwise categorised
11	Public Accommodation A	Land used for or intended to be used for hotels, motels, caravan parks, guest houses and other short term accommodation with less than 11 rooms, units or sites
12	Public Accommodation B	Land used for or intended to be used for hotels, motels, caravan parks, guest houses and other short term accommodation with between 11 and 24 rooms, units or sites
13	Public Accommodation C	Land used for or intended to be used for hotels, motels, caravan parks, guest houses and other short term accommodation with between 25 and 50 rooms, units or sites
14	Public Accommodation D	Land used for or intended to be used for hotels, motels, caravan parks, guest houses and other short term accommodation with between 51 and 100rooms, units or sites
15	Public Accommodation E	Land used for or intended to be used for hotels, motels, caravan parks, guest houses and other short term accommodation with between 101-200 rooms, units or sites
16	Public Accommodation F	Land used for or intended to be used for hotels, motels, caravan parks, guest houses and other short term accommodation with more than 200 rooms, units or sites
21	Multi-Residential A	Land used for or intended to be used for long term residential purposes with between 2 and 4 dwelling units
22	Multi-Residential B	Land used for or intended to be used for long term residential purposes with between 5 and 10 dwelling units
23	Multi-Residential C	Land used for or intended to be used for long term residential purposes with between 11 and 20 dwelling units
24	Multi-Residential D	Land used for or intended to be used for long term residential purposes with between 21 and 40 dwelling units
25	Multi-Residential E	Land used for or intended to be used for long term residential purposes with between 41 and 80 dwelling units
26	Multi-Residential F	Land used for or intended to be used for long term residential purposes with more than 80 dwelling units

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Category	Description	Criteria
31	Electricity Substation	Land used for or intended to be used for an electricity substation
35	Multi-Industrial A	Land, under 50 hectares, used for or intended to be used for multiple industrial purposes
36	Multi-Industrial B	Land, between 50 and 500 hectares, used for or intended to be used for multiple industrial purposes.
37	Multi-Industrial C	Land, greater than 500 hectares, used for or intended to be used for multiple industrial purposes.
41	Power Station A	Land used or intended to be used for the generation and transmission of electricity (gas, coal, wind or solar) up to 50MW
42	Power Station B	Land used or intended to be used for the generation and transmission of electricity (gas, coal, wind or solar) between 51MW–150MW
43	Power Station C	Land used or intended to be used for the generation and transmission of electricity (gas, coal, wind or solar) between 151MW–250MW
44	Power Station D	Land used or intended to be used for the generation and transmission of electricity (gas, coal, wind or solar) between 251MW–500MW
45	Power Station E	Land used or intended to be used for the generation and transmission of electricity (gas, coal, wind or solar) between 501MW–1000MW
46	Power Station F	Land used or intended to be used for the generation and transmission of electricity (gas, coal, wind or solar) more than 1000MW
51	Coal Mining A	Land that is an integrated coal mine producing less than 2 million tonnes per annum
52	Coal Mining B	Land that is an integrated coal mine producing between 2 and 10 million tonnes per annum
53	Coal Mining C	Land that is an integrated coal mine producing between 10 and 20 million tonnes per annum
54	Coal Mining D	Land that is an integrated coal mine producing greater than 20 million tonnes per annum
61	Intensive Accommodation A	Land used for or intended to be used for providing intensive accommodation containing less than 50 units, rooms, suites and/or caravan sites
62	Intensive Accommodation B	Land used for or intended to be used for providing intensive accommodation containing between 51 and 100 units, rooms, suites and/or caravan sites
63	Intensive Accommodation C	Land used for or intended to be used for providing intensive accommodation containing between 101 and 250 units, rooms, suites and/or caravan sites
64	Intensive Accommodation D	Land used for or intended to be used for providing intensive accommodation containing between 251 and 400 units rooms, suites and/or caravan sites
65	Intensive Accommodation E	Land used for or intended to be used for providing intensive accommodation containing between 401 and 500 units, rooms, suites and/or caravan sites
66	Intensive Accommodation F	Land used for or intended to be used for providing intensive accommodation containing greater than 500 units, rooms, suites and/or caravan sites

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Category	Description	Criteria
71	Extractive Industry A	Land used for extractive purposes including dredging, excavating, quarrying or sluicing of less than 5000 tonnes per annum
72	Extractive Industry B	Land used for extractive purposes including dredging, excavating, quarrying or sluicing between 5001 and 100,000 tonnes per annum
73	Extractive Industry C	Land used for extractive purposes including dredging, excavating, quarrying or sluicing of more than 100,000 tonnes per annum
74	Gas Extraction	Land used for the extraction of natural gas or coal seam gas
81	Non-profit organisation	Land owned by non-profit organizations and used for sporting, recreational or community purposes
91	Tourist Facility	Land used for or intended to be used for a tourist facility

Intensive Accommodation means a facility used primarily for the accommodation of persons, other than tourists, who work in construction, energy, resources or mining activities and is commonly known as a “workers camp”, “single person quarters”, “accommodation village”, “barracks” or similar names. Additional these facilities may be temporary or permanent.

Integrated Coal Mine means land which is used or intended to be used in an integrated manner for the purposes of coal mining or purposes ancillary or associated with coal mining such as washing down, stockpiling, haulage, water storage and rehabilitation.

Tourist Facility means land which is used or intended to be used as a tourist attraction which may or may not include accommodation but does not include land solely used for Public Accommodation.

RATING SCHEDULE

The rate charged and the minimum general rate for each differential rating category is:

Category	Description	Minimum General Rate	Rate in the \$ (cents)
1	Alpha Township	\$612	1.5031
2	Aramac Township	\$528	1.5031
3	Barcaldine Township	\$652	1.5031
4	Jericho Township	\$584	1.5031
5	Muttaburra Township	\$506	1.5031
6	Rural Residential	\$652	1.3133
8	Rural	\$565	0.2568
11	Public Accommodation A	\$663	1.5031
12	Public Accommodation B	\$1,326	1.5031
13	Public Accommodation C	\$2,652	1.5031
14	Public Accommodation D	\$5,298	1.5031
15	Public Accommodation E	\$10,706	1.5031
16	Public Accommodation F	\$21,306	1.5031
21	Multi-Residential A	\$1,325	1.5031
22	Multi-Residential B	\$3,190	1.5031
23	Multi-Residential C	\$7,018	1.5031
24	Multi-Residential D	\$13,398	1.5031
25	Multi-Residential E	\$26,797	1.5031

BARCALDINE REGIONAL COUNCIL

Revenue Statement 2023/2024

Category	Description	Minimum General Rate	Rate in the \$ (cents)
26	Multi-Residential F	\$40,195	1.5031
31	Electricity Substation	\$9,084	2.2260
35	Multi-Industrial A	\$9,084	2.2260
36	Multi-Industrial B	\$28,405	2.2260
37	Multi-Industrial C	\$284,046	2.2260
41	Power Station A	\$8,570	2.2260
42	Power Station B	\$83,262	2.2525
43	Power Station C	\$166,525	2.9277
44	Power Station D	\$353,032	3.8065
45	Power Station E	\$441,289	4.8972
46	Power Station F	\$529,548	6.4310
51	Coal Mining A	\$176,516	2.9277
52	Coal Mining B	\$441,289	4.8972
53	Coal Mining C	\$598,535	6.4310
54	Coal Mining D	\$755,782	7.2345
61	Intensive Accommodation A	\$33,946	1.7342
62	Intensive Accommodation B	\$74,680	2.2525
63	Intensive Accommodation C	\$149,360	2.9277
64	Intensive Accommodation D	\$264,774	3.8065
65	Intensive Accommodation E	\$353,032	4.2305
66	Intensive Accommodation F	\$441,289	4.8972
71	Extractive Industry A	\$9,503	1.7342
72	Extractive Industry B	\$20,365	1.7342
73	Extractive Industry C	\$33,946	1.7342
74	Gas Extraction	\$33,946	1.7342
81	Non-Profit Organization	\$0	0.0000
91	Tourist Facility	\$1,326	1.5031

UTILITY CHARGES – WATER

Barcaldine Regional Council levies a water utility charge in each community consisting of a water access charge for the infrastructure that supplies the water to each parcel of land.

This charge includes a water use allocation. The allocation is based on the estimated water usage of each consumer.

A water utility charge is also applied to a parcel of land that is located within a designated town area and that is not connected to Council's water supply network but which has the ability to access the water supply network. This charge is 50% of the private residence rate.

Council provides water to some parcels of land outside a designated town area. These parcels are levied a water utility charge at the same rate as a private residence.

Where a rates assessment comprises more than one parcel of land, the first parcel will attract the applicable water utility charge according to the use. The second and subsequent parcels of land on the same assessment will each attract an additional water charge at 50% of the private residence rate.

Where a business or land use covers more than one rates assessment, water utility charges will apply as if all parcels of land were on the one assessment. The applicable water allocations for each assessment shall be combined to provide a total water allocation for that business or land use.

BARCALDINE REGIONAL COUNCIL

Revenue Statement 2023/2024

Where a business or land use is connected to more than one water meter, the total use is calculated by adding the usage recorded on each water meter.

For the 2023/2024 financial year, Council has decided not to charge an excess water charge on consumption in excess of the base allocation nominated in the tables below.

Council will continue to read meters as at 1 June each year.

Water Allocations and Charges per annum:

<u>ALPHA AND JERICHO</u> LAND USAGE	UNITS	ALLOCATION	FIXED CHARGE
Private Residence, Business, Office, Rural Residential or any other land not otherwise specified - water connected	2	700kl	\$802
Land - outside designated town area - water connected	2	700kl	\$802
Land - additional parcel - no separate connection	1	350kl	\$401
Land - additional parcel - with separate connection	2	700kl	\$802
Land - within designated town area - with ability to access - but no connection	1	n/a	\$401
Private Residence combined with business	3	1,050kl	\$1,203
Boarding house or lodging house	3	1,050kl	\$1,203
Multi-Residential - for first accommodation unit	2	700kl	\$802
Plus for every additional accommodation unit	1	350kl	\$401
Hotel, Hotel/Motel, Motel, (first 20 units or part thereof)	4	1,400kl	\$1,604
Plus for every 5 additional accommodation units	1	350kl	\$401
Caravan Park	6	2,100kl	\$2,406
Plus for each 5 fixed accommodation units	1	350kl	\$401
Golf Club	4	1,400kl	\$1,604
Park	8	2,800kl	\$3,208
Alpha State School	8	2,800kl	\$3,208
Alpha State School Oval	4	1,400kl	\$1,604
Jericho State School	4	1,400kl	\$1,604
Hospital	8	2,800kl	\$3,208

<u>ARAMAC AND MUTTABURRA</u> LAND USAGE	UNITS	ALLOCATION	FIXED CHARGE
Private Residence, Business, Office, Rural Residential or any other land not otherwise specified - water connected	2	1,800kl	\$616
Land - additional parcel - no separate connection	1	900kl	\$308
Land - additional parcel - with separate connection	2	1,800kl	\$616
Land - within designated town area - with ability to access - but no connection	1	n/a	\$308
Private Residence combined with business	3	2,700kl	\$924
Bowls Club, Commercial Garden	3	2,700kl	\$924

BARCALDINE REGIONAL COUNCIL

Revenue Statement 2023/2024

ARAMAC AND MUTTABURRA LAND USAGE	UNITS	ALLOCATION	FIXED CHARGE
Golf Club	4	3,600kl	\$1,232
Multi-Residential - for first accommodation unit	2	1,800kl	\$616
Plus for every additional accommodation unit	1	900k	\$308
Hotel, Hotel/Motel, Motel (first 20 units or part thereof)	4	3,600kl	\$1,232
Plus for every 5 additional accommodation units	1	900k	\$308
Caravan Park and Freedom Park	6	5,400kl	\$1,848
Plus for every 5 fixed accommodation units	1	900k	\$308
Park	8	7,200kl	\$2,462
Recreation Grounds	8	7,200kl	\$2,462
Land - outside designated town area - water connected	2	1,800kl	\$616
Hospital	13	11,700kl	\$4,004
School	16	14,400kl	\$4,928
Sewerage Works	20	18,000kl	\$6,160

BARCALDINE LAND USAGE	UNITS	ALLOCATION	FIXED CHARGE
Private Residence, Business, Office, Rural Residential or any other land not otherwise specified - water connected	2	1,800kl	\$804
Land - outside designated town area - water connected	2	1,800kl	\$804
Land - additional parcel - no separate connection	1	900kl	\$402
Land - additional parcel - with separate connection	2	1800kl	\$804
Land - within designated town area - with ability to access - but no connection	1	n/a	\$402
Private Residence combined with business	3	2,700kl	\$1,206
Bowls Club, Commercial Garden	3	2,700kl	\$1,206
Boarding house or lodging house	3	2,700kl	\$1,206
Golf Club	4	3,600kl	\$1,608
Multi-residential - for first accommodation unit	2	1,800kl	\$804
Plus for each additional accommodation unit	1	900kl	\$402
Hotel, Hotel/Motel, Motel (first 20 units or part thereof)	4	3,600kl	\$1,608
Plus for each 5 additional accommodation units	1	900kl	\$402
Caravan Park	6	5,400kl	\$2,412
Plus for each 5 fixed accommodation units	1	900kl	\$402
Power Station	6	5,400kl	\$2,412
Solar Power Station	2	1,800kl	\$804
Park	8	7,200kl	\$3,216
St Joseph's School including Day Care	8	7,200kl	\$3,216
Saleyards including Wash-down Bay	12	10,800kl	\$4,824
Qld Rail - Station and Compound	20	18,000kl	\$8,040

BARCALDINE REGIONAL COUNCIL

Revenue Statement 2023/2024

BARCALDINE LAND USAGE	UNITS	ALLOCATION	FIXED CHARGE
Hospital including Nurses Quarters, Surgery, House	36	27,000kl	\$14,472
Sewerage Works	54	48,600kl	\$21,708
Barcaldine State School including oval	56	50,400kl	\$22,512
Showgrounds/Racecourse/Swimming Pool	160	144,000kl	\$64,320
Barcaldine Rec Park	160	144,000kl	\$64,320

UTILITY CHARGES - SEWERAGE

Council levies a sewerage utility charge for sewerage services connected to each parcel of land within the designated town areas of Barcaldine, Aramac and Muttaborra.

Council levies a sewerage access charge for each parcel of land that is located within the designated town areas of Barcaldine, Aramac or Muttaborra and which is not connected to Council's sewerage network but which has the ability to access the sewerage network. This charge is 50% of the residential rate.

Where a rates assessment comprises more than one parcel of land with only one sewerage connection, the first parcel will attract the applicable sewerage utility charge according to the use. The second and subsequent parcels of land on the same assessment will each attract an additional sewerage charge at 50% of the residential rate.

Charge Description	Charge per	Charge
Residential	Accommodation unit	\$770
Commercial/Industrial	Pedestal (for each 1-2)	\$770
	Pedestal (for each 3-10)	\$541
	Pedestal (for each 10<)	\$385
Sewerage Access	Parcel of land not connected	\$385
Sewerage Additional Lots	Parcel of land	\$385
Septic	Septic unit	\$385

UTILITY CHARGES - WASTE

Barcaldine Regional Council levies a **Waste Collection Charge** on a property, which is occupied and which is located within the designated town area in each community:

- a. Residential property – one wheelie bin per week per accommodation unit
- b. Commercial or Industrial property – per wheelie bin per number of collections per week as requested by each property with a minimum of one wheelie bin collection per week
- c. Rural or Rural Residential - per wheelie bin per collection charge as determined by Council
- d. Other land – occupied – one wheelie bin per week

Barcaldine Regional Council levies a **Waste Management Charge** on all parcels of land (including vacant land and additional lots) within the designated town area in each community. The Waste Management Charge is set at a level that covers the cost of servicing and maintaining the waste facilities in each community.

Occupied Land means land that has located on it, a building or structure greater than 25m², or which is used for commercial purposes (i.e. agistment, heavy vehicle parking, and commercial cultivation).

BARCALDINE REGIONAL COUNCIL

Revenue Statement 2023/2024

Charge Description	Charge per	Charge
Waste Collection Charge	Bin collected per annum	\$248
Waste Management Charge	Parcel of land within designated town area	\$110

SPECIAL CHARGE – MUTTABURRA RURAL FIRE BRIGADE

In accordance with section 94 of the *Local Government Act 2009*, Section 94 of the *Local Government Regulation 2012*, and section 128A of the *Fire and Emergency Services Act 1990*, make and levy the special charges, and adopt the overall plan and annual implementation plan for the Muttaborra Rural Fire Brigade. A special charge of **\$60.00 per annum per Dwelling/Other Building** and **\$24.00 per annum for each vacant parcel of land**.

The overall plan is as follows:

1. The service, facility or activity is rural fire services, and in particular the purchase and maintenance of firefighting equipment and storage facilities of the rural fire brigade
2. The rateable land to which the special charge will apply is identified in the Appendix 19 – Muttaborra Designated Town Area - Rural Fire Levy
3. The estimated cost to implement the service identified in this overall plan is \$6,600
4. The estimated time for carrying out the overall plan is one (1) year

LEVYING OF RATES AND CHARGES

In accordance with section 107 of the *Local Government Regulation 2012*, rates notices for the 2023/2024 financial year will be issued half-yearly. The rates notices will be issued in September 2023 and March 2024.

In accordance with section 118 of the *Local Government Regulation 2012*, all rates and charges shall be due and payable within 30 days of the issue of the rates notice.

DISCOUNT FOR PAYMENT OF RATES AND CHARGES

Barcaldine Regional Council, In accordance with section 130 of the *Local Government Regulation 2012*, allow a discount of 10% on the General Rate, Water Charge, sewerage charge and waste charges only, paid in full before the end of the discount period.

If in the opinion of Council's delegate there are exceptional circumstances, approval of the discount after the due date may be granted.

INTEREST ON OVERDUE RATES AND CHARGES

Barcaldine Regional Council, in accordance with section 133 of the *Local Government Regulation 2012*, applies an interest charge of 11.64% (compounding daily) on all overdue rates and charges. Interest is payable from the date that the rates and charges become overdue.

CONCESSIONS - PENSIONERS

In accordance with Part 10 of the *Local Government Regulation 2012*, apply a Pensioner concession for rates and charges to properties owned by pensioners as follows:

1. Council will grant to the owner of a parcel of rateable land a *Pensioner concession* if:-
 - a. The owner is a pensioner and the land is the principal place of residence of the owner, or
 - b. The land is occupied by a pensioner, as their principal place of residence, and the owner agrees to pass the benefit of the rebate on to the pensioner

BARCALDINE REGIONAL COUNCIL

Revenue Statement 2023/2024

- c. An application in the prescribed form has been received by the required date, or
- d. Pensioner eligibility has been confirmed through Centrelink
2. all rates and charges owing to the Council have been fully paid
3. the amount due and payable for the current period has been fully paid
4. the land is located within a Designated Town Area.
5. The *concession* is calculated, General Rates, Water Charges, Sewerage Charges, Waste Charges at a rate of 30% to a maximum concession of \$427 per annum for each assessment
6. For land occupied, but not owned, by a pensioner, the rebate is the amount Council considers is fairly attributable to the pensioner.
7. A pro-rata concession will apply for new applicants during the financial year.
8. A *Pensioner* is a person who holds a Centrelink Pensioner Concession Card or a Veterans Affairs Repatriation Health Card. No other cards are acceptable.

CONCESSIONS - NON-PROFIT ORGANISATIONS

General Rates

Barcaldine Regional Council will provide a full rebate of the General Rate to the following ratepayers whose objects do not include making a profit or provide assistance or encouragement for arts or cultural development (Local Government Regulation 2012 Section 120(b)):

Assess No.	Owner	Use	Town
10081-00000	Aramac Local Ambulance Committee	Second Hand Shop	Aramac
10084-00000	Aramac Community Development Association Inc.	Hall	Aramac
10197-00000	Qld Country Women's Association	Hall	Aramac
10276-00000	The Trustees of the United Grand Lodge of Ancient Free and Accepted Masons of Qld	Masonic Lodge	Muttaborra
10352-00000	Qld Country Women's Association	Hall	Muttaborra
10456-00000	Desert Recreation Club Inc.	Recreation	Aramac
10565-20000	Muttaborra Golf Club Inc.	Golf Course	Muttaborra
10565-30000	Qld Military Rifle Club Inc.	Pistol Club	Muttaborra
20223-00000	Qld Country Women's Association	Hall	Barcaldine
20229-00000	Tree of Knowledge Development Committee Inc.	AWHC	Barcaldine
20091-50000	Barcaldine Aged Care Inc.	Second Hand Shop	Barcaldine
20134-00000	St Vincent de Paul Society	Second Hand Shop	Barcaldine
20135-00000	Tree of Knowledge Development Committee Inc.	AWHC	Barcaldine
20184-00000	Barcaldine Aged Care Inc.	Clubhouse	Barcaldine
20186-00000	Returned and Services League of Australia (Queensland Branch) Barcaldine Sub-Branch Inc.	Clubhouse	Barcaldine
20285-00000	The Uniting Church in Australia Property Trust	Manse	Barcaldine
20318-00000	Gordon Meacham & Alec Dyer & David Colman (as Trustees)	Comet Lodge	Barcaldine
20329-00000	Guides Queensland	Guide Hut	Barcaldine

BARCALDINE REGIONAL COUNCIL

Revenue Statement 2023/2024

Assess No.	Owner	Use	Town
20506-00000	Barcaldine & District Historical Society Inc.	Museum	Barcaldine
20619-01000	Barcaldine Aged Care Inc.	Independent Living	Barcaldine
20633-00000	Barcaldine Cultural Association	Cultural Centre	Barcaldine
20635-00000	Barcaldine Arts Council Inc.	Cinema	Barcaldine
30093-00000	Qld Country Women's Association	Hall	Alpha
30402-00000	Qld Country Women's Association	Hall	Jericho
30537-40000	Alpha Golf Club Inc.	Golf Club	Alpha

Water Utility Charges

Council grants a concession of 50% of water utility charges for land owned by the following organisations:

Assess No.	Organisation	Use	Town
10043-00000	The Corporation of the Synod of the Diocese of Rockhampton	Anglican Church	Aramac
10060-00000	The Roman Catholic Diocese of Rockhampton	Catholic Church	Aramac
10081-00000	Aramac Local Ambulance Committee	Second Hand Shop	Aramac
10084-00000	Aramac Community Development Association Inc.	Hall	Aramac
10197-00000	Qld Country Women's Association	Hall	Aramac
10218-00000	Aramac Amateur Racing Club Inc.	Racecourse	Aramac
10249-00000	The Corporation of the Synod of the Diocese of Rockhampton	Anglican Church	Muttaborra
10262-00000	The Roman Catholic Diocese of Rockhampton	Catholic Church	Muttaborra
10276-00000	The Trustees of the United Grand Lodge of Ancient Free and Accepted Masons of Queensland	Masonic Lodge	Muttaborra
10349-00000	Muttaborra Amateur Turf Club Inc., Landsborough Flock Ewe Show Society Inc., Muttaborra Polocross Club Inc.	Racecourse Showground	Muttaborra
10352-00000	Qld Country Women's Association	Hall	Muttaborra
10565-20000	Muttaborra Golf Club Inc.	Golf Course	Muttaborra
20044-10000	Barcaldine Congregation of Jehovah's Witness	Church	Barcaldine
20091-50000	Barcaldine Aged Care Inc.	Second Hand Shop	Barcaldine
20134-00000	St Vincent de Paul Society	Second Hand shop	Barcaldine
20135-00000	Tree of Knowledge Development Committee Inc.	Tourist Facility	Barcaldine
20184-00000	Barcaldine Aged Care Inc.	Clubhouse	Barcaldine
20186-00000	Returned and Services League of Australia (Queensland Branch) Barcaldine Sub-Branch Inc.	Clubhouse	Barcaldine
20223-00000	Qld Country Women's Association	Hall	Barcaldine
20229-00000	Tree of Knowledge Development Committee Inc.	Tourist Facility	Barcaldine
20293-10000	The Corporation of the Synod of the Diocese of Rockhampton	Anglican Church	Barcaldine

BARCALDINE REGIONAL COUNCIL

Revenue Statement 2023/2024

Assess No.	Organisation	Use	Town
20294-00000	The Roman Catholic Diocese of Rockhampton	Catholic Church and Presbytery	Barcaldine
20318-00000	Gordon Meacham, Alec Dyer, David Colman (as Trustees)	Comet Lodge	Barcaldine
20329-00000	Guides Queensland	Guide Hut	Barcaldine
20475-00000	Barcaldine Bowling Club Inc.	Bowls Club	Barcaldine
20506-00000	Barcaldine & District Historical Society Inc.	Museum	Barcaldine
20619-01000	Barcaldine Aged Care Inc.	Independent Living	Barcaldine
20633-00000	Barcaldine Cultural Association	Cultural Centre	Barcaldine
20635-00000	Barcaldine Arts Council Inc.	Cinema	Barcaldine
20636-00000	The Uniting Church in Australia Property Trust	Church and Hall	Barcaldine
20673-00000	Barcaldine Golf Club Inc.	Golf Course	Barcaldine
20711-00000	Barcaldine Rifle Club Inc.	Rifle Range	Barcaldine
20713-00000	Barcaldine Clay Target Club Inc. (as tenant)	Clay Target Range	Barcaldine
20714-00000	Barcaldine Pony Club Inc.	Pony Club	Barcaldine
30093-00000	Qld Country Women's Association	Hall	Alpha
30094-00000	The Uniting Church in Australia Property Trust	Uniting Church	Alpha
30115-00000	The Corporation of the Synod of the Diocese of Rockhampton	Anglican Church	Alpha
30128-00000	The Roman Catholic Diocese of Rockhampton	Presbytery	Alpha
30129-00000	The Roman Catholic Diocese of Rockhampton	Catholic Church	Alpha
30269-00000	The Corporation of the Synod of the Diocese of Rockhampton	Anglican Church	Jericho
30344-00000	The Roman Catholic Diocese of Rockhampton	Catholic Church	Jericho
30402-00000	Qld Country Women's Association	Hall	Jericho
30521-00000	Alpha Jockey Club Inc. (as tenant)	Racecourse	Alpha
30537-40000	Alpha Golf Club Inc.	Golf Club	Alpha

FEES AND CHARGES

Cost Recovery Fees

Fees for services performed by Council under a Local Government Act will be set at a level which ensures that Council recovers all costs incurred in the provision of those services.

Commercial Fees

All other fees for Council activities will be based on a concept that will reflect full cost recovery including administration plus a small profit margin.

Statutory Fees

The Register of Fees includes fees imposed by State Government legislation applicable to Council.

Community Care Service Fees

Council manages a number of aged care and disability programs on behalf of the State and Commonwealth Governments. Fees for these programs are imposed in accordance with the program agreements.

BARCALDINE REGIONAL COUNCIL

Revenue Statement 2023/2024

Commercial Business Fees

Council operates a number of business agencies including Bank of Queensland and Australia Post. Fees for these businesses are imposed in accordance with the applicable contracts for these businesses.

Non-Profit Organisations and Local Residents

Barcaldine Regional Council provides concessions to non-profit organisations and local residents based within the Barcaldine Regional Council boundaries for the hire of Council facilities as follows:

- Non-profit organisations - 50% rebate
- Local residents - 50% rebate

APPENDIX – MAPS

Appendix 1 – Alpha Designated Town Area – Differential General Rates

Appendix 2 – Alpha Designated Town Area – Waste

Appendix 3 – Alpha Designated Town Area – Water

Appendix 4 – Aramac Designated Town Area – Differential General Rates

Appendix 5 – Aramac Designated Town Area – Waste

Appendix 6 – Aramac Designated Town Area – Water

Appendix 7 – Aramac Designated Town Area – Sewerage

Appendix 8 – Barcaldine Designated Town Area – Differential General Rates

Appendix 9 – Barcaldine Designated Town Area – Waste

Appendix 10 – Barcaldine Designated Town Area – Water

Appendix 11 – Barcaldine Designated Town Area – Sewerage

Appendix 12 – Jericho Designated Town Area – Differential General Rates

Appendix 13 – Jericho Designated Town Area – Waste

Appendix 14 – Jericho Designated Town Area – Water

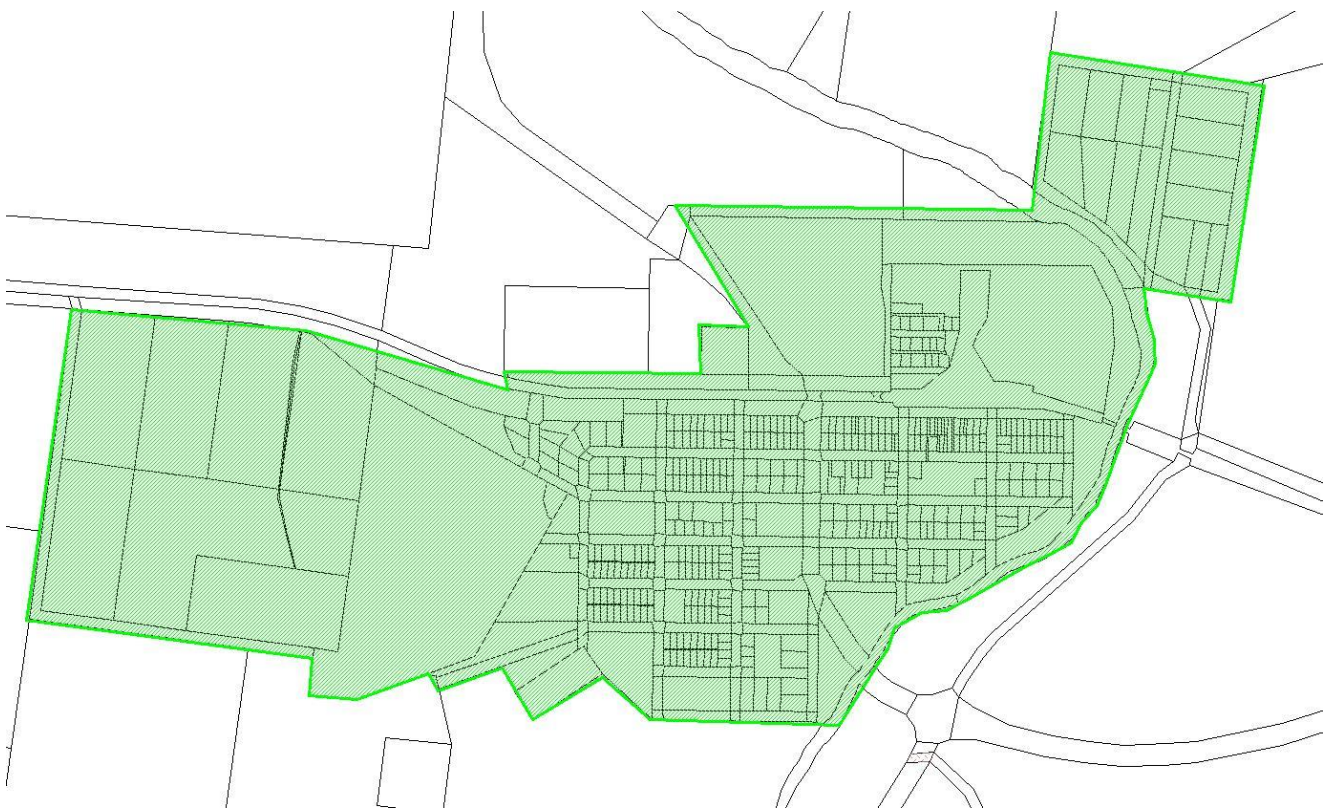
Appendix 15 – Muttaborra Designated Town Area – Differential General Rates

Appendix 16 – Muttaborra Designated Town Area – Waste

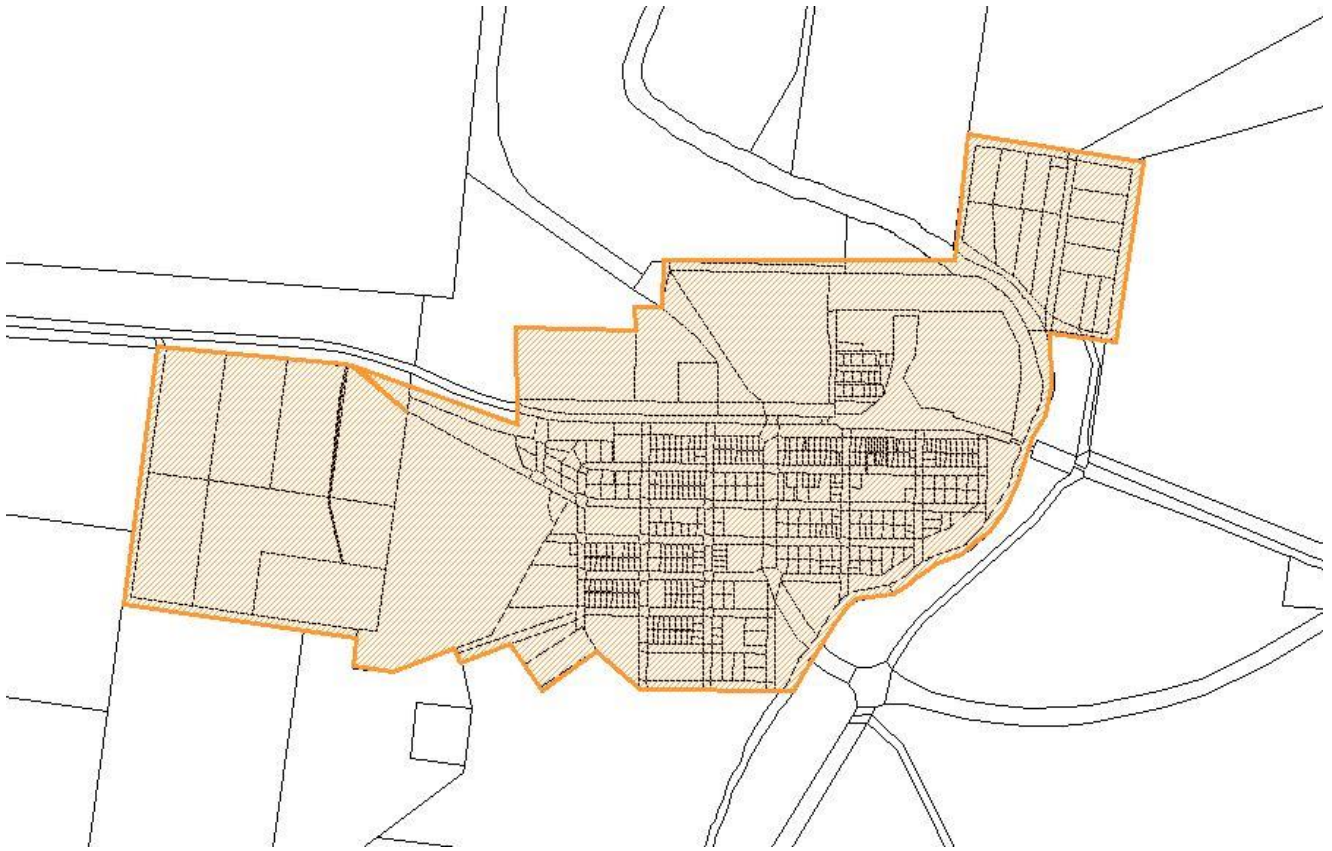
Appendix 17 – Muttaborra Designated Town Area – Water

Appendix 18 – Muttaborra Designated Town Area – Sewerage

Appendix 19 – Muttaborra Designated Town Area – Rural Fire Levy



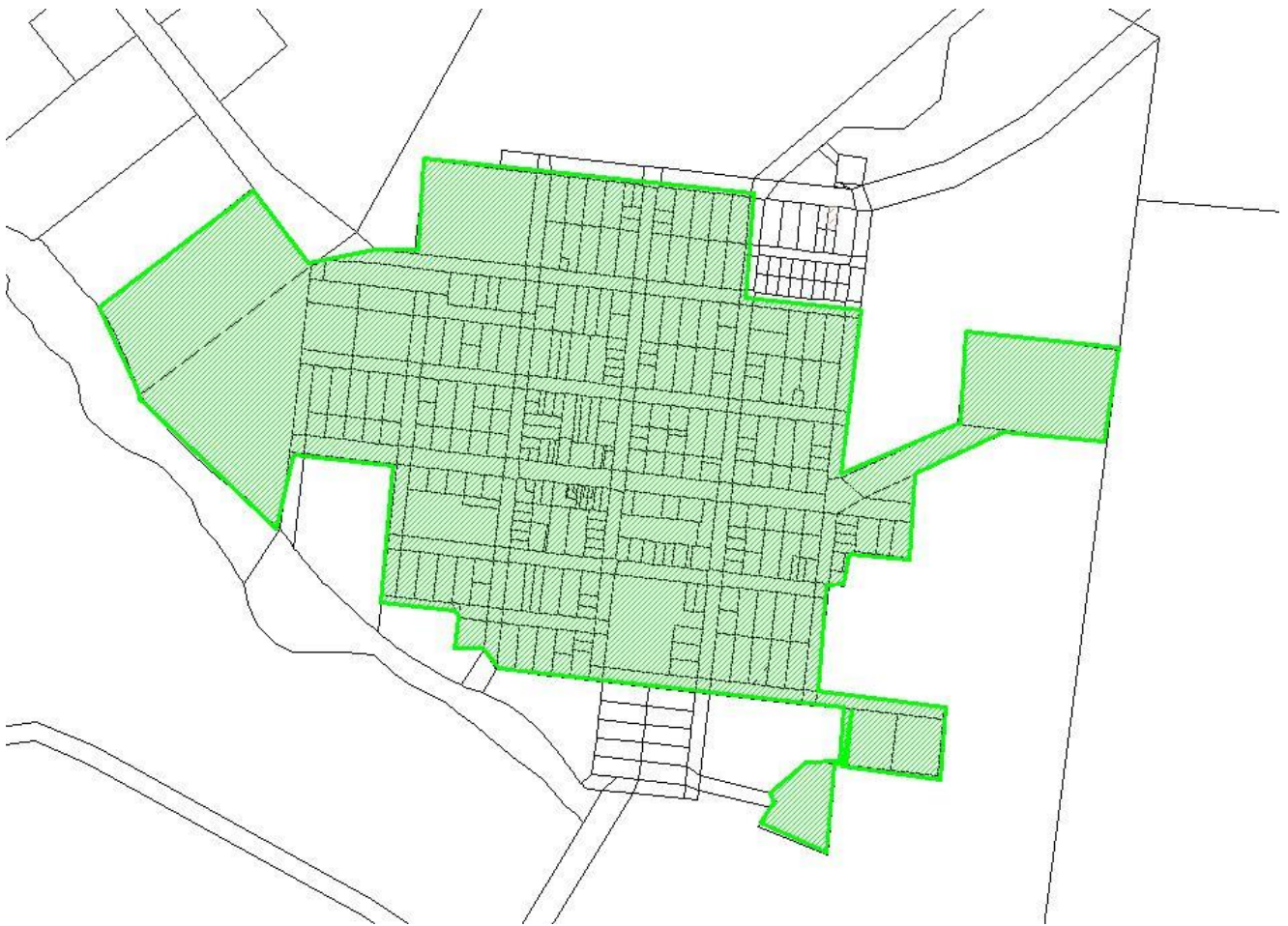
Alpha Designated Town Area - Differential



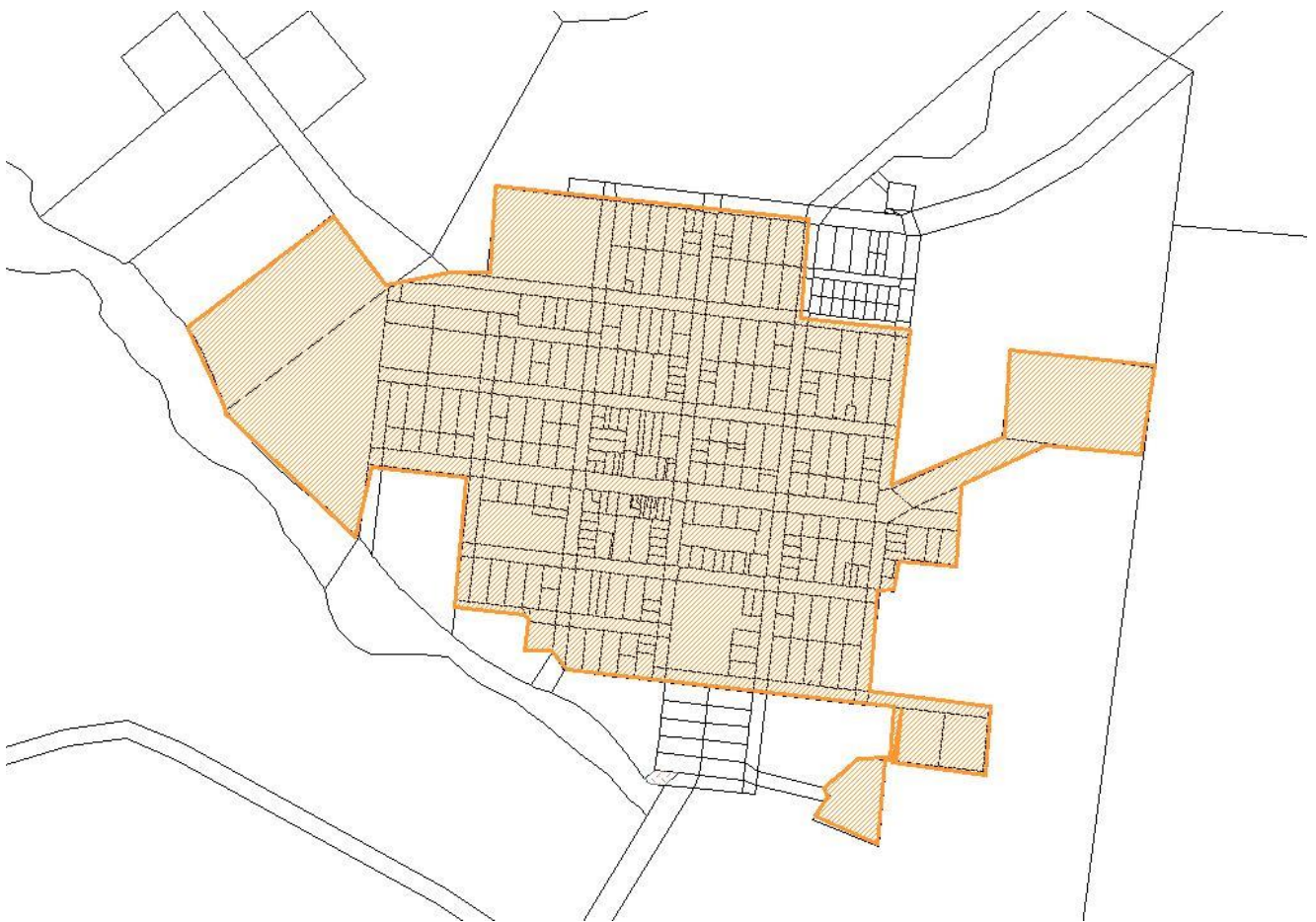
Alpha Designated Town Area - Waste



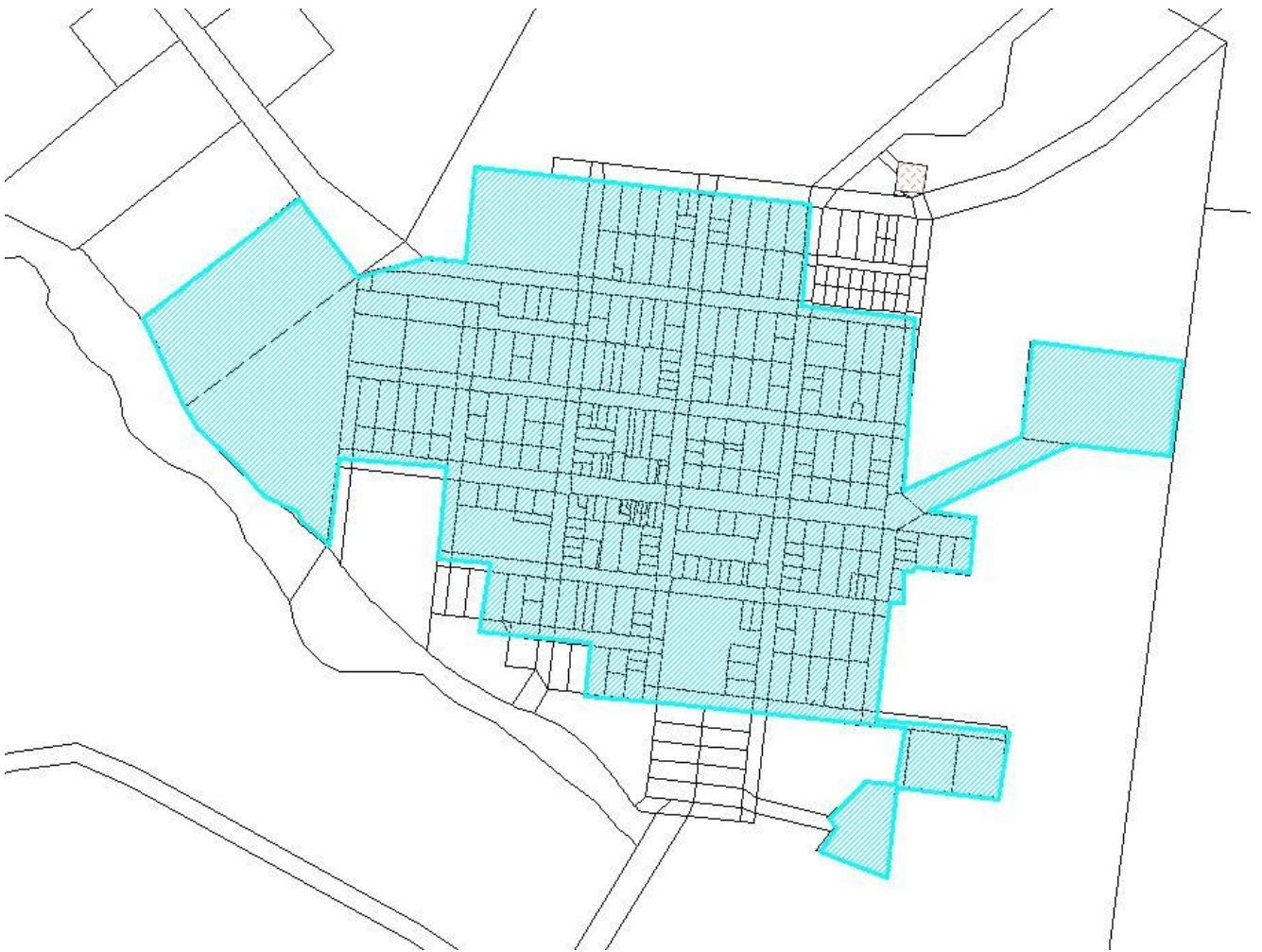
Alpha Designated Town Area - Water



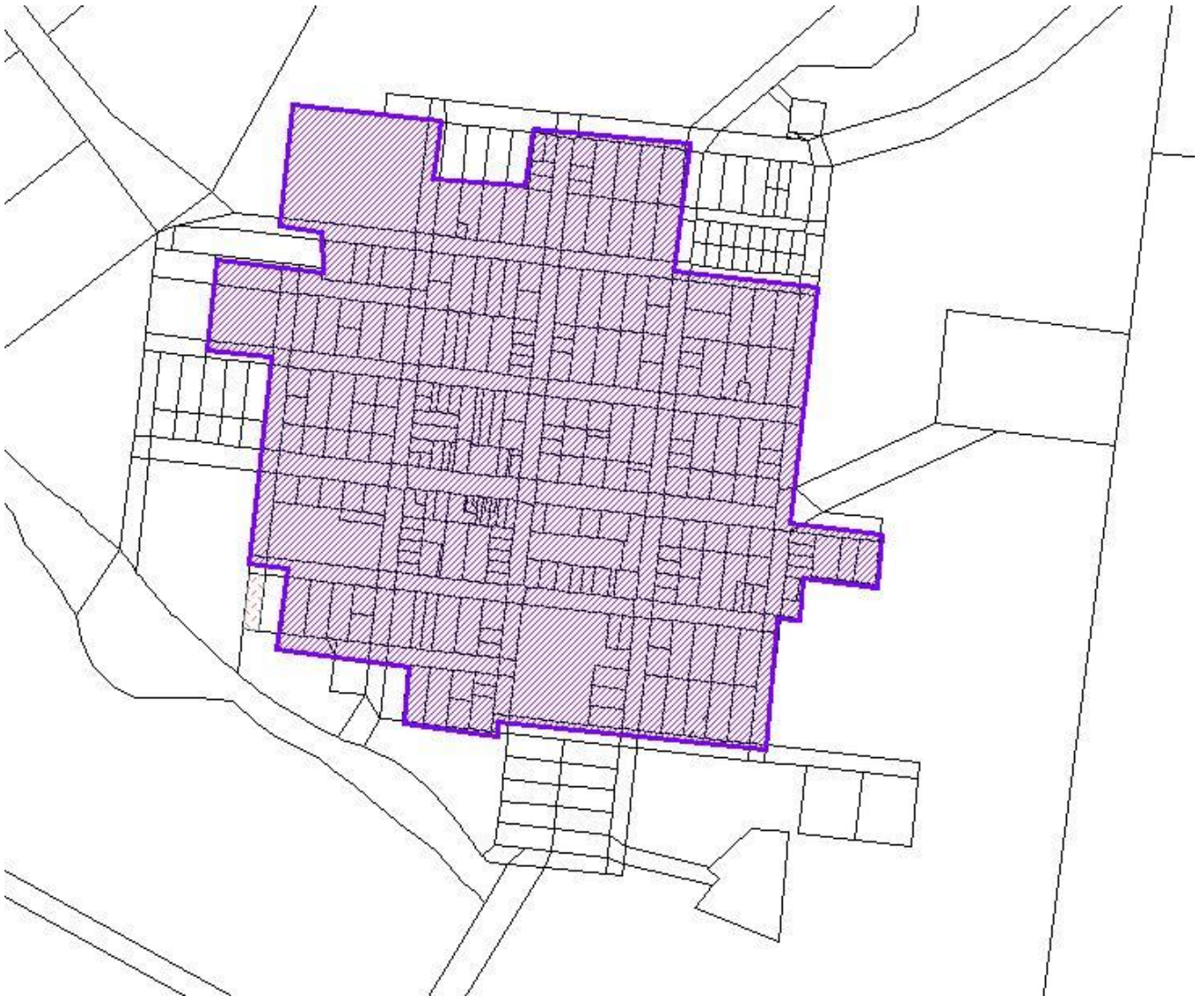
Aramac Designated Town Area - Differential



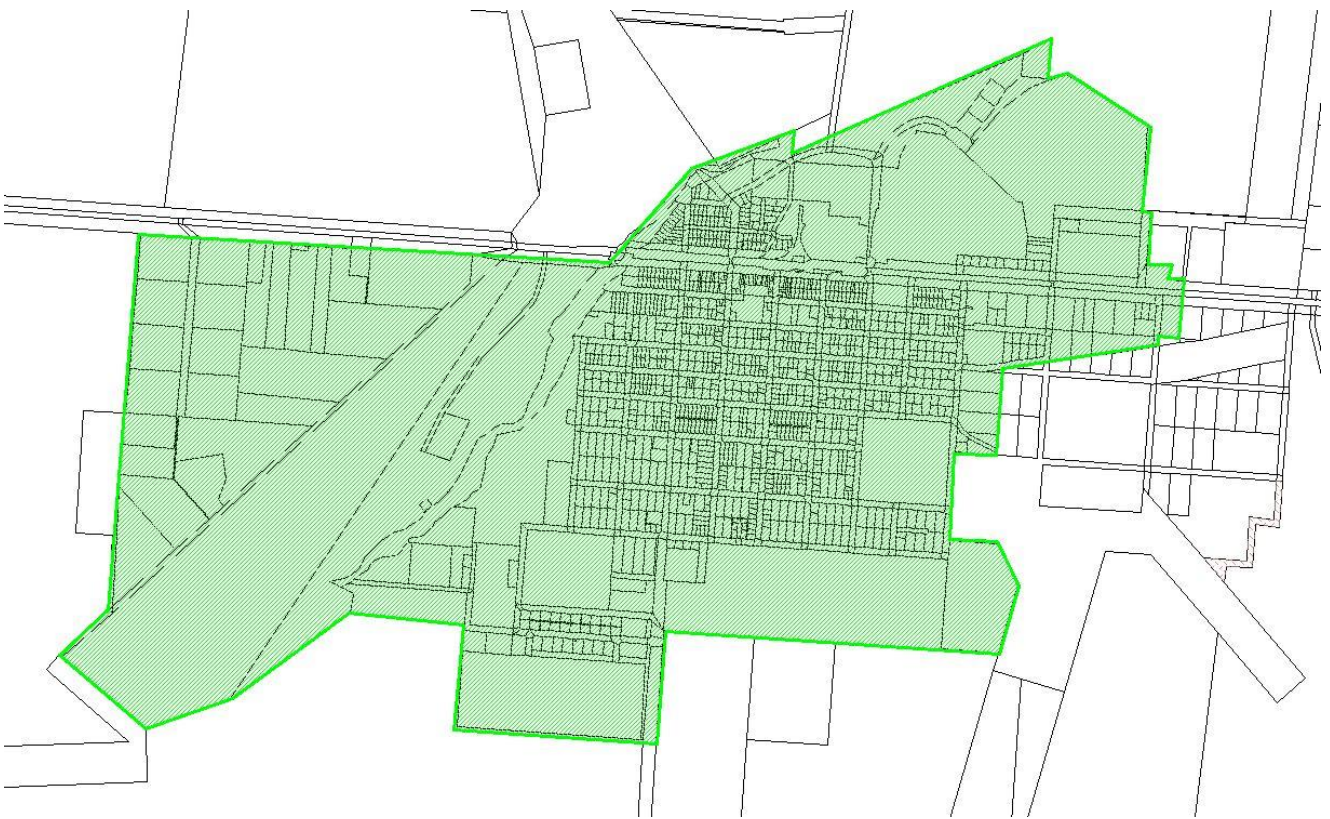
Aramac Designated Town Area - Waste



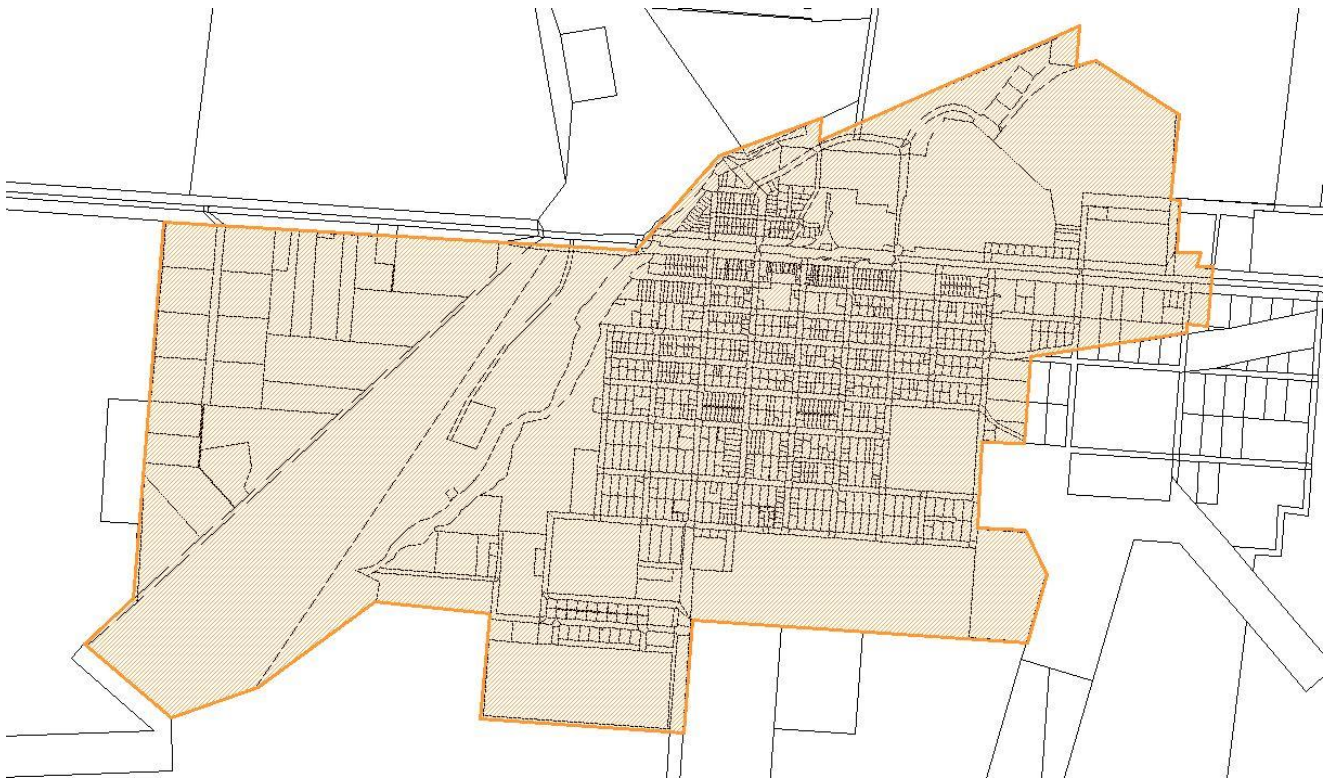
Aramac Designated Town Area - Water



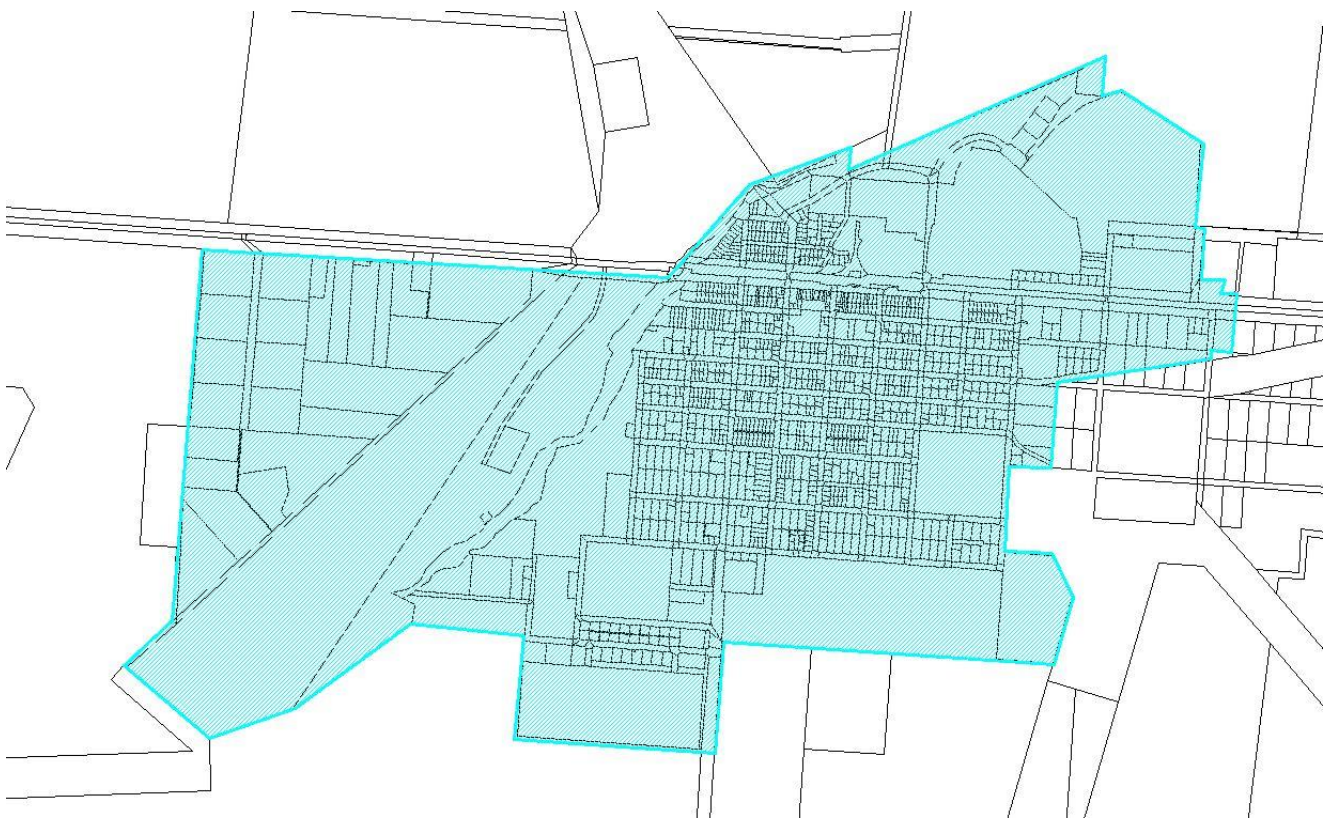
Aramac Designated Town Area - Sewerage



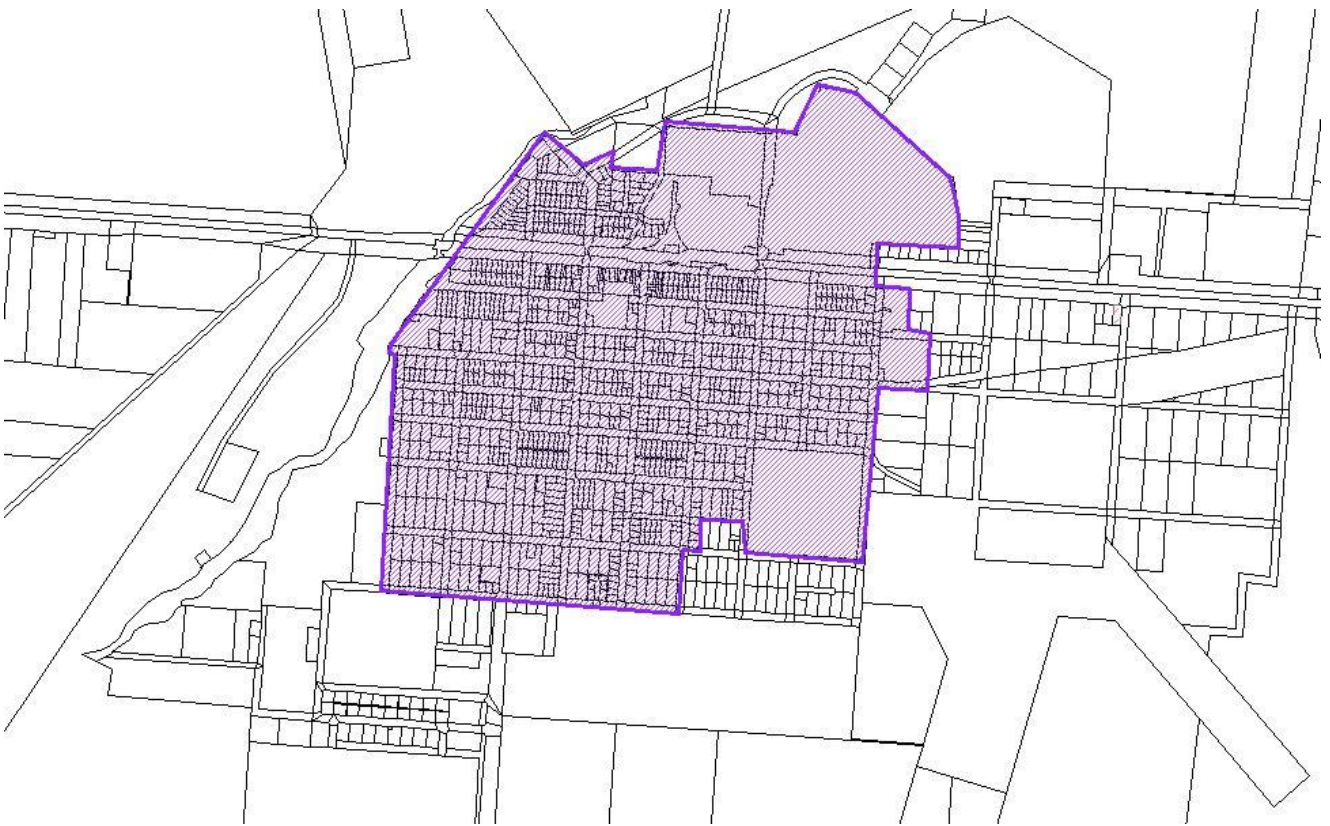
Barcaldine Designated Town Area - Differential



Barcaldine Designated Town Area - Waste



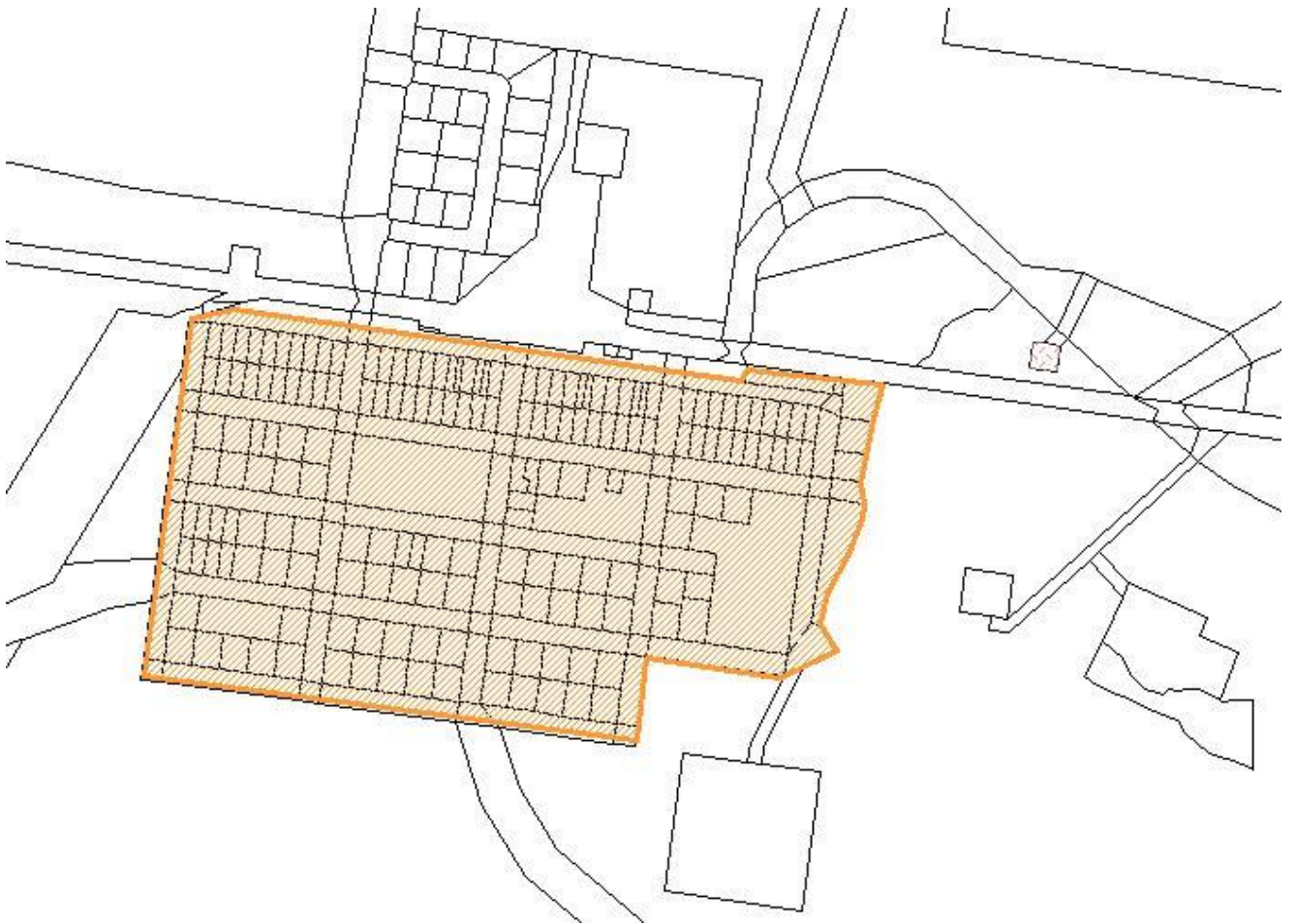
Barcaldine Designated Town Area - Water



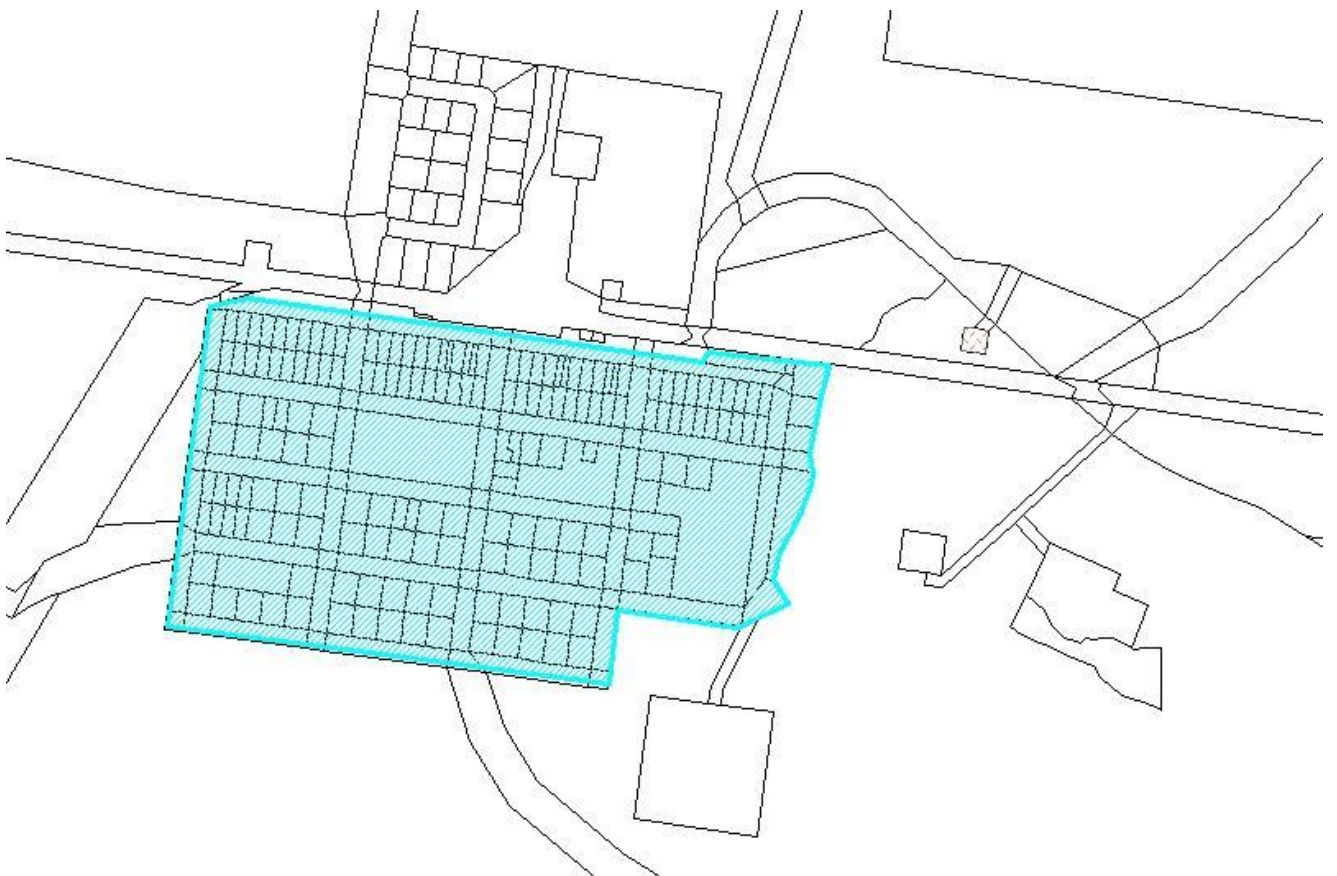
Barcaldine Designated Town Area - Sewerage



Jericho Designated Town Area - Differential



Jericho Designated Town Area - Waste



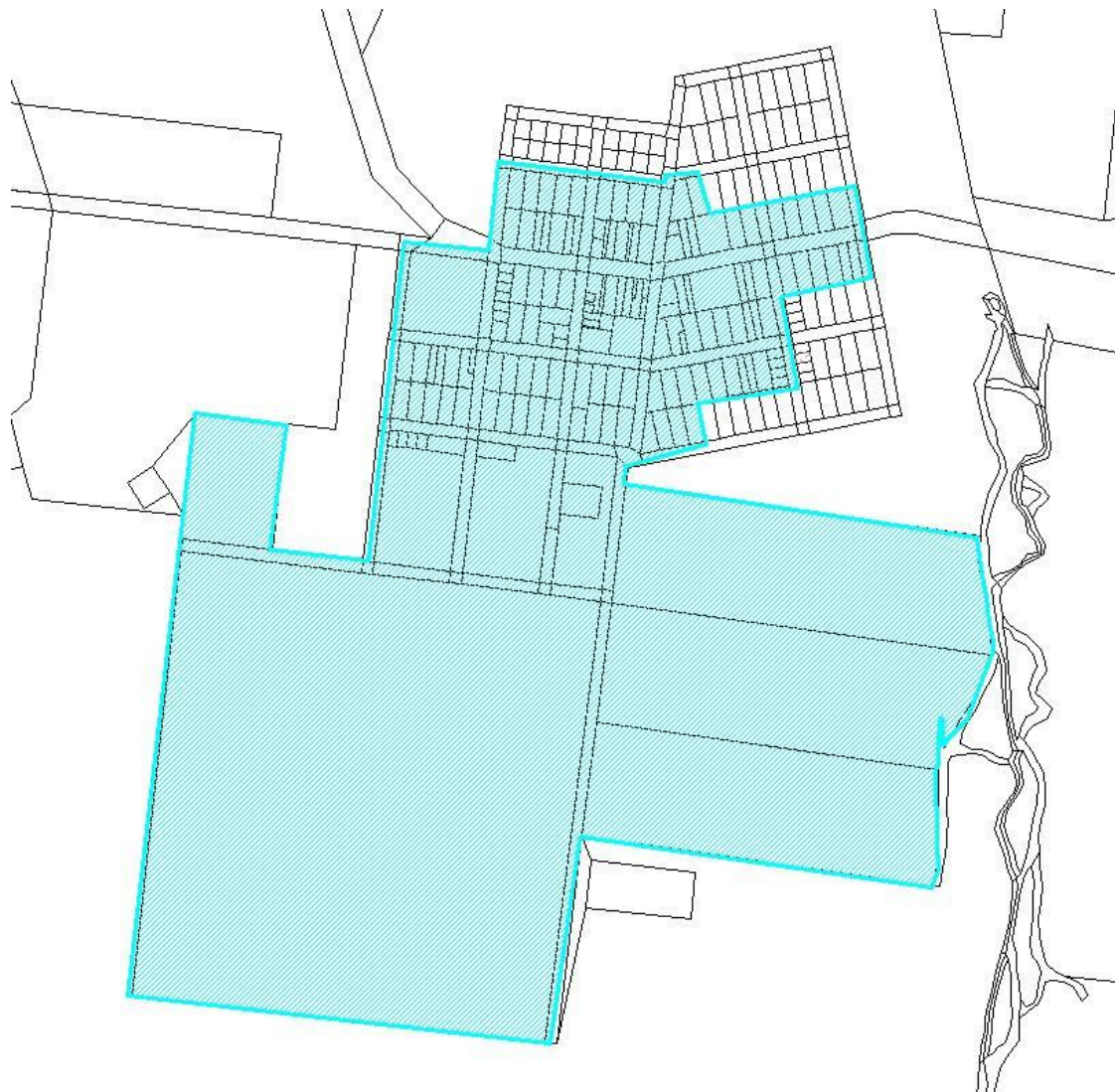
Jericho Designated Town Area - Water



Muttaburra Designated Town Area - Differential



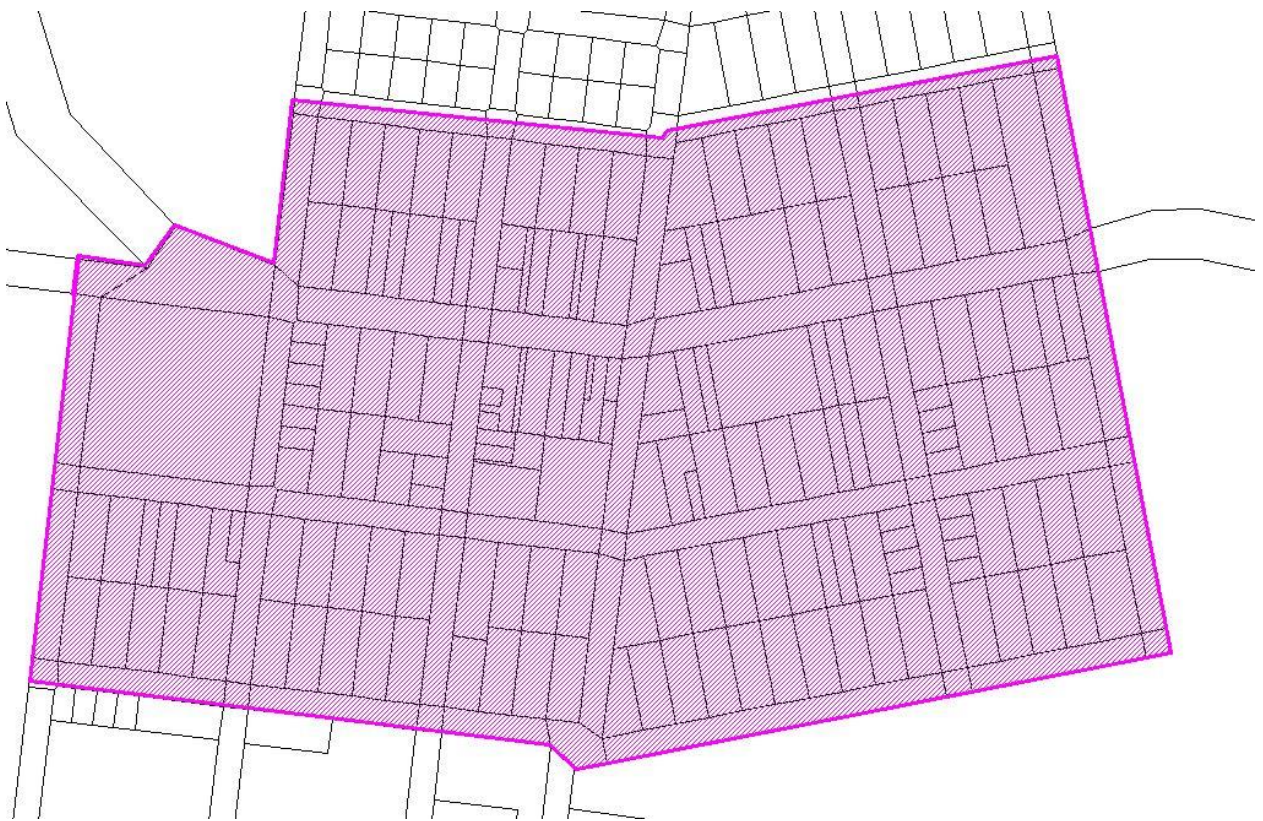
Muttaburra Designated Town Area - Waste



Muttaburra Designated Town Area - Water



Muttaburra Designated Town Area - Sewerage



Muttaborra Designated Town Area – Rural Fire

BARCALDINE REGIONAL COUNCIL
BUDGET STATEMENT OF INCOME AND EXPENDITURE
FOR THE 3 YEARS ENDING 30 JUNE 2026

	<u>2024 Budget</u>	<u>2025 Budget</u>	<u>2026 Budget</u>
Revenue			
Operating Revenue			
Gross rates and utility charges	8,595,052	9,024,451	9,389,688
Less: Discounts	- 765,097 -	- 796,255 -	- 828,827
Less: Pensioner Subsidies	- 80,412 -	- 83,185 -	- 86,074
Net rates and utility charges	7,749,543	8,145,011	8,474,787
Fees and charges	2,733,585	2,799,414	2,870,841
Rental income	529,958	558,456	588,379
Interest received	635,700	667,485	700,859
Sales income	5,336,268	5,478,380	18,807,562
Grants and subsidies	36,643,890	36,795,090	13,875,942
Contributions	133,000	133,000	133,000
Other Income	72,000	72,210	72,426
Total Operating Revenue	53,833,945	54,649,046	45,523,797
Capital Revenue			
Grants and subsidies	6,131,194	2,383,241	2,383,241
Contributions	-	-	-
Gain on sale of non-current assets	-	-	-
Total Capital Revenue	6,131,194	2,383,241	2,383,241
Total Revenue	59,965,139	57,032,287	47,907,038
Expenses			
Operating Expenses			
Employee costs	13,214,794	13,681,167	15,191,007
Materials and services	33,703,624	33,368,366	22,237,091
Finance costs	79,640	60,399	41,710
Depreciation	7,604,497	7,813,182	8,052,781
Total Operating Expenses	54,602,555	54,923,114	45,522,589
Capital Expenses			
Provisions for landfill restoration	45,900	46,818	47,754
Loss on sale of non-current assets	50,000	52,500	55,125
	95,900	99,318	102,879
Total Expenses	54,698,455	55,022,432	45,625,468
Net Income/(Loss)	5,266,684	2,009,855	2,281,570

BARCALDINE REGIONAL COUNCIL
BUDGET STATEMENT OF FINANCIAL POSITION
FOR THE 3 YEARS ENDING 30 JUNE 2026

	<u>2024 Budget</u>	<u>2025 Budget</u>	<u>2026 Budget</u>
<i>Current Assets</i>			
Cash	12,318,553	12,191,295	12,678,457
Receivables	1,711,039	1,711,039	1,711,039
Contract assets	531,149	531,149	531,149
Inventories	639,884	639,884	639,884
Total current assets	15,200,624	15,073,367	15,560,529
<i>Non-current Assets</i>			
Property, plant and equipment	375,210,860	376,845,178	378,237,272
Total non-current assets	375,210,860	376,845,178	378,237,272
TOTAL ASSETS	390,411,484	391,918,545	393,797,801
<i>Current Liabilities</i>			
Trade and other payables	3,156,230	3,156,230	3,156,230
Contract liabilities	1,284,959	1,284,959	1,284,959
Borrowings	549,612	450,068	467,163
Provisions	1,468,989	1,468,989	1,468,989
Total current liabilities	6,459,790	6,360,246	6,377,341
<i>Non-current Liabilities</i>			
Borrowings	1,781,446	1,331,378	864,215
Provisions	1,382,033	1,428,851	1,476,605
Total non-current liabilities	3,163,479	2,760,229	2,340,820
TOTAL LIABILITIES	9,623,269	9,120,475	8,718,161
NET COMMUNITY ASSETS	380,788,215	382,798,070	385,079,640
<i>Community Equity</i>			
Retained surplus	195,203,133	197,212,988	199,494,558
Asset revaluation reserve	185,585,084	185,585,084	185,585,084
TOTAL COMMUNITY EQUITY	380,788,216	382,798,071	385,079,641

BARCALDINE REGIONAL COUNCIL
BUDGET STATEMENT OF CASH FLOWS
FOR THE 3 YEARS ENDING 30 JUNE 2026

	<u>2024 Budget</u>	<u>2025 Budget</u>	<u>2026 Budget</u>
Cash flows from operating activities:			
Receipts from customers	55,698,245	53,981,561	44,822,938
Payments to suppliers and employees	- 48,418,418	- 47,049,533	- 37,428,098
	<u>7,279,827</u>	<u>6,932,028</u>	<u>7,394,840</u>
Interest Received	635,700	667,485	700,859
Interest Paid	- 79,640	- 60,399	- 41,710
Net cash inflow (outflow) from operating activities	<u>7,835,887</u>	<u>7,539,114</u>	<u>8,053,989</u>
Cash flows from investing activities:			
Payments for property, plant and equipment	- 12,684,284	- 10,000,000	- 10,000,000
Grants, subsidies, contributions and donations	6,131,194	2,383,241	2,383,241
Sales of property, plant and equipment	500,000	500,000	500,000
Net cash inflow (outflow) from investing activities	<u>- 6,053,090</u>	<u>- 7,116,759</u>	<u>- 7,116,759</u>
Cash flows from financing activities:			
Loan Proceeds	-	-	-
Principal Loan Repayments	- 530,372	- 549,612	- 450,068
Net cash inflow (outflow) from financing activities	<u>- 530,372</u>	<u>- 549,612</u>	<u>- 450,068</u>
Net increase (decrease) in cash held	1,252,425	- 127,257	487,162
Cash at beginning of reporting period	11,066,128	12,318,553	12,191,295
Cash at end of reporting period	<u>12,318,553</u>	<u>12,191,295</u>	<u>12,678,457</u>

BARCALDINE REGIONAL COUNCIL
BUDGET STATEMENT OF CHANGES IN EQUITY
FOR THE 3 YEARS ENDING 30 JUNE 2026

	Retained Surplus	Asset revaluation reserve	Total
	\$	\$	\$
Estimated Balance as at 1 July 2023	189,936,448	185,585,084	375,521,532
Net operating surplus	5,266,684	-	5,266,684
Other comprehensive income for the year			
Increase in asset revaluation surplus	-	-	-
Balance as at 30 June 2024	195,203,132	185,585,084	380,788,215
Budget Balance as at 1 July 2024	195,203,132	185,585,084	380,788,215
Net operating surplus	2,009,855	-	2,009,855
Other comprehensive income for the year			
Increase in asset revaluation surplus	-	-	-
Budget Balance as at 30 June 2025	197,212,987	185,585,084	382,798,070
Budget Balance as at 1 July 2025	197,212,987	185,585,084	382,798,070
Net operating surplus	2,281,570	-	2,281,570
Other comprehensive income for the year			
Increase in asset revaluation surplus	-	-	-
Budget Balance as at 30 June 2026	199,494,557	185,585,084	385,079,640

Barcaldine Regional Council
2024-26 Budget Support Report - Revenue and Expenditure
Goal 1: Communities

Description	Budget 2024	Budget 2025	Budget 2026
GOAL 1: COMMUNITY			
Community Support			
<u>Income</u>			
Grant - Community Support	-	-	-
<i>Total Income</i>	-	-	-
<u>Costs</u>			
Community Events	62,450	65,498	67,698
Community Donations	182,500	191,565	197,500
Community Support Costs	-	-	-
<i>Total Costs</i>	244,950	257,063	265,198
<i>Net Income/(Cost)</i>	- 244,950	- 257,063	- 265,198
Parks and Gardens			
<u>Costs</u>			
Parks & Gardens Costs	1,438,199	1,505,206	1,565,734
Community Display cost	8,200	8,585	8,921
Public Amenities Costs	271,676	284,561	295,287
<i>Total Costs</i>	1,718,075	1,798,352	1,869,942
<i>Net Income/(Cost)</i>	- 1,718,075	- 1,798,352	- 1,869,942
Community Halls			
<u>Income</u>			
Hall Fees	6,000	6,300	6,615
<i>Total Income</i>	6,000	6,300	6,615
<u>Costs</u>			
Community Halls Costs	140,000	146,700	152,042
<i>Total Costs</i>	140,000	146,700	152,042
<i>Net Income/(Cost)</i>	- 134,000	- 140,400	- 145,427
Swimming Pools			
<u>Income</u>			
Swimming Pools Fees	2,850	3,000	3,000
<i>Total Income</i>	2,850	3,000	3,000
<u>Costs</u>			
Swimming Pools Costs	632,737	663,595	685,944
Interest - Pool Infrastructure	16,910	10,859	6,142
<i>Total Costs</i>	649,647	674,454	692,086
<i>Net Income/(Cost)</i>	- 646,797	- 671,454	- 689,086

Barcaldine Regional Council
2024-26 Budget Support Report - Revenue and Expenditure
Goal 1: Communities

Description	Budget 2024	Budget 2025	Budget 2026
<i>Sport and Recreation Facilities</i>			
<u><i>Income</i></u>			
Sport & Recreation Fees	1,600	1,680	1,764
Showgrounds Fees	16,200	17,010	17,861
Equipment Hire Charges	12,500	13,125	13,781
<i>Total Income</i>	30,300	31,815	33,406
<u><i>Costs</i></u>			
Showgrounds Costs	520,140	545,297	564,319
Racecourse Costs	106,475	111,487	115,809
Recreation Park Costs	140,000	156,850	151,726
Other Sports Facilities Costs	11,864	12,441	12,866
<i>Total Costs</i>	778,479	826,075	844,720
<i>Net Income/(Cost)</i>	- 748,179	- 794,260	- 811,315
<i>Town Commons</i>			
<u><i>Income</i></u>			
Town Common Agistment	111,510	117,086	122,940
Town Common Fees	9,463	9,936	10,433
<i>Total Income</i>	120,973	127,021	133,372
<u><i>Costs</i></u>			
Town Common Costs	96,472	101,074	104,802
<i>Total Costs</i>	96,472	101,074	104,802
<i>Net Income/(Cost)</i>	24,500	25,947	28,571
<i>Cemeteries</i>			
<u><i>Income</i></u>			
Cemetery Fees	2,500	2,625	2,756
Funeral Fees	95,580	100,359	105,377
<i>Total Income</i>	98,080	102,984	108,133
<u><i>Costs</i></u>			
Cemeteries Costs	118,914	124,503	129,355
Funerals Costs	93,716	98,172	101,838
<i>Total Costs</i>	212,630	222,675	231,193
<i>Net Income/(Cost)</i>	- 114,550	- 119,691	- 123,060
<i>Community Housing</i>			
<u><i>Income</i></u>			
Rent - Community Housing	73,500	79,175	85,134
<i>Total Income</i>	73,500	79,175	85,134
<u><i>Costs</i></u>			
Community Housing Costs	19,799	20,771	21,449
<i>Total Costs</i>	19,799	20,771	21,449
<i>Net Income/(Cost)</i>	53,701	58,404	63,685

Barcaldine Regional Council
2024-26 Budget Support Report - Revenue and Expenditure
Goal 1: Communities

Description	Budget 2024	Budget 2025	Budget 2026
Aged Persons Units			
<u>Income</u>			
Rent - Aged Persons Units	70,000	73,500	77,175
<i>Total Income</i>	70,000	73,500	77,175
<u>Costs</u>			
Aged Persons Units Costs	75,328	79,037	81,589
<i>Total Costs</i>	75,328	79,037	81,589
<i>Net Income/(Cost)</i>	- 5,328	- 5,537	- 4,414
Libraries			
<u>Income</u>			
Grants - Libraries	7,500	7,500	7,500
Library Fees	1,000	1,050	1,103
<i>Total Income</i>	8,500	8,550	8,603
<u>Costs</u>			
Libraries Costs	320,516	335,070	349,736
<i>Total Costs</i>	320,516	335,070	349,736
<i>Net Income/(Cost)</i>	- 312,016	- 326,520	- 341,134
Museums and Galleries			
<u>Income</u>			
Museums and Galleries Income	3,500	3,675	3,859
<i>Total Income</i>	3,500	3,675	3,859
<u>Costs</u>			
Museums and Galleries Costs	77,768	81,450	84,541
<i>Total Costs</i>	77,768	81,450	84,541
<i>Net Income/(Cost)</i>	- 74,268	- 77,775	- 80,682
Television and Radio			
<u>Costs</u>			
Television and Radio Costs	29,636	31,095	32,098
<i>Total Costs</i>	29,636	31,095	32,098
<i>Net Income/(Cost)</i>	- 29,636	- 31,095	- 32,098
Cultural Activities			
<u>Income</u>			
Cultural Activities Revenue	5,000	5,250	5,513
Grants - Cultural	25,000	26,250	27,563
<i>Total Income</i>	30,000	31,500	33,075
<u>Costs</u>			
Cultural Activities Costs	42,050	44,153	45,477
RADF Distributions	30,000	31,500	32,445
RADF Operating costs	2,596	2,720	2,819
<i>Total Costs</i>	74,646	78,373	80,741
<i>Net Income/(Cost)</i>	- 44,646	- 46,873	- 47,666

Barcaldine Regional Council
2024-26 Budget Support Report - Revenue and Expenditure
Goal 1: Communities

Description	Budget 2024	Budget 2025	Budget 2026
Environmental Health			
<u>Income</u>			
Environmental Health Licences & Fees	12,744	13,381	14,050
<i>Total Income</i>	12,744	13,381	14,050
<u>Costs</u>			
Urban Pest Control Costs	6,000	6,278	6,536
Environmental Health Officer Costs	45,900	48,195	49,641
<i>Total Costs</i>	51,900	54,473	56,177
<i>Net Income/(Cost)</i>	- 39,156	- 41,091	- 42,127
Local Laws			
<u>Income</u>			
Local Laws - Fees & Fines	500	525	551
<i>Total Income</i>	500	525	551
<u>Costs</u>			
Local Laws- Operations	42,118	44,014	45,994
<i>Total Costs</i>	42,118	44,014	45,994
<i>Net Income/(Cost)</i>	- 41,618	- 43,489	- 45,443
Urban Animal Management			
<u>Income</u>			
Animal Registration Fees	32,080	32,721	33,376
Impounding Fees	2,000	2,100	2,100
<i>Total Income</i>	34,080	34,821	35,476
<u>Costs</u>			
Animal Control Costs	13,872	14,516	15,107
<i>Total Costs</i>	13,872	14,516	15,107
<i>Net Income/(Cost)</i>	20,208	20,306	20,369
Environmental Protection			
<u>Costs</u>			
Environmental Management Costs	39,033	40,985	42,215
<i>Total Costs</i>	39,033	40,985	42,215
<i>Net Income/(Cost)</i>	- 39,033	- 40,985	- 42,215
Heritage Protection			
<u>Costs</u>			
Heritage Places Costs	5,000	5,250	5,408
<i>Total Costs</i>	5,000	5,250	5,408
<i>Net Income/(Cost)</i>	- 5,000	- 5,250	- 5,408

Barcaldine Regional Council
2024-26 Budget Support Report - Revenue and Expenditure
Goal 1: Communities

Description	Budget 2024	Budget 2025	Budget 2026
Emergency Services			
<u>Income</u>			
Muttaburra Rural Fire Brigade Levy	6,858	6,832	6,832
Grant - SES	24,200	24,200	24,200
Grant - Disaster Management	422,700	9,000	9,000
<i>Total Income</i>	453,758	40,032	40,032
<u>Costs</u>			
Flood Recording Stations Costs	15,058	15,810	16,285
SES Operating Costs	21,296	22,340	23,075
Disaster Management Costs	454,000	40,850	42,389
Rural Fire Brigade Costs	6,858	7,201	7,417
<i>Total Costs</i>	497,211	86,201	89,166
<i>Net Income/(Cost)</i>	- 43,453	- 46,169	- 49,134
Sixty and Better			
<u>Income</u>			
Grants- Sixty and Better	62,000	-	-
<i>Total Income</i>	62,000	0	0
<i>Net Income/(Cost)</i>	62,000	0	0
<u>Costs</u>			
Sixty and Bettter Costs	34,981	36,575	38,156
<i>Total Costs</i>	34,981	36,575	38,156
<i>Net Income/(Cost)</i>	27,019	- 36,575	- 38,156
Capital Grants - Community			
<u>Income</u>			
Capital Grants - Community	370,000	-	-
Contributions - Community	15,000	-	-
<i>Total Income</i>	385,000	0	0
<i>Net Income/(Cost)</i>	385,000	0	0
Depreciation - Community			
<u>Costs</u>			
Depreciation - Community Buildings	739,721	754515	777151
Depreciation - Community Structures	334,411	341100	351333
Depreciation - Community Equipment	79,746	81341	83782
<i>Total Costs</i>	1,153,879	1176956	1212265
<i>Net Income/(Cost)</i>	- 1,153,879	-1176956	-1212265
TOTAL COMMUNITIES			
	- 4,884,155	- 5,554,879	- 5,732,143
	2024	2025	2026
Total Communities Income	1,391,785	556280	582481
Total Communities Costs	6,275,940	6111159	6314623
Net Communities Cost	- 4,884,155	-5554879	-5732143

Barcaldine Regional Council
2024-26 Budget Support Report - Revenue and Expenditure
Goal 2: Services

Description	Budget 2024	Budget 2025	Budget 2026
GOAL 2: Services			
Water Supply			
<u>Income</u>			
Water Charges	1,647,111	1,729,467	1,764,056
Excess Water Charges	0	-	-
Write-off - Water Charges	-500	510	520
Discount - Water Charges	-143,299	146,165	149,088
Pensioner Remissions - Water Charges	-37,234	37,978	38,738
Developer Contributions - Water	0	-	-
Fees & Charges - Water	27,687	28,240	28,805
<i>Total Income</i>	1,493,765	1,573,054	1,604,515
<u>Costs</u>			
Water Supply Costs	1,090,468	743,917	969,605
Interest - Water Infrastructure Loan	31,048	23,319	14,974
Depreciation - Water Infrastructure	491,589	516,168	531,654
<i>Total Costs</i>	1,613,105	1,283,404	1,516,233
<i>Net Income/(Cost)</i>	-119,340	289,650	88,282
Sewerage			
<u>Income</u>			
Sewerage Charges	1,072,324	1,125,940	1,148,459
Write-off - Sewerage Charges	-34	35	35
Discount - Sewerage Charges	-93,292	95,158	97,061
Pensioner Remissions - Sewerage Charges	-4,313	4,399	4,487
Developer Contributions - Sewerage	0	-	-
Fees & Charges - Sewerage	1,530	1,561	1,592
<i>Total Income</i>	976,215	1,027,909	1,048,467
<u>Costs</u>			
Sewerage Costs	381,201	399,160	414,587
Interest - Sewerage Infrastructure Loan	31,682	26,221	20,594
Depreciation - Sewerage Infrastructure	435,271	457,035	470,746
<i>Total Costs</i>	848,154	882,416	905,927
<i>Net Income/(Cost)</i>	128,060	145,493	142,541
Waste Management			
<u>Income</u>			
Waste Collection Charges	440,448	462,470	485,594
Waste Management Charges	230,120	241,626	253,707
Write-Off - Waste Charges	500	525	551
Discount - Waste Charges	60,351	63,369	66,537
Pensioner Remission - Waste Charges	1,365	1,433	1,505
Waste Disposal Fees	17,543	18,420	19,341
Recycling Revenue	70,000	73,500	77,175
<i>Total Income</i>	695,895	730,690	767,224
<u>Costs</u>			
Refuse Collection Costs	620,979	651,965	671,720
Waste Facility Costs	175,000	183,375	190,052
Depreciation - Waste Infrastructure	45,900	48,195	49,641
<i>Total Costs</i>	841,879	835,340	861,772
<i>Net Income/(Cost)</i>	-145,984	104,650	94,548

Barcaldine Regional Council
2024-26 Budget Support Report - Revenue and Expenditure
Goal 2: Services

Description	Budget 2024	Budget 2025	Budget 2026
Plant Operations			
<i>Income</i>			
Diesel Fuel Rebate	150,000	160,000	160,000
Plant Hire	5,500	5,000	5,000
Insurance Claims	40,000	40,000	40,000
Registration Refunds	2,000	2,000	2,000
Plant Hire recoveries	6,489,712	6,566,190	6,853,117
<i>Total Income</i>	6,687,212	6,773,190	7,060,117
<i>Costs</i>			
Small Plant Purchases \$200-\$5000	25,000	25,500	26,010
Workshop Costs	261,345	274,328	282,824
Plant Repairs & Maintenance	2,669,492	2,799,891	2,893,532
Plant Insurance Costs	142,585		
Depreciation - Plant and Equipment	1,534,942	1,611,689	1,660,040
<i>Total Costs</i>	4,633,365	4,711,407	4,862,406
<i>Net Income/(Cost)</i>	2,053,847	2,061,783	2,197,711
Care Services			
<i>Income</i>			
Grants - CHSP	710,000	710,000	710,000
Grants - CAC	125,000	125,000	125,000
Grants - Home Assist Secure	133,000	133,000	133,000
Grants - QCSS	20,000	38,000	38,000
Contributions - Community Care	133,000	133,000	133,000
<i>Total Income</i>	1,121,000	1,139,000	1,139,000
<i>Costs</i>			
CHSP Costs	480,000	502,225	522,856
CHSP Home Mods Costs	217,000	227,525	235,370
CAC Costs	125,000	130,675	136,398
QCSS Costs	20,000	20,975	21,683
Home Assist Secure Costs	133,000	139,400	144,366
Respite Care Costs	2,000	2,095	2,174
MOW Alpha Costs	7,500	7,875	8,111
Community Care - Coordination	42,494	44,429	46,355
<i>Total Costs</i>	1,026,994	1,075,199	1,117,312
<i>Net Income/(Cost)</i>	94,006	63,801	21,688
NDIS - Care Services			
<i>Income</i>			
NDIS - Coordination Fees	230,000	234,600	239,292
NDIS - Package Claims	1,600,000	1,632,000	1,664,640
<i>Total Income</i>	1,830,000	1,866,600	1,903,932
<i>Costs</i>			
NDIS- Package Expenses	1,567,499	1,645,572	1,695,884
NDIS - Coordination and Supervision	116,819	122,090	127,539
<i>Total Costs</i>	1,684,317	1,767,662	1,823,423
<i>Total Income/Cost</i>	145,683	98,938	80,509

Barcaldine Regional Council
2024-26 Budget Support Report - Revenue and Expenditure
Goal 2: Services

Description	Budget 2024	Budget 2025	Budget 2026
Commercial Property			
Commercial Property			
<u>Income</u>			
Rent - Commercial	35,000	36,750	38,588
Rent - Programs	23,000	24,150	25,358
<i>Total Income</i>	58,000	60,900	63,945
<u>Costs</u>			
Commercial Property Costs	65,553	68,758	71,048
<i>Total Costs</i>	65,553	68,758	71,048
<i>Net Income/(Cost)</i>	- 7,553	- 7,858	- 7,103
Commercial Services			
<u>Income</u>			
RTC & QGAP Revenues	45,000	47,250	49,613
Bank of Qld Commissions	191,336	200,903	210,948
Jericho Post Office Revenue	64,749	67,987	71,386
<i>Total Income</i>	301,085	316,140	331,947
<u>Costs</u>			
RTC Operating Costs	93,810	98,061	102,381
Bank of Qld Operating Costs	244,040	255,069	266,399
Jericho Post Office Costs	120,100	125,790	130,551
<i>Total Costs</i>	457,950	478,920	499,331
<i>Net Income/(Cost)</i>	- 156,864	- 162,780	- 167,384
Private Works			
<u>Income</u>			
Private Works Revenue	100,000	105,000	110,250
<i>Total Income</i>	100,000	105,000	110,250
<u>Costs</u>			
Private Works Costs	99,855	104,777	108,141
<i>Total Costs</i>	99,855	104,777	108,141
<i>Net Income/(Cost)</i>	145	223	2,109
RAPAD			
<u>Income</u>			
Contract- ORRTG & WSA	450,000	472,500	496,125
<i>Total Income</i>	450,000	472,500	496,125
<u>Costs</u>			
Contract- ORRTG & WSA cost	450,000	472,500	496,125
<i>Total Costs</i>	450,000	472,500	496,125
<i>Net Income/(Cost)</i>	-	-	-
Child Care Facilities			
<u>Costs</u>			
Limited Hours Care Costs	-	-	-
<i>Total Costs</i>	-	-	-
<i>Net Income/(Cost)</i>	-	-	-

Barcaldine Regional Council
2024-26 Budget Support Report - Revenue and Expenditure
Goal 2: Services

Description	Budget 2024	Budget 2025	Budget 2026
Capital Grants - SERVICES			
<i>Income</i>			
Capital Grants - Services	-	-	-
Contributions - Services	-	-	-
<i>Total Income</i>	-	-	-
<i>Net Income/(Cost)</i>	-	-	-
Depreciation - SERVICES			
<i>Costs</i>			
Depreciation - Infrastructure Plant	-	-	-
Depreciation - Water Infrastructure	-	-	-
Depreciaton - sewerage infrastructure	-	-	-
<i>Total Costs</i>	-	-	-
<i>Net Income/(Cost)</i>	-	-	-
TOTAL SERVICES	1,992,000	2,384,599	2,263,805
	2024	2025	2026
Total Services Income	13,713,172	14,064,982	14,525,521
Total Services Costs	11,721,172	11,680,384	12,261,716
Net Services Income	1,992,000	2,384,599	2,263,805

Barcaldine Regional Council
2024-26 Budget Support Report - Revenue and Expenditure
Goal 3: Transport

Description	Budget 2024	Budget 2025	Budget 2026
GOAL 3: Transport			
Town Streets			
<u>Costs</u>			
Town Streets Maintenance	630,000	690,000	720,000
<i>Total Costs</i>	630,000	690,000	720,000
<i>Net Income/(Cost)</i>	-630,000	-690,000	-720,000
Rural Roads			
<u>Income</u>			
Emergent NDRRA Revenue	1,000,000	1,000,000	1,000,000
Flood Damager Operational Revenue	23,474,490	23,474,490	
<i>Total Income</i>	24,474,490	24,474,490	1,000,000
<u>Costs</u>			
Rural Roads Maintenance	2,000,000	2,000,000	2,350,000
Flood Damage Operational	23,474,490	23,474,490	
Emergent Flood Damage Costs - Council	1,000,000	1,000,000	1,000,000
<i>Total Costs</i>	26,474,490	26,474,490	3,350,000
<i>Net Income/(Cost)</i>	-2,000,000	-2,000,000	-2,350,000
Airports			
<u>Income</u>			
Airport Landing Fees	63,720	60,000	60,000
<i>Total Income</i>	63,720	60,000	60,000
<u>Costs</u>			
Airports Operating Costs	266,609	279,264	289,758
<i>Total Costs</i>	266,609	279,264	289,758
<i>Net Income/(Cost)</i>	-202,889	-219,264	-229,758
Contract Works			
<u>Income</u>			
Roads Revenue - State Network	0	0	13,000,000
RMPC Revenue	4,182,683	4,371,390	4,654,500
Flood Damage Revenue - State Network	100,000	0	0
<i>Total Income</i>	4,282,683	4,371,390	17,654,500
<u>Costs</u>			
Roads Costs - State Network	0	0	12,550,000
RMPC Costs	3,890,868	4,085,411	4,350,000
State Network Flood Damage costs	100,000		
<i>Total Costs</i>	3,990,868	4,085,411	16,900,000
<i>Net Income/(Cost)</i>	291,815	285,979	754,500

Barcaldine Regional Council
2024-26 Budget Support Report - Revenue and Expenditure
Goal 3: Transport

Description	Budget 2024	Budget 2025	Budget 2026
Capital Grants - Transport			
<i>Income</i>			
Capital Grants - Infrastructure			
Capital Grants - Roads	5,746,194	2,383,241	2,383,241
Contributions - Infrastructure	-	-	-
<i>Total Income</i>	5,746,194	2,383,241	2,383,241
<i>Net Income/(Cost)</i>	5,746,194	2,383,241	2,383,241
Transport Depreciation			
<i>Costs</i>			
Depreciation - Infrastructure Buildings	95,041	96,055	98,937
Depreciation - Infrastructure Structures	62,268	62,933	64,821
Depreciation - Road Infrastructure	2,887,500	2,918,322	3,005,872
Depreciation - Airport Infrastructure	436,968	441,632	454,881
<i>Total Costs</i>	3,481,776	3,518,942	3,624,510
<i>Net Income/(Cost)</i>	-3,481,776	-3,518,942	-3,624,510
TOTAL INFRASTRUCTURE	-276,656	-3,758,987	-3,786,527
	2024	2025	2026
Total Transport Income	34,567,087	31,289,121	21,097,741
Total Transport Costs	34,843,743	35,048,108	24,884,268
Net Transport Costs	- 276,656	- 3,758,987	- 3,786,527

Barcaldine Regional Council
2024-26 Budget Support Report - Revenue and Expenditure
Goal 4: Strong Local Economy

Description	Budget 2024	Budget 2025	Budget 2026
GOAL 4: ECONOMY			
<i>Agriculture</i>			
<i>Income</i>			
Rural Services Fees	20,000	20,600	21,218
Dip Yards Fees	33,000	33,990	35,010
Saleyards Fees	20,000	20,600	21,218
Grants - Rural Services	-	-	-
Stock Routes Permits	5,000	5,150	5,305
<i>Total Income</i>	78,000	80,340	82,750
<i>Costs</i>			
Pest Animal Management	108,241	113,605	117,163
Pest Weed Management	265,335	277,741	288,772
Stock Route Management	137,350	143,969	149,067
Dip Yards Costs	34,310	35,936	37,295
Saleyards Costs	59,769	62,752	64,651
<i>Total Costs</i>	605,005	634,003	656,948
<i>Net Income/(Cost)</i>	- 527,005	- 553,663	- 574,198
<i>Tourism</i>			
<i>Income</i>			
Visitor Information Centre Income	45,000	46,350	47,741
<i>Total Income</i>	45,000	46,350	47,741
<i>Costs</i>			
Tourist Information Centres	254,898	266,603	277,863
Tourism Development Costs	60,946	88,976	65,947
<i>Total Costs</i>	315,844	355,579	343,811
<i>Net Income/(Cost)</i>	- 270,844	- 309,229	- 296,070
<i>Camping Area</i>			
<i>Income</i>			
Camping Area Fees	146,159	150,544	155,060
<i>Total Income</i>	146,159	150,544	155,060
<i>Costs</i>			
Camping Areas Costs	80,656	84,560	87,502
<i>Total Costs</i>	80,656	84,560	87,502
<i>Net Income/(Cost)</i>	65,503	65,984	67,558

Barcaldine Regional Council
2024-26 Budget Support Report - Revenue and Expenditure
Goal 4: Strong Local Economy

Description	Budget 2024	Budget 2025	Budget 2026
Regional Events			
<u>Income</u>			
Harry Redford Cattle Drive Income	2,000	2,060	2,122
Grants - Events	5,000	5,150	5,305
Regional Events Income	5,000	5,150	5,305
Tree of Knowledge Festival Income	-	-	-
<i>Total Income</i>	12,000	12,360	12,731
<u>Costs</u>			
Harry Redford Cattle Drive Costs	10,000	10,485	10,847
Tree of Knowledge Festival Costs	30,000	31,480	32,487
Regional Events Costs	48,000	50,350	52,017
Events Coordination Costs	95,500	99,800	104,283
<i>Total Costs</i>	183,500	192,115	199,634
<i>Net Income/(Cost)</i>	- 171,500	- 179,755	- 186,903
Economic Development			
<u>Income</u>			
Why Leave town Promotion	-		
Grants - Economic Development	-	80,000	80,000
<i>Total Income</i>	-	80,000	80,000
<u>Costs</u>			
Economic Development Costs	95,000	244,750	197,743
Vacant Council Land Costs	58,858	61,798	63,661
<i>Total Costs</i>	153,858	306,548	261,403
<i>Net Income/(Cost)</i>	- 153,858	- 226,548	- 181,403
Town Planning			
<u>Income</u>			
Rates Search Fees	11,500	11,845	12,200
Town Planning Fees	50,000	51,500	53,045
<i>Total Income</i>	61,500	63,345	65,245
<u>Costs</u>			
Town Planning Costs	100,000	102,000	104,040
<i>Total Costs</i>	100,000	102,000	104,040
<i>Net Income/(Cost)</i>	- 38,500	- 38,655	- 38,795
Building Services			
<u>Income</u>			
Building Fees	50,000	51,000	52,020
<i>Total Income</i>	50,000	51,000	52,020
<u>Costs</u>			
Building Services Costs	75,735	77,249	78,794
<i>Total Costs</i>	75,735	77,249	78,794
<i>Net Income/(Cost)</i>	- 25,735	- 26,249	- 26,774

Barcaldine Regional Council
2024-26 Budget Support Report - Revenue and Expenditure
Goal 4: Strong Local Economy

Description	Budget 2024	Budget 2025	Budget 2026
Capital Grants - Economy			
<i>Income</i>			
Capital Grants - Economy	-	-	-
Contributions - Economy	-	-	-
<i>Total Income</i>	-	-	-
<i>Net Income/(Cost)</i>	-	-	-
Economy Depreciation			
<i>Costs</i>			
Depreciation - Economy Buildings	189,426	198,897	204,864
Depreciation - Economy Structures	21,649	22,731	23,413
Depreciation - Economy Equipment	2,273	2,387	2,458
<i>Total Costs</i>	213,347	224,015	230,735
<i>Net Income/(Cost)</i>	-	-	-
TOTAL ECONOMY	- 1,335,286	- 1,492,131	- 1,467,321
	<u>2024</u>	<u>2025</u>	<u>2025</u>
Total Economy Income	392,659	483,939	495,547
Total Economy Costs	1,727,945	1,976,069	1,962,867
Net Economy Costs	- 1,335,286	- 1,492,131	- 1,467,321

Barcaldine Regional Council
2024-26 Budget Support Report - Revenue and Expenditure
Goal 5: Governance

Description	Budget 2024	Budget 2025	Budget 2026
GOAL 5: GOVERNANCE			
Professional Governance			
<u>Costs</u>			
Elected Members	555,684	583,468	600,972
Executive Costs	1,515,250	1,591,012	1,658,760
Elections	100,000	105,000	108,150
Regional Affiliations	166,988	175,338	180,598
<i>Total Costs</i>	2,337,922	2,454,818	2,548,481
<i>Net Income/(Cost)</i>	- 2,337,922	-2,454,818	-2,548,481
Corporate & Community Planning			
<u>Costs</u>			
Community Planning Costs	-	0	0
<i>Total Costs</i>	-	0	0
<i>Net Income/(Cost)</i>	-	0	0
Council Housing			
<u>Income</u>			
Rentals - Council Housing	328,458	344,881	362,125
<i>Total Income</i>	328,458	344,881	362,125
<u>Costs</u>			
Council Housing Costs	348,687	366,122	377,757
<i>Total Costs</i>	348,687	366,122	377,757
<i>Net Income/(Cost)</i>	- 20,229	-21,240	-15,632
Employee Costs			
<u>Income</u>			
Workcover Refunds	60,000	60,000	60,000
Parental Leave Centrelink Refunds	25,000	25,000	25,000
Employee Insurance Refunds	25,000	25,000	25,000
Recoveries - Superannuation	1,289,786	1,354,275	1,415,218
Recoveries - Annual Leave	1,394,684	1,464,418	1,530,317
Recoveries - Sick Leave	540,468	567,491	593,028
Recoveries - Public Holidays	500,996	526,046	549,718
Recoveries - Long Service Leave	193,512	203,188	212,331
Recoveries - Parental Leave	55,189	57,948	60,556
Recoveries - FPLT (Under \$200)	60,000	63,000	65,835
Recoveries - Fringe Benefits Tax	44,603	46,833	48,941
Recoveries -Employee Operations	238,460	250,383	261,650
Recoveries - Workcover	201,143	211,200	220,704
Recoveries - Wet Weather	69,164	72,622	75,890
Recoveries - WH&S	408,873	429,317	448,636
Recoveries - Training	484,847	509,089	531,998
Recoveries - Quality Assurance	161,036	169,087	176,696
<i>Total Income</i>	5,752,759	6,034,897	6,301,517

Barcaldine Regional Council
2024-26 Budget Support Report - Revenue and Expenditure
Goal 5: Governance

Description	Budget 2024	Budget 2025	Budget 2026
<u>Costs</u>			
Superannuation Costs	1,289,786	1,354,275	1,415,218
Annual Leave Costs	1,394,684	1,464,418	1,530,317
Sick Leave Costs	540,468	567,491	593,028
Public Holidays Costs	500,996	526,046	549,718
Long Service Leave Costs	193,512	203,188	212,331
Parental Leave Costs	55,189	57,948	60,556
Minor Plant (under \$200) Costs	45,848	48,140	50,306
Fringe Benefits Tax Costs	41,377	43,446	45,401
Employee Operations Management Costs	145,842	153,134	158,824
Workcover Costs	209,069	219,522	229,401
Wet Weather Costs	45,860	48,153	50,320
Workplace Health & Safety Costs	523,535	549,712	571,056
PPE & Uniform Costs	60,000	63,000	64,890
Employee Training Costs	375,023	393,775	408,249
Quality Assurance Costs	154,754	162,492	169,517
Employee Consultation Costs	15,650	16,433	17,015
<i>Total Costs</i>	5,591,593	5,871,172	6,126,147
<i>Net Income/(Cost)</i>	161,166	163,724	175,370
<u>Finance</u>			
<u>Income</u>			
General Rates	5,201,725	5,461,811	5,734,902
Write-off - General Rates	2,500	2,625	2,756
Discount - General Rates	468,155	491,563	516,141
Council Pensioner Remission	37,500	39,375	41,344
Cwealth Financial Assistance Grant	10,400,000	10,920,000	11,466,000
Gain/(Loss) on Sale of Non-Current Assets	50,000	52,500	55,125
Interest Income - Investments	600,000	630,000	661,500
Interest Income - Rates Arrears	35,700	37,485	39,359
<i>Total Income</i>	15,679,270	16,463,233	17,286,395
<u>Costs</u>			
Finance Costs	6,120	6,426	6,619
Land Valuation Costs	30,000	31,500	32,445
Asset Valuation Costs	10,000	10,500	10,815
External Audit Costs	100,000	105,000	108,150
Internal Audit Costs	25,000	26,250	27,038
Asset Management Costs	209,721	220,207	229,414
Bank Fees	25,500	26,775	27,578
<i>Total Costs</i>	406,341	426,658	442,059
<i>Net Income/(Cost)</i>	15,272,929	16,036,575	16,844,336

Barcaldine Regional Council
2024-26 Budget Support Report - Revenue and Expenditure
Goal 5: Governance

Description	Budget 2024	Budget 2025	Budget 2026
Administration			
<u>Income</u>			
Administration Fees and Charges	7,140	7,497	7,872
Credit Card Levy	2,040	2,142	2,249
Programs - Management Supervision	40,800	42,840	44,982
Programs - Administration Support	20,400	21,420	22,491
Trainee Subsidies	150,000	157,500	165,375
Infringement Notices	2,040	2,142	2,249
Sales - Promotional Item			
Oncost Recoveries - Administration	538,552	565,479	584,346
<i>Total Income</i>	760,972	799,020	829,564
<u>Expenditure</u>			
Administration Costs	1,987,177	2,086,536	2,211,978
IT Costs	1,008,880	834,324	859,955
Legal Costs	150,000	157,500	162,225
Insurance Costs	495,000	519,750	535,343
<i>Total Costs</i>	3,641,057	3,598,110	3,769,501
<i>Net Income/(Cost)</i>	- 2,880,085	-2,799,090	-2,939,937
Stores & Purchasing			
<u>Income</u>			
Recoveries - Stores & Purchasing	248,824	261,265	269,985
<i>Total Income</i>	248,824	261,265	269,985
<u>Costs</u>			
Stores & Purchasing Costs	231,606	243,186	254,009
<i>Total Costs</i>	231,606	243,186	254,009
<i>Net Income/(Cost)</i>	17,218	18,079	15,976
Coordination and Control			
<u>Income</u>			
Overhead Recoveries	518,380	544,299	562,465
<i>Total Income</i>	518,380	544,299	562,465
<u>Costs</u>			
Works Supervision Costs	290,000	304,500	317,573
Engineering Costs	80,000	84,000	86,520
Other Works Costs	133,543	140,220	146,164
<i>Total Costs</i>	503,543	528,720	550,257
<i>Net Income/(Cost)</i>	14,837	15,579	12,208
Depots			
<u>Costs</u>			
Depot Costs	163,440	171,612	177,923
<i>Total Costs</i>	163,440	171,612	177,923
<i>Net Income/(Cost)</i>	-163,440	-171,612	-177,923

Barcaldine Regional Council
2024-26 Budget Support Report - Revenue and Expenditure
Goal 5: Governance

Description	Budget 2024	Budget 2025	Budget 2026
Capital Grants - Governance			
<i>Income</i>			
Capital Grants - Governance	-	-	-
Contributions - Governance	-	-	-
<i>Total Income</i>	-	-	-
<i>Net Income/(Cost)</i>	-	-	-
Governance Depreciation			
<i>Costs</i>			
Depreciation -Governance Building	229,221	240,682	252,716
Depreciation - Governance Structures	-	-	-
Depreciation - Governance Equipment	18,571	19,500	20,475
<i>Total Costs</i>	247,792	260,182	273,191
<i>Net Income/(Cost)</i>	-	-	-
TOTAL GOVERNANCE	9,816,682	10,527,016	11,092,727
	2024	2025	2026
Total Governance Income	23,288,662	24,447,595	25,612,051
Total Governance Costs	13,471,981	13,920,580	14,519,324
Net Governance Income	9,816,682	10,527,016	11,092,727

**BARCALDINE REGIONAL COUNCIL
CAPITAL WORKS PROGRAM
FOR THE 3 YEARS ENDING 30 JUNE 2026**

Project	Location	Total Cost	2024 Cost	2025 Cost	2026 Cost	N R U	2024 Funding			2025 funding			2026 funding			Funding Source
							Grants	Council	Total Funding 2024	Grants	Council	Total Funding 2025	Grants	Council	Total Funding 2026	
Community Buildings Program		\$ 2,250,000	\$ 750,000	\$ 750,000	\$ 750,000		\$ 385,000	\$ 365,000	\$ 750,000	\$ -	\$ 750,000	\$ 750,000	\$ -	\$ 750,000	\$ 750,000	
Barcaldine Recreation Park Stage 3	Barcaldine	\$ 415,000	\$ 415,000			N	\$ 370,000	\$ 45,000	\$ 415,000	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	Sport & Rec
Alpha Showgrounds Lights Renewal	Alpha	\$ 75,000	\$ 75,000			R		\$ 75,000	\$ 75,000							
Aramac Town Hall Bathroom	Aramac	\$ 50,000	\$ 50,000			R		\$ 50,000	\$ 50,000							
Barcaldine Goods Shed Refurb/Upgrade	Barcaldine	\$ 39,500	\$ 39,500			R	\$ 15,000	\$ 24,500	\$ 39,500							Contribution
Barcaldine Pool BBQ and Tables	Barcaldine	\$ 10,000	\$ 10,000			R		\$ 10,000	\$ 10,000							
Barcaldine Pool Canteen Renewal	Barcaldine	\$ 10,000	\$ 10,000			R		\$ 10,000	\$ 10,000							
Barcaldine Showgrounds Fence	Barcaldine	\$ 20,000	\$ 20,000			R		\$ 20,000	\$ 20,000							
Jericho Showgrounds Facilities Renewal	Jericho	\$ 30,000	\$ 30,000			R		\$ 30,000	\$ 30,000							
Anzac Memorial Enhancement Program	Regional	\$ 50,000	\$ 50,000			R		\$ 50,000	\$ 50,000							
Cemetery Fencing Program	Regional	\$ 50,500	\$ 50,500			R		\$ 50,500	\$ 50,500							
Alpha Town Hall - Switch Board upgrade	Alpha	\$ 40,000		\$ 40,000		R				\$ 40,000	\$ 40,000					
Aramac Swimming Pool Shade	Aramac	\$ 70,000		\$ 70,000		R				\$ 70,000	\$ 70,000					
Lake Dunn Facilities	Aramac	\$ 100,000		\$ 100,000		R				\$ 100,000	\$ 100,000					
Jericho Riverwalk	Jericho	\$ 85,000		\$ 60,000	\$ 25,000	U				\$ 60,000	\$ 60,000		\$ 25,000	\$ 25,000		
Jericho Showgrounds Water Lines	Jericho	\$ 60,000		\$ 30,000	\$ 30,000	R				\$ 30,000	\$ 30,000		\$ 30,000	\$ 30,000		
Jericho Town Hall - switch board upgrade	Jericho	\$ 40,000		\$ 40,000	\$ -	R				\$ 40,000	\$ 40,000			\$ -		
Sprinkler System - Jericho Cemetery	Jericho	\$ 50,000		\$ 50,000		N				\$ 50,000	\$ 50,000			\$ -		
Switchboard Upgrade - Jericho Showgrounds	Jericho	\$ 50,000		\$ 50,000	\$ -	R				\$ 50,000	\$ 50,000			\$ -		
Jellybeans Childcare Amenities Renewal	Alpha	\$ 40,000			\$ 40,000	R							\$ 40,000	\$ 40,000		
Sprinkler System - Settlers Park	Alpha	\$ 50,000			\$ 50,000	R							\$ 50,000	\$ 50,000		
Community Buildings Renewal	Regional	\$ 915,000		\$ 310,000	\$ 605,000	R				\$ 310,000	\$ 310,000		\$ 605,000	\$ 605,000		
Aramac Camping & Recreation Grounds - Caravan Sites	Aramac	\$ 50,000	\$ 50,000	\$ -	\$ -	N	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Community Equipment Replacement Program		\$ 330,000	\$ 130,000	\$ 100,000	\$ 100,000			\$ 130,000	\$ 130,000		\$ 100,000	\$ 100,000		\$ 100,000	\$ 100,000	
Alpha Showgrounds Pump Replacement	Alpha	\$ 14,000	\$ 14,000			R		\$ 14,000	\$ 14,000					\$ 14,000	\$ 14,000	
Aramac Pool Cleaner Replacement	Aramac	\$ 8,000	\$ 8,000			R		\$ 8,000	\$ 8,000							
Barcaldine Pool Cleaner Replacement	Barcaldine	\$ 16,000	\$ 16,000			R		\$ 16,000	\$ 16,000							
Cemetery Shoring Equipment	Barcaldine	\$ 22,000	\$ 22,000			R		\$ 22,000	\$ 22,000							
TV Equipment Replacement	Regional	\$ 70,000	\$ 70,000			R		\$ 70,000	\$ 70,000							
Equipment Renewal	Regional	\$ 200,000	\$ -	\$ 100,000	\$ 100,000	R		\$ -	\$ -		\$ 100,000	\$ 100,000		\$ 100,000	\$ 100,000	
Water		\$ 590,000	\$ 90,000	\$ 250,000	\$ 250,000		\$ -	\$ 90,000	\$ 90,000	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ 250,000	\$ 250,000	
Generator - Alpha WTP	Alpha	\$ 60,000	\$ 60,000	\$ -	\$ -		\$ -	\$ 60,000	\$ 60,000							
Jericho Water Treatment Plant Renewal	Jericho	\$ 30,000	\$ 30,000	\$ -	\$ -	N	\$ -	\$ 30,000	\$ 30,000							
Water Mains	Regional	\$ 500,000	\$ -	\$ 250,000	\$ 250,000	U	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ 250,000	\$ 250,000	
Council Buildings		\$ 878,000	\$ 328,000	\$ 310,000	\$ 240,000		\$ -	\$ 328,000	\$ 328,000	\$ -	\$ 310,000	\$ 310,000	\$ -	\$ 240,000	\$ 240,000	
Housing Renewal Program	Regional	\$ 700,000	\$ 250,000	\$ 250,000	\$ 200,000	U	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ 200,000	\$ 200,000	
IT Equipment Replacement Program	Corpoate	\$ 178,000	\$ 78,000	\$ 60,000	\$ 40,000			\$ 78,000	\$ 78,000		\$ 60,000	\$ 60,000		\$ 40,000	\$ 40,000	
Sewerage		\$ 676,000	\$ 246,000	\$ 230,000	\$ 200,000		\$ -	\$ 246,000	\$ 246,000	\$ -	\$ 230,000	\$ 230,000	\$ -	\$ 200,000	\$ 200,000	
Sewerage Manholes Relining	Regional	\$ 96,000	\$ 96,000	\$ -	\$ -	U	\$ -	\$ 96,000	\$ 96,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sewerage Mains	Regional	\$ 580,000	\$ 150,000	\$ 230,000	\$ 200,000	R	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 230,000	\$ 230,000	\$ -	\$ 200,000	\$ 200,000	
Plant		\$ 7,753,800	\$ 2,927,800	\$ 2,626,000	\$ 2,200,000		\$ -	\$ 2,927,800	\$ 2,927,800	\$ -	\$ 2,626,000	\$ 2,626,000	\$ -	\$ 2,200,000	\$ 2,200,000	
Aramac & Barcaldine Workshop 75T Press	Aramac	\$ 17,800	\$ 17,800			N		\$ 17,800	\$ 17,800							
Aramac Workshop 4 post vehicle hoist	Aramac	\$ 82,000	\$ 82,000			R		\$ 82,000	\$ 82,000							
Aramac Workshop Tyre Safety Cage	Aramac	\$ 8,000	\$ 8,000			R		\$ 8,000	\$ 8,000							
Plant Replacement Program	Regional	\$ 7,646,000	\$ 2,820,000	\$ 2,626,000	\$ 2,200,000	N	\$ -	\$ 2,820,000	\$ 2,820,000	\$ -	\$ 2,626,000	\$ 2,626,000	\$ -	\$ 2,200,000	\$ 2,200,000	
Rural Road and Town Streets		\$ 10,718,943	\$ 5,642,484	\$ 3,276,459	\$ 1,800,000		\$ 2,527,484	\$ 3,115,000	\$ 5,642,484	\$ 2,476,459	\$ 800,000	\$ 3,276,459	\$ 600,000	\$ 1,200,000	\$ 1,800,000	
Cattle Crossloading Facility	Alpha	\$ 100,000	\$ 100,000			N		\$ 100,000	\$ 100,000							
Craven Road Sealing	Alpha	\$ 100,000	\$ 100,000			N	\$ 100,000		\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	TIDS
Flood Damage - Alpha/Jericho Area	Alpha	\$ 320,284	\$ 250,000	\$ 70,284		R	\$ 250,000	\$ -	\$ 250,000	\$ 70,284	\$ -	\$ 70,284	\$ -	\$ -	\$ -	QRA
Flood Damage - Aramac/Muttaborra Area	Aramac	\$ 1,569,447	\$ 1,000,000	\$ 569,447		R	\$ 1,000,000	\$ -	\$ 1,000,000	\$ 569,447	\$ -	\$ 569,447	\$ -	\$ -	\$ -	QRA
Flood Damage - Barcaldine Area	Barcaldine	\$ 44,993	\$ 44,993			R	\$ 44,993	\$ -	\$ 44,993	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	QRA
School Pick Up Upgrade	Barcaldine	\$ 65,000	\$ 65,000			U	\$ -	\$ 65,000	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	State Gov
Flood Damage - Jericho Road West	Jericho	\$ 703,500	\$ 703,500			R	\$ 703,500	\$ -	\$ 703,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	QRA
Flood Damage - Texas Road	Jericho	\$ 428,991	\$ 428,991			R	\$ 428,991	\$ -	\$ 428,991	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	QRA
Regional Floodway Upgrade Program	Regional	\$ 600,000	\$ 300,000	\$ 300,000		U	\$ -	\$ 300,000	\$ 300,000	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	LRCI
Sealing Rural Roads Program	Regional	\$ 1,136,728	\$ 800,000	\$ 336,728		U	\$ -	\$ 800,000	\$ 800,000	\$ 336,728	\$ -	\$ 336,728	\$ -	\$ -	\$ -	LRCI
Town Streets Reseal Program	Regional	\$ 3,600,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	U	\$ -	\$ 1,200,000	\$ 1,200,000	\$ 600,000	\$ 600,000	\$ 1,200,000	\$ 600,000	\$ 600,000	\$ 1,200,000	R2R
Town Streets Upgrade and Renewals	Regional	\$ 2,050,000	\$ 650,000	\$ 800,000	\$ 600,000	U	\$ -	\$ 650,000	\$ 650,000	\$ 600,000	\$ 200,000	\$ 800,000	\$ -	\$ 600,000	\$ 600,000	R2R
Pathways		\$ 100,000	\$ 100,000	\$ -	\$ -		\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Booker Street	Aramac	\$ 100,000	\$ 100,000	\$ -	\$ -	N	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	LRCI
TOTALS		\$ 23,346,743	\$ 10,264,284	\$ 7,542,459	\$ 5,540,000		\$ 2,912,484	\$ 7,351,800	\$ 10,264,284	\$ 2,476,459	\$ 5,066,000	\$ 7,542,459	\$ 600,000	\$ 4,940,000	\$ 5,540,000	

Operational Budget Projects Summary 2023/2024



Project Title	Department	Location	Net Value
School Awards Nights	Community Support	Regional	\$ 1,500
ATM - Jericho Post Office	Facilities	Jericho	\$ 22,000
Alpha Showgrounds Maintenance	Facilities	Alpha	\$ 30,000
Barcaldine Rec Park Drainage	Facilities	Barcaldine	\$ 20,000
Masterplan of Showgrounds and Rec Park	Facilities	Barcaldine	\$ 80,000
Jericho Sprinkler System Repairs	Parks and Gardens	Jericho	\$ 10,000
Jericho WTP Maintenance Works	Water	Jericho	\$ 250,000
Air Scouring of Water Mains	Water	Regional	\$ 100,000
Water Reservoir Cleanout	Water	Regional	\$ 60,000
Aramac STP Design	Sewerage	Aramac	\$ 5,000
Imhoff Tank tap replacement	Sewerage	Aramac	\$ 30,000
Pump well vac and clean	Sewerage	Aramac	\$ 10,000
Electronic Fuel Monitoring System	Plant and Fleet	Regional	\$ 120,000
New Enterprise System	Corporate and Financial Services	Corporate	\$ 400,000
Apprentice and Trainees	Human Resources	Corporate	\$ 50,000
Training and Development Program	Human Resources	Corporate	\$ 40,000
CCTV Maintenance	Information Technology	Barcaldine	\$ 30,000
Managed IT Services	Information Technology	Corporate	\$ 130,000
Council Promotional Activites	Media and Communication	Corporate	\$ 70,000
Local Government Election	Office of the CEO	Corporate	\$ 100,000
Staff Get Together	Office of the CEO	Corporate	\$ 8,750
Total			\$ 1,567,250

BARCALDINE REGIONAL COUNCIL
LONG TERM FINANCIAL FORECAST
STATEMENT OF INCOME AND EXPENDITURE
FOR THE 10 YEARS ENDING 30 JUNE 2033

	<u>2024</u> <u>Budget</u>	<u>2025</u> <u>Budget</u>	<u>2026</u> <u>Budget</u>	<u>2027</u> <u>Budget</u>	<u>2028</u> <u>Budget</u>	<u>2029</u> <u>Budget</u>	<u>2030</u> <u>Budget</u>	<u>2031</u> <u>Budget</u>	<u>2032</u> <u>Budget</u>	<u>2033</u> <u>Budget</u>
Operating Revenue										
Gross rates and utility charges	8,595,052	9,024,451	9,389,688	9,577,482	9,769,031	9,964,412	10,163,700	10,366,974	10,574,314	10,785,800
Less: Discounts	- 765,097	- 796,255	- 828,827	- 845,404	- 862,312	- 879,558	- 897,149	- 915,092	- 933,394	- 952,062
Less: Pensioner Subsidies	- 80,412	- 83,185	- 86,074	- 87,795	- 89,551	- 91,342	- 93,169	- 95,033	- 96,933	- 98,872
Net rates and utility charges	7,749,543	8,145,011	8,474,787	8,644,283	8,817,168	8,993,512	9,173,382	9,356,850	9,543,987	9,734,866
Fees and charges	2,733,585	2,799,414	2,870,841	2,928,258	2,986,823	3,046,560	3,107,491	3,169,641	3,233,033	3,297,694
Rental income	529,958	558,456	588,379	617,798	630,154	642,757	655,612	668,724	682,099	695,741
Interest received	635,700	667,485	700,859	714,876	729,174	743,757	758,633	773,805	789,281	805,067
Sales income	5,336,268	5,478,380	18,807,562	19,014,445	19,394,734	14,782,629	15,078,282	15,379,847	15,687,444	16,001,193
Grants and subsidies	36,643,890	36,795,090	13,875,942	14,153,461	14,436,530	14,725,261	15,019,766	15,320,161	15,626,564	15,939,096
Contributions	133,000	133,000	133,000	133,000	133,000	133,000	133,000	133,000	133,000	133,000
Other Income	72,000	72,210	72,426	242,000	242,000	242,000	242,000	242,000	242,000	242,000
Total operating revenue	53,833,945	54,649,046	45,523,797	46,448,121	47,369,584	43,309,475	44,168,165	45,044,028	45,937,409	46,848,657
Capital revenue										
Grants and subsidies	6,131,194	2,383,241	2,383,241	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Contributions	-	-	-	-	-	-	-	-	-	-
Gain on sale of non-current assets	-	-	-	-	-	-	-	-	-	-
Total capital revenue	6,131,194	2,383,241	2,383,241	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Total income	59,965,139	57,032,287	47,907,038	48,948,121	49,869,584	45,809,475	46,668,165	47,544,028	48,437,409	49,348,657
Expenses										
Operating Expenses										
Employee benefits	13,214,794	13,681,167	15,191,007	15,494,828	15,804,724	16,120,819	16,443,235	16,772,100	17,107,542	17,449,692
Materials and services	33,703,624	33,368,366	22,237,091	22,681,832	23,135,469	18,598,178	18,970,142	19,349,545	19,736,536	20,131,267
Finance costs	79,640	60,399	41,710	24,615	11,504	7,086	4,131	1,133	-	-
Depreciation	7,604,497	7,813,182	8,052,781	8,213,837	8,378,113	8,545,676	8,716,589	8,890,921	9,068,739	9,250,114
Total Operating Expenses	54,602,555	54,923,114	45,522,589	46,415,111	47,329,811	43,271,759	44,134,097	45,013,699	45,912,817	46,831,073
Capital Expenses										
Provisions for landfill restoration	45,900	46,818	47,754	46,818	46,818	46,818	46,818	46,818	46,818	46,818
Loss on sale of non-current assets	50,000	52,500	55,125	55,125	55,125	55,125	55,125	55,125	55,125	55,125
	95,900	99,318	102,879	101,943	101,943	101,943	101,943	101,943	101,943	101,943
Total Expenses	54,698,455	55,022,432	45,625,468	46,517,054	47,431,754	43,373,702	44,236,040	45,115,642	46,014,760	46,933,016
Net Income/(Loss)	5,266,684	2,009,855	2,281,570	2,431,067	2,437,830	2,435,774	2,432,125	2,428,387	2,422,649	2,415,641

BARCALDINE REGIONAL COUNCIL
LONG TERM FINANCIAL FORECAST
STATEMENT OF FINANCIAL POSITION
FOR THE 10 YEARS ENDING 30 JUNE 2033

	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>
	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
<i>Current Assets</i>										
Cash	12,318,554	12,191,296	12,678,457	13,458,141	14,591,391	15,967,033	17,506,985	19,268,241	21,361,573	23,629,271
Receivables	1,711,039	1,711,039	1,711,039	1,711,039	1,711,039	1,711,039	1,711,039	1,711,039	1,711,039	1,711,039
Inventories	639,884	639,884	639,884	639,884	639,884	639,884	639,884	639,884	639,884	639,884
Contract assets	531,149	531,149	531,149	531,149	531,149	531,149	531,149	531,149	531,149	531,149
Total current assets	15,200,626	15,073,368	15,560,530	15,809,064	16,942,314	18,317,956	19,857,908	21,619,164	23,712,496	25,980,194
<i>Non-current Assets</i>										
Property, plant and equipment	375,210,860	376,845,178	378,237,272	382,468,310	386,535,072	390,434,272	394,162,558	397,716,512	401,092,647	404,287,408
Total non-current assets	375,210,860	376,845,178	378,237,272	382,468,310	386,535,072	390,434,272	394,162,558	397,716,512	401,092,647	404,287,408
TOTAL ASSETS	390,411,485	391,918,546	393,797,802	398,277,375	403,477,387	408,752,228	414,020,465	419,335,676	424,805,143	430,267,602
<i>Current Liabilities</i>										
Payables	3,156,230	3,156,230	3,156,230	3,156,230	3,156,230	3,156,230	3,156,230	3,156,230	3,156,230	3,156,230
Contract liabilities	1,284,959	1,284,959	1,284,959	1,284,959	1,284,959	1,284,959	1,284,959	1,284,959	1,284,959	1,284,959
Borrowings	549,612	450,068	467,163	284,636	207,751	210,706	159,994	-	-	-
Provisions	1,468,989	1,468,989	1,468,989	1,468,989	1,468,989	1,468,989	1,468,989	1,468,989	1,468,989	1,468,989
Total current liabilities	6,459,790	6,360,246	6,377,341	6,194,814	6,117,928	6,120,884	6,070,172	5,910,178	5,910,178	5,910,178
<i>Non-current Liabilities</i>										
Borrowings	1,781,445	1,331,377	864,214	579,577	371,826	161,120	1,126	1,126	-	-
Provisions	1,382,033	1,428,851	1,476,605	1,523,423	1,570,241	1,617,059	1,663,877	1,710,695	1,757,513	1,804,331
Total non-current liabilities	3,163,478	2,760,228	2,340,819	2,103,000	1,942,067	1,778,179	1,665,003	1,711,821	1,757,513	1,804,331
TOTAL LIABILITIES	9,623,268	9,120,474	8,718,160	8,297,814	8,059,996	7,899,063	7,735,175	7,621,999	7,667,691	7,714,509
NET COMMUNITY ASSETS	380,788,218	382,798,073	385,079,642	389,979,561	395,417,391	400,853,165	406,285,290	411,713,677	417,137,452	422,553,093
<i>Community Equity</i>										
Retained surplus	195,203,133	197,212,988	199,494,558	201,925,626	204,363,457	206,799,232	209,231,358	211,659,746	214,082,396	216,498,038
Asset revaluation reserve	185,585,084	185,585,084	185,585,084	188,053,935	191,053,934	194,053,933	197,053,932	200,053,931	203,055,056	206,055,055
TOTAL COMMUNITY EQUITY	380,788,217	382,798,072	385,079,642	389,979,561	395,417,391	400,853,165	406,285,290	411,713,677	417,137,452	422,553,093

BARCALDINE REGIONAL COUNCIL
LONG TERM FINANCIAL FORECAST
STATEMENT OF CASH FLOWS
FOR THE 10 YEARS ENDING 30 JUNE 2033

	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>
	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
Cash flows from operating activities:										
Receipts from customers	55,698,245	53,981,561	44,822,938	45,733,245	46,640,410	42,565,718	43,409,532	44,270,223	45,148,128	46,043,590
Payments to suppliers and employees	- 48,418,418	- 47,049,533	- 37,428,098	- 38,176,660	- 38,940,193	- 34,718,997	- 35,413,377	- 36,121,645	- 36,844,077	- 37,580,959
	7,279,827	6,932,028	7,394,840	7,556,585	7,700,217	7,846,721	7,996,155	8,148,579	8,304,050	8,462,631
Interest Received	635,700	667,485	700,859	714,876	729,174	743,757	758,633	773,805	789,281	805,067
Interest Paid	- 79,640	- 60,399	- 41,710	- 24,615	- 11,504	- 7,086	- 4,131	- 1,133	-	-
Net cash inflow (outflow) from operating activities	7,835,887	7,539,114	8,053,989	8,246,847	8,417,887	8,583,393	8,750,657	8,921,251	9,093,331	9,267,698
Cash flows from investing activities:										
Payments for property, plant and equipment	- 12,684,284	- 10,000,000	- 10,000,000	- 10,000,000	- 10,000,000	- 10,000,000	- 10,000,000	- 10,000,000	- 10,000,000	- 10,000,000
Grants, subsidies, contributions and donations	6,131,194	2,383,241	2,383,241	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Sales of property, plant and equipment	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Net cash inflow (outflow) from investing activities	- 6,053,090	- 7,116,759	- 7,116,759	- 7,000,000	- 7,000,000	- 7,000,000	- 7,000,000	- 7,000,000	- 7,000,000	- 7,000,000
Cash flows from financing activities:										
Loan Proceeds	-	-	-	-	-	-	-	-	-	-
Principal Loan Repayments	- 530,372	- 549,612	- 450,068	- 467,164	- 284,636	- 207,751	- 210,706	- 159,994	-	-
Net cash inflow (outflow) from financing activities	- 530,372	- 549,612	- 450,068	- 467,164	- 284,636	- 207,751	- 210,706	- 159,994	-	-
Net increase (decrease) in cash held	1,252,425	- 127,257	487,162	779,683	1,133,250	1,375,642	1,539,952	1,761,256	2,093,331	2,267,698
Cash at beginning of reporting period	11,066,129	12,318,554	12,191,296	12,678,458	13,458,141	14,591,391	15,967,033	17,506,985	19,268,241	21,361,573
Cash at end of reporting period	12,318,554	12,191,296	12,678,458	13,458,141	14,591,391	15,967,033	17,506,985	19,268,241	21,361,573	23,629,271

**BARCALDINE REGIONAL COUNCIL
2023/2024 BUDGET
MEASURES OF FINANCIAL SUSTAINABILITY**

Ratio	Target	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Asset Sustainability Ratio	>90%	101.47%	93.20%	92.92%	93.37%	93.83%	94.29%	94.75%	95.22%	95.68%	96.15%
Above Lower Limit?		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Net Financial Liabilities Ratio	<60%	-10.36%	-10.89%	-15.03%	-16.17%	-18.75%	-24.06%	-27.45%	-31.07%	-34.93%	-38.99%
Below Upper Limit?		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Operating Surplus Ratio	0-10%	-1.43%	-0.50%	0.00%	0.07%	0.08%	0.09%	0.08%	0.07%	0.05%	0.04%
Meets Target Band?		No	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes

Asset Sustainability Ratio Capital expenditure on replacement of infrastructure assets / Depreciation expense (infrastructure assets only)

Net Financial Liabilities Ratio (Total liabilities - Current Assets) / Total operating revenue

Operating Surplus Ratio Net operating surplus / Total operating revenue