



GENERAL MEETING AGENDA

NOTICE OF MEETING

Wednesday 17 July 2024

Alpha Council Chambers, 43 Dryden Street, Alpha

To be held at 8:30am

Councillors

Rob Chandler (Mayor)

Milynda Rogers (Deputy Mayor)

Kim Williams

Tom Gleeson

Vanessa Howard

Officers

Paula Coulton (District Manager – Aramac and Muttaburra)
Jenny Lawrence (District Manager – Barcaldine)
Daniel Bradford (Acting Chief Executive Officer)
Karyn Coomber (District Manager – Alpha and Jericho)
Lee Busby (Interim Director of Works)

In Attendance

Debbie Young (Minute Secretary)

Deputations

Nil

Please find attached the agenda for the General Meeting to be held on Wednesday 17 July 2024 at the Alpha Council Chambers, 43 Dryden Street, Alpha, commencing at 8:30am.

Dan Bradford, Acting Chief Executive Officer

BARCALDINE REGIONAL COUNCIL

Our Vision – A positive, sustainable and innovative regional council.

Our Mission - To provide excellence for the community.

Prayer

Almighty God

We acknowledge that we have a responsibility to look after your creation, especially this region we call Barcaldine Regional Council.

We are conscious that our decisions are going to affect deeply the people we have come here to serve.

Assist us to exercise respect for Councillors, staff and for the people of our region.

Help us in this meeting to act wisely, justly and intelligently in all our deliberations.

Thank you Lord for the privilege of both leading and serving and assist us to do these well.

Amen

Condolences

Apologies

Acknowledgment of Traditional Owners

Declarations of Prescribed Conflicts of Interest

Declarations of Declarable Conflicts of Interest

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3.7 Notice of Motion

Nil

4. Close of Meeting

Council Meeting Date: 17 July 2024

Item No: 3.2.1

Subject Heading: Request for Assistance – Barcaldine Campdraft Association

Incorporated

Author and Title: Jenny Lawrence, District Manager – Barcaldine

Classification: (if confidential)

Summary: This report is presented to Council for consideration to provide assistance to Barcaldine Campdraft Association Incorporated, for waiver of development application fees.

Officer's Recommendation: That Council provides assistance to Barcaldine Campdraft Association Incorporated to the value of \$1,858.00 for waiver of development application fees for the construction of secretary office building at campdraft facility at Barcaldine showground.

Background

Barcaldine Campdraft Association Incorporated has requested assistance - Number RA04202425 - to the value of \$1,858.00 for waiver of development application fees for the construction of secretary office building at campdraft facility at the Barcaldine showground, assessment score - 20.

The Barcaldine Campdraft Association Incorporated operates from a facility owned by Barcaldine Regional Council, any improvements to the building increases the value of the existing asset. Barcaldine Campdraft Association Incorporated continually apply for and receive grant funding to carry out improvements at facility at the Barcaldine showground.

Link to Corporate Plan

Theme 1: Community

Consultation (internal/external)

District Manager Barcaldine

Policy Implications

Nil

Budget and Resource Implications

Reduced development application fee revenue

Risk Management Implications

With a properly made development application there is no risk to Council

Asset Management Implications - Nil

Legal Implications - No implications to Council

Council Meeting Date: 17 July 2024

Item No: 3.2.2

Subject Heading: Regional Arts Development Fund Application

Author and Title: Lilli Kay, Community Engagement

Coordinator

Classification: (if confidential)

Summary: From the Community Engagement Coordinator, reporting on the Regional Arts Development Fund Assessment Outcome.

Officer's Recommendation: That Council accepts the Committee recommendation to approve the application from the Barcaldine Cultural Association to the value of \$4,274.00.

Background

One Regional Arts Development Fund (RADF) application was received on 26 June from Barcaldine Cultural Association for a Furniture Restoration Workshop with Dean Timms and assessed by the RADF Committee as follows:

1. A Project with total project cost of \$6,578 and a RADF contribution of \$4,274.

The applicant was eligible for funding under the RADF criteria and the application met the assessment considerations under category 2: Building Cultural Community Capacity.

Workshop to be delivered between Thursday 15 August 2024 and Monday 19 August 2024 in Barcaldine.

Link to Corporate Plan

Theme 1: Community

1.6 Maintain RADF program for the delivery of art and culture opportunities.

Consultation

Regional Arts Development Fund Committee

Policy Implications - Nil

Budget and Resource Implications

\$4,274 is within the 2024-2025 RADF funding application

Risk Management Implications - Low risk - reputational only

Asset Management Implications - Nil

Legal Implications - Nil

Council Meeting Date: 17 July 2024

Item No: 3.2.3

Subject Heading: Request for Assistance – Muttaburra Golf Club

Incorporated

Author and Title: Paula Coulton, District Manager –

Aramac and Muttaburra

Classification: (if confidential)

Summary: Council has received an application for community assistance from the Muttaburra Golf Club Incorporated, seeking a \$2,000 cash donation for their annual Golf Open. The application has been assessed under Council's Community Grants Policy and due to its request value, requires consideration from Council.

Officer's Recommendation: That Council agrees to support the Muttaburra Golf Club Incorporated by way of a donation for the amount of \$2,000.

Background

Barcaldine Regional Council has made a clear and firm commitment to supporting community events across the region. The Community Grants Policy outlines the process for both Council and the Community Group seeking support.

Council is in receipt of an application under this policy, requesting support for the Muttaburra Golf Club Open Golf Day. The cash contribution will mainly go towards assisting with the costs of catering and trophies.

The Golf Open is held annually and is well known throughout the region. It is one of Muttaburra's premier sporting events which hosts players from all over the central west. The club has received funding from the Department of Community Services in the past that has assisted with this event, but unfortunately this funding no longer exists. They hold fundraisers throughout the year to help with the increasing costs associated with holding the larger tournament. This club strives to improve their facilities and always encourages new members. The Muttaburra Golf club is privately run and bears no cost to Council in relation to ongoing maintenance costs for grounds and facilities.

Under the Community Grants Policy, the assessment score for the application was 70 and the Muttaburra Golf Club is eligible for funding under this policy.

Council consideration is required.

Link to Corporate Plan

Theme 1: Community

Consultation (internal/external)

- Acting Chief Executive Officer
- Muttaburra Gold Club Incorporated

Policy Implications

Nil

Budget and Resource Implications

\$2,000 from the Community Assistance Budget

Council Meeting Date: 17 July 2024

Item No: 3.2.4

Subject Heading: Special Holidays 2025

Author and Title: Daniel Bradford, Acting Chief Executive Officer

Classification: (if confidential)

Summary: Each year, Local Governments are invited by the Office of the Industrial Relations to request special and show holidays for the following year.

Officer's Recommendation: That Council request the following Special Holidays for 2025:

- Wednesday 21 May Alpha township for the Alpha Show
- Friday 6 October Barcaldine and Aramac townships for the Barcaldine Show Holiday (scheduled for Saturday 14 June)
- Tuesday 4 November Muttaburra and Jericho townships for Melbourne Cup.

Background

The Office of Industrial Relations contacted Council on 24 May 2024, inviting Barcaldine Regional Council to request special and show holidays for 2025 and that they be advised as soon as possible. Officers have advised the department that Council would provide a response following the council meeting on 17 July, to allow time for community consultation and feedback to be collated for the information of councillors.

The Community Engagement Coordinator conducted a survey - online and paper based and received thirteen responses:

- Alpha 3, all suggesting Alpha Show day
- Jericho 5, all suggesting Melbourne Cup day
- Barcaldine 4, two suggesting the Friday before the Tree of Knowledge Festival and two the Friday before the King's Birthday holiday
- Aramac 1, suggested 14 June
- Muttaburra no response.

Council Officers support the submissions in Alpha and Jericho. Muttaburra will continue to retain the public holiday that has been consistent with previous years, being Melbourne Cup Day. For Barcaldine and Aramac, the even split from community submissions between May Day Weekend and the Kings Birthday Weekend. The holiday is designed for the local community to attend the local show. So this lends itself to be Tree of Knowledge Festival over the May Day long weekend. This period is littered with public holidays between Easter, Anzac Day and May Day during the March-May Period.

Having a public holiday in October as part of a long weekend, would be beneficial to support a longer weekend and is consistent with the show holiday set in 2024. There has been a limited response to the survey, suggesting 50% of respondents would support this to continue. Therefore this is the recommendation from Officers.

Link to Corporate Plan

Theme 1: Community

Consultation (internal/external)

- Community
- District Managers

Policy Implications

Nil

Budget and Resource Implications

Nil

Risk Management Implications

Nil

Asset Management Implications

Nil

Legal Implications

Nil

Council Meeting Date: 17 July 2024

Item Number: 3.3.1

Subject Heading: Financial Performance Report
Author and Title: Andrew Shaw – Manager Finance

Sara Milligan, Accountant

Classification: (if confidential)

Summary: Section 204 of the Local Government Regulation 2012 requires the Chief Executive Officer to prepare a finance report to present at each monthly meeting of the local government. The financial report must state the progress that has been made in relation to the local government's budget for the period of the financial year up to a day as near as practicable to the end of the month before the meeting is held.

The purpose of the report is to promote sound financial management and accountability by presenting the Council's budget performance as of 30 June 2024.

Officer's Recommendation: That Council receive the report.

Background

Council adopted the 2023/2024 Budget in June 2023. The budget has been reviewed on a quarterly basis, with the latest review completed in May. The report provides information and tracks Council's year-to-date revenue, expenditure and cash position. It also includes financial statistical information relevant to Council's operations.

Link to Corporate Plan

Theme 5: Governance

We will have a safe, engaged, proud and performing council and workforce that is inclusive, innovative, ethical and trusted by all levels of government.

Consultation (internal/external)

Executive Management Team and District Managers

Policy Implications

Nil

Budget and Resource Implications

There are a number of matters highlighted in this report which have an impact on the financial position of Council. Where there are significant variations, Officers seek to reduce the impacts and look to address these in the quarterly budget reviews.

Risk Management Implications

The recommendation in this report has no direct impact on enterprise risk, however it does provide information that should be used to assist in the management of risks identified. The regular monitoring and interrogation of the finances does act as a mechanism of control for financial risk.

Asset Management Implications

Nil

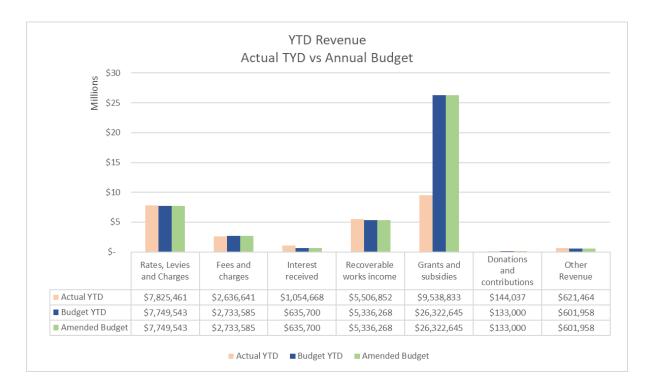
Legal Implications

This report is a requirement as set out in the Local Government Regulation 2012.

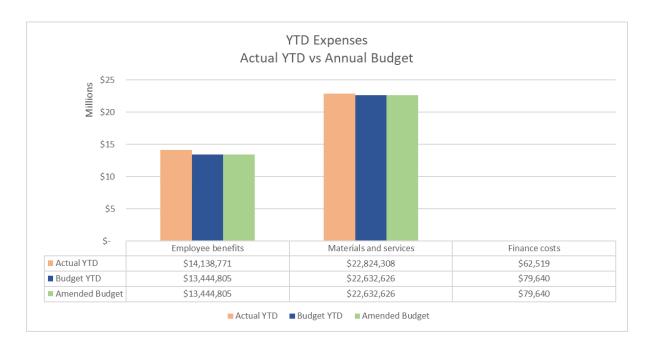
Financial Attachments

Financial Performance as at 30 June 2024

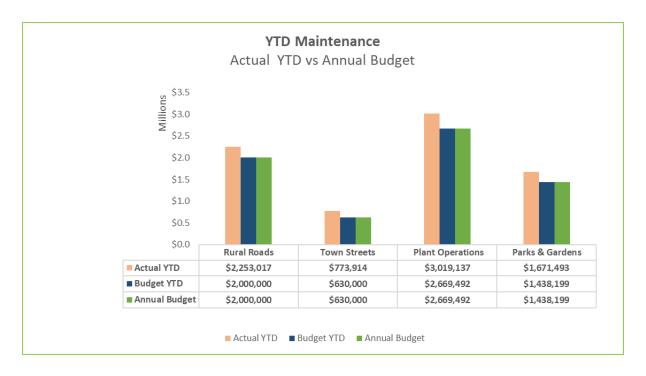
| | Year to Dat | te | | Full Year |
|--|------------------|------------------|--------------------|-----------------------------|
| Operating Revenue | Actual \$'000 | Budget \$'000 | Variance \$'000 | Amended Budget \$'000 |
| Rates, Levies and Charges | 7,825 | 7,750 | 75 | 7,750 |
| Fees and Charges | 2,637 | 2,734 | (97) | 2,734 |
| Rental Income | 482 | 530 | (48) | 530 |
| Interest Received | 1,055 | 636 | 419 | 636 |
| Recoverable Works Income | 5,507 | 5,336 | 171 | 5,336 |
| Grants, Subsidies, Contributions and Donations | 9,683 | 26,455 | (16,772) | 26,455 |
| Other Revenue | 139 | 72 | 67 | 72 |
| | | | | |
| Total Operating Revenue | 27,328 | 43,513 | (16,185) | 43,513 |
| | | | | |
| Operating Expenses | | | | |
| Employee Benefits | 14,139 | 13,444 | 695 | 13,444 |
| Materials and Services | 22,824 | 22,633 | 191 | 22,633 |
| Finance Costs | 63 | 80 | (17) | 80 |
| Depreciation | 2,779 | 7,324 | (4,545) | 7,324 |
| Total Operating Expenses | 39,805 | 43,481 | (3,676) | 43,481 |
| Operating Profit/(Loss) | (12,477) | 32 | (12,509) | 32 |
| | | | | |
| Capital Revenue and Expenses | | | | |
| Capital Revenue | 6,240 | 7,458 | (1,218) | 7,458 |
| Capital Expenses | 82 | 50 | 32 | 50 |
| Net Capital Income/(Loss) | 6,322 | 7,408 | (1,186) | 7,408 |
| Net Result | (6,155) | 7,440 | (13,695) | 7,440 |



- This report is the first draft of the 2023/24 financial year result. The financials will be updated over the next two months, up to the audit in mid-September.
- Rates, Levies and Charges performed just over budget for the 2024 Financial Year.
- Fees and Charges performed in line with expectations for the year.
- Recoverable Works Income has performed just above the budgeted amount for the year.
- Grants and Subsidies income is significantly under budget (\$16.772M). This is mostly in relation to the Federal Assistance Grant (FAG). Because most of the 23/24 FAG was received in June 2023, it was anticipated that similarly the 24/25 FAG grant would be received in June 2024 (an amount of \$12.5M). However, it was received on 2 July 2024 (\$10.949M, (85%)), so it is not included as income in 23/24.
- In addition, Grants and Subsidies income for Flood Damage Operational Revenue is less than budget (about \$5.0M), due to works still being in progress.
- Interest performed above budget, earning over \$1M dollars for the Financial Year.
 This is due to keeping majority of our cash in our QTC account and the rise in interest rates.



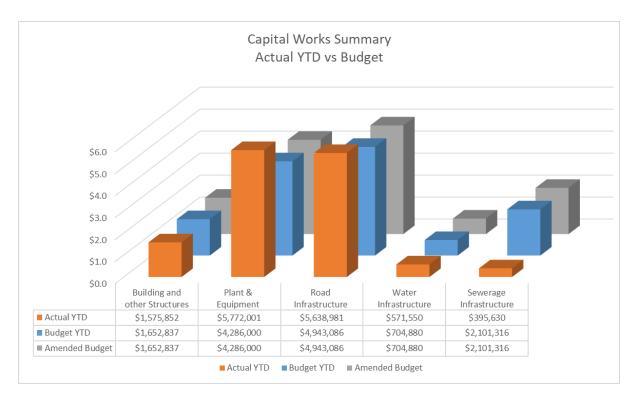
- Impacts from the state wage increase have been applied and see wages now slightly above budget.
- Materials and Services and Finance Costs have performed in line with expectations.
- Depreciation for the full year will be run after the asset register is updated.



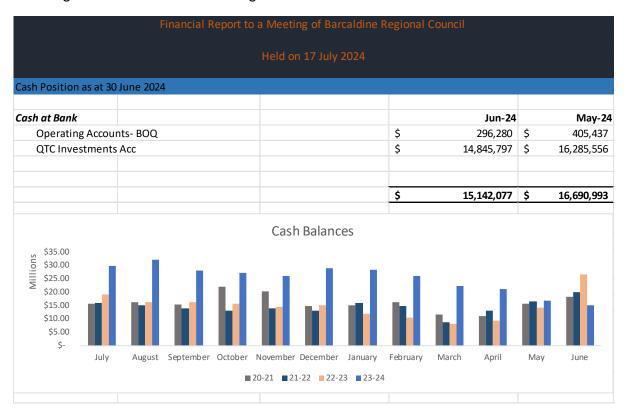
All four maintenance programs are higher than budget for the 2024 financial year, by about 14.5% in total.

Financial Position as at 30 June 2024

| | Monthly B | alances | | | Full Year |
|-----------------------------|---------------|-------------|--------------|-----------------|-------------------|
| | April 2024 | May 2024 | June 2024 | Movement MTD | Amended Budget |
| Current Assets | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Cash | 21,264 | 16,691 | 15,142 | (1,549) | 30,601 |
| Receivables | 7,110 | 7,609 | 5,776 | (1,833) | 5,072 |
| Other | 960 | 873 | 749 | (124) | 420 |
| | 29,334 | 25,173 | 21,667 | (3,506) | 36,093 |
| Non-Current Assets | | | | , | |
| Property, plant & equipment | 394,593 | 394,593 | 394,311 | (282) | 400,971 |
| Other | 14,818 | 15,792 | 18,271 | 2,479 | 5,873 |
| | 409,411 | 410,385 | 412,582 | 2,197 | 406,844 |
| Total Assets | 438,745 | 435,558 | 434,249 | (1,309) | 442,937 |
| | | | | | |
| Current Liabilities | | | | | |
| Trade and other payables | 18,764 | 17,077 | 16,809 | (268) | 11,928 |
| Borrowings | 141 | 141 | 141 | - | 3 |
| Provisions | 1,527 | 1,536 | 1,539 | 3 | 1,568 |
| Other | | - | - | - | |
| | 20,432 | 18,754 | 18,489 | (265) | 13,499 |
| Non-Current Liabilities | | | | | |
| Borrowings | 2,330 | 2,330 | 2,330 | _ | 2,349 |
| Provisions | 1,117 | 1,117 | 1,117 | _ | 1,178 |
| | 3,447 | 3,447 | 3,447 | - | 3,527 |
| Total Liabilities | 23,879 | 22,201 | 21,936 | (265) | 17,026 |
| | | | | | |
| Net Community Assets | 414,866 | 413,357 | 412,313 | (1,044) | 425,911 |
| Community Equity | | | | | |
| Capital | - | - | - | - | - |
| Retained surplus/(deficit) | 195,328 | 193,818 | 192,776 | (1,042) | 206,371 |
| Asset revaluation surplus | 219,541 | 219,541 | 219,541 | - | 219,540 |
| Total Community Equity | 414,869 | 413,359 | 412,317 | (1,042) | 425,911 |



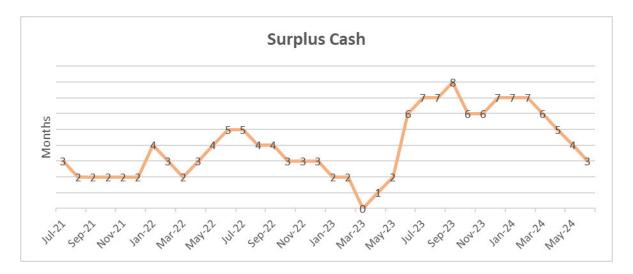
Sewerage remains a concern with clear future costs to complete these projects still being determined. Rectification works to deal with construction issues at the Barcaldine Sewerage Treatment Plant are being undertaken.



The Unrestricted Cash Expense Cover Ratio is an indicator of the unconstrained liquidity available to Council. The target for this Council based on the Financial Management Sustainability Guideline is four months. Council this month sees the ratio reduce to negative 0.01 months, with a negative amount of (\$46,197) in unrestricted cash. The restricted cash is primarily made up of Flood Damage packages for the Aramac, Alpha and Barcaldine region. The ratio will again increase significantly in July due to receiving the FAG money.

| | | | | Operating Expenses excl Depreciation & Finance Costs | |
|---------|---------------|------------|--------------|--|----------------|
| Month | Cash | Restricted | Unrestricted | YTD | Ratio (Months) |
| Jul-23 | \$ 29,836,549 | 14,877,930 | 14,958,619 | 2,114,948 | 7.07 |
| Aug-23 | \$ 31,967,701 | 17,083,727 | 14,883,973 | 4,508,115 | 6.60 |
| Sep-23 | \$ 28,119,364 | 16,567,061 | 11,552,302 | 6,249,918 | 5.55 |
| Oct-23 | \$ 27,159,969 | 13,385,514 | 13,774,454 | | 4.63 |
| | | | | 11,906,956 | |
| Nov-23 | \$26,152,330 | 13,569,132 | 12,583,197 | 15,063,317 | 4.18 |
| Dec-23 | \$28,992,163 | 18,797,968 | 10,194,194 | 17,827,702 | 3.43 |
| Jan-24 | \$28,356,494 | 18,688,194 | 9,668,299 | 19,788,518 | 3.42 |
| Feb-24 | \$26,030,668 | 18,322,410 | 7,708,257 | 22,254,939 | 2.77 |
| Mar-24 | \$22,337,203 | 17,690,626 | 4,646,576 | 25,271,596 | 1.65 |
| Apr-24 | \$21,264,187 | 16,646,567 | 4,617,619 | 28,633,330 | 1.61 |
| May-24 | \$16,690,993 | 15,281,905 | 1,409,087 | 32,818,431 | 0.47 |
| June-24 | \$15,142,077 | 15,188,274 | (46,197) | 36,963,079 | -0.01 |

Alternatively, a view of Council's surplus cash with due consideration for liabilities being resolved can be seen below. With this calculation Council would have three months of surplus cash.



The cash position as at the end of June is lower than originally expected, with the Financial Assistance Grant not being received until 2 July 2024. Accordingly, the cash position has improved in July, which will be shown in the finance report at the next council meeting.

Statement of Cash Flow as at 30 June 2024

| | Year to D | Full Year | | |
|--|------------------|------------------|--------------------|-----------------------------|
| YTD cash flows Cash flows from operating activities | Actual \$'000 | Budget \$'000 | Variance \$'000 | Amended Budget \$'000 |
| Receipts from customers | 33,806 | 45,029 | (11,223) | 45,029 |
| Payments to suppliers and employees | (38,409) | (35,979) | (2,430) | (35,979) |
| Interest paid | (63) | (80) | 17 | (80) |
| Interest received | 1,055 | 636 | 419 | 636 |
| moreon de | 1,000 | 000 | | |
| Net cash inflow (outflow) from operating activities | (3,611) | 9,606 | (13,217) | 9,606 |
| Cash flows from investing activities | | | | |
| Payments for property, plant and equipment | (14,299) | (12,684) | (1,615) | (12,684) |
| Proceeds from sale of property, plant and equipmer | 1,060 | 500 | 560 | 500 |
| Grants, subsidies, contributions and donations | 6,136 | 7,458 | (1,322) | 7,458 |
| Net cash inflow (outflow) from investing activities | (7,103) | (4,726) | (2,377) | (4,726) |
| Cash flows from financing activities | | | | |
| Proceeds from borrowings | - | - | - | |
| Repayment of borrowings | (392) | (530) | 138 | (530) |
| Net cash inflow (outflow) from financing activities | (392) | (530) | 138 | (530) |
| Net increase (decrease) in cash held | (11,106) | 4,350 | (15,456) | 4,350 |
| | | | | |
| Cash at beginning of reporting period | 26,250 | 26,251 | (1) | 26,251 |
| Cash at end of reporting period | 15,144 | 30,601 | (15,457) | 30,601 |

Council Meeting Date: 17 July 2024

Item Number: 3.3.2

Subject Heading: Community Care Services Report

Author and Title: Sarah Milligan - Accountant

Classification: (if confidential)

Summary: This report provides an update on the Community Care Services financial progress. The financial performance of the business unit broken up into the care packages provided by Council.

Officer's Recommendation: That Council receive the report.

Background

Council provides community care programs across the region. This report provides a financial update on the performance on each program. A general summary of each program is below:

Community Home Support Program (CHSP) performed well during the Financial Year showing a direct profit of \$110,727. The new business plan prepared during the year for CHSP outlined how the funding was to be allocated across activities for the 2025 Financial Year. CHSP will expend all grant funding for the Financial Year with several large Home Modifications still waiting commencement.

Home Care Package (HCP) clients have increased to 10 clients across the region with claims for Home Care Packages ongoing. Home Assist Secure remains consistent with ongoing work.

National Disability Insurance Scheme (NDIS) continues to show good numbers, with 73 participants and sitting at a direct profit of \$54,624 for the financial year.

Programs with funding available over and above actual year-to-date expenditure will be reviewed closer in the coming months. Treatment of these additional funds could see grants handed back, transferred to other programs or carried forward to the 2025 Financial Year. These are on a case-by-case basis.

The 2024 client and participant satisfaction rating is 76%. This is measured by the percentage of "good" and "very good" responses to the questions regarding participants' experience with Barcaldine Regional Council Community Care Services.

The audit of HCP/CHSP in June 2024 found nil non-conformances. The NDIS re-certification audit commences in August 2024.

Link to Corporate Plan

Theme 2: Services

Our townships continue to be provided with compliance and sustainable water, sewerage and waste services. In the absence of other alternative providers, we continue to provide quality community support services on a cost-neutral basis.

Consultation (internal/external)

Human Resources Manager

Policy Implications

Nil

Budget and Resource Implications

Most of the programs are run on a cost-recovery basis. There is an opportunity to run the NDIS program at a profit into the future. Currently it is tracking to have a small profit before overheads are included.

Risk Management Implications

The recommendation in this report has no direct impact on enterprise risk, however, does provide information that should be used to assist in the management of risks identified.

Asset Management Implications

Nil

Legal Implications

Nil

Tables and Program Summaries

| Barcaldine Regional Council - C | Community Service | es Business Uni | it | | | |
|--------------------------------------|-------------------|-----------------|-----------|------------------|----------|------------|
| Financial Performance Reports | | | | | | |
| For the period 1 July 2023 to | 30-Jun-24 | | | | | |
| % of year lapsed | 100% | | | | | |
| | | | | | YTD | Projected |
| | | | Projected | | Variance | Annual |
| | YTD Actual \$ | YTD Budget \$ | Annual \$ | Annual Budget \$ | % | Variance % |
| DIRECT INCOME & EXPENDITURE | | | | | | |
| Income | | | | | | |
| CHSP | 907,902 | 842,500 | 925,192 | 842,500 | 8% | 10% |
| Home Care Packages | 215,586 | 137,000 | 211,000 | 137,000 | 57% | 54% |
| Home Assist/Secure | 81,980 | 157,500 | 170,729 | 157,500 | -48% | 8% |
| NDIS | 1,682,943 | 1,830,000 | 1,629,372 | 1,830,000 | -8% | -11% |
| Total Income | 2,888,412 | 2,967,000 | 2,936,294 | 2,967,000 | -3% | -1% |
| Expenditure | | | | | | |
| CHSP | 797,175 | 758,370 | 910,447 | 758,370 | 5% | 20% |
| Home Care Packages | 215,503 | 130,099 | 213,000 | 130,099 | 66% | 64% |
| Home Assist/Secure | 78,997 | 154,524 | 83,500 | 154,524 | -49% | -46% |
| NDIS | 1,628,319 | 1,684,318 | 1,623,238 | 1,684,318 | -3% | -4% |
| Total expenditure | 2,719,994 | 2,727,311 | 2,830,185 | 2,727,311 | 0% | 4% |
| NET DIRECT PROFIT/LOSS | 168,417 | 239,689 | 106,108 | 239,689 | -30% | -56% |
| Indirect Costs | | | | | | |
| Administrative Overheads | 181,431 | | 226,989 | | | |
| Depreciation | 8,497 | | 8,497 | | | |
| NET PROFIT/LOSS - | 21,511 | | - 129,377 | | | |

| Barcaldine Regional Council - Community Services Business Unit | | | | | | | |
|--|------------------------|---|--|--|--|--|--|
| Program: Commonwealth Home | Support Program | n | | | | | |
| Financial Performance Reports | | | | | | | |
| For the period 1 July 2023 to | 30-Jun-24 | | | | | | |
| | | | | | | | |

| | | | | | YTD | Projected |
|-------------------------------------|---------------|---------------|-------------|-----------|---|------------|
| | | | * Projected | Annual | Variance | Annual |
| CHSP | YTD Actual \$ | YTD Budget \$ | Annual \$ | Budget \$ | % | Variance % |
| DIRECT INCOME & EXPENDITURE | | | | | | |
| Income | | | | | | |
| CHSP Grants | 785,190 | 710,000 | 756,336 | 710,000 | 111% | 7% |
| CHSP Workforce Retention | _ | - | - | - | 0% | 0% |
| Grants QCSS | 2,103 | 20,000 | - | 20,000 | -89% | -100% |
| Contributions CHSP | 112,492 | 100,000 | 160,000 | 100,000 | 12% | 60% |
| Contributions MOW | 8,118 | 12,500 | 8,118 | 12,500 | -35% | -35% |
| Total Income | 907,902 | 842,500 | 924,454 | 842,500 | 8% | 10% |
| Expenditure | | | | | | |
| Workforce Retention | - | 0 | - | | 0% | 0% |
| Personal Care | 8,379 | 30,589 | 10,000 | 30,589 | -73% | -67% |
| Transport | 42,294 | 61,000 | 40,000 | 61,000 | -31% | -34% |
| Domestic Assistance | 109,740 | 85,000 | 115,000 | 85,000 | 29% | 35% |
| Home maintenance | - | 29,000 | - | 29,000 | -100% | -100% |
| Home modifications | 284,671 | 217,000 | 350,000 | 217,000 | 31% | 61% |
| Meals | 10,531 | 12,500 | 10,531 | 12,500 | -16% | -16% |
| Meals on wheels | 823 | 7,500 | 2,500 | 7,500 | -89% | -67% |
| Nursing | 3,439 | 39,907 | 7,500 | 39,907 | -91% | -81% |
| Social Support-group | 63,997 | 69,000 | 84,000 | 69,000 | -7% | 22% |
| Social Support-individual | 42,252 | 59,500 | 42,252 | 59,500 | -29% | -29% |
| Case Management | 10,452 | 3,003 | 10,452 | 3,003 | *************************************** | |
| Client Care coordination | 71,674 | 92,500 | 70,000 | 92,500 | -23% | -24% |
| QCSS wages | | 5,000 | - | 5,000 | -100% | -100% |
| QCSS operating | • | 15,000 | - | 15,000 | -100% | -100% |
| Coord & Super - Community | 148,924 | 31,871 | 148,924 | 31,871 | 367% | 367% |
| Total expenditure | 797,175 | 758,370 | 891,160 | 758,370 | 5% | 18% |
| Direct profit/Loss before overheads | 110,727 | 84,131 | 33,294 | 84,131 | 32% | -60% |
| Indirect Costs | | | | | | |
| Administrative overheads | 59,126 | | 59,126 | | | |
| Depreciation | 8,497 | | 8,497 | | | |
| NET PROFIT/LOSS | 43,104 | | - 34,329 | | | |

| Barcaldine Regional Council - Co | mmunity S | ervices Busi | ness Unit | | | |
|--------------------------------------|--|--------------|-----------------------|---------------------|---------------|-------------------|
| Program: Home Care Packages | | | | | | |
| Financial Performance Reports | | | | | | |
| For the period 1 July 2023 to | 30-Jun-24 | | | | | |
| | | | | | YTD | Projected |
| HOME CARE PACKAGES | YTD Actual S | YTD Budget | * Projected Annual \$ | Annual Budget \$ | Variance % | Annual Variance % |
| DIRECT INCOME & EXPENDITURE | 7 | Į. | Allilual 3 | buuget 3 | /0 | Variance /6 |
| Income | | | | | | |
| Grants | 215,503 | 125,000 | 210,000 | 125,000 | 72% | 68% |
| Return unexpended grants | ······································ | | - | - | • | |
| Contributions | 83 | 12,000 | 1,000 | 12,000 | -99% | -92% |
| Total Income | 215,586 | 137,000 | 211,000 | 137,000 | 57% | 54% |
| Expenditure | | | | | | |
| Regional HC Wages | 176,237 | 60,000 | 174,000 | 60,000 | 194% | 190% |
| Regional HC Packages - operating | 15,438 | 65,000 | 15,000 | 65,000 | -76% | -77% |
| Coord & Super - Community | 23,828 | 5,099 | 24,000 | 5,099 | 367% | 371% |
| Total expenditure | 215,503 | 130,099 | 213,000 | 130,099 | 66% | 64% |
| Direct profit/Loss before overheads | 83 | 6,901 | - 2,000 | 6,901 | -99% | -129% |
| Indirect Costs | | | | | | |

14,132

14,049

14,132

16,132

Administrative overheads

Depreciation

NET PROFIT/LOSS

| Barcaldine Regional Council - Community Services Business Unit | | | | | | | | |
|--|-----------|--|--|--|--|--|--|--|
| Program: Home Assist/Secure | | | | | | | | |
| Financial Performance Reports | | | | | | | | |
| For the period 1 July 2023 to | 30-Jun-24 | | | | | | | |
| | | | | | | | | |

| | | | | | | Projected |
|-------------------------------------|---------------|------------|-------------|-----------|------------|------------|
| | | YTD Budget | * Projected | Annual | YTD | Annual |
| HOME ASSIST/SECURE | YTD Actual \$ | \$ | Annual \$ | Budget \$ | Variance % | Variance % |
| DIRECT INCOME & EXPENDITURE | | | | | | |
| Income | | | | | | |
| Grants | 78,997 | 149,000 | 167,149 | 149,000 | -47% | 12% |
| Grants- SAA program | - | - | - | - | | |
| Unexpended grant return (est 20/2) | - | - | - | - | | |
| Contributions | 2,983 | 8,500 | 3,580 | 8,500 | -65% | -58% |
| Total Income | 81,980 | 157,500 | 170,729 | 157,500 | -48% | 8% |
| Expenditure | | | | | | |
| Direct wages | 2,139 | 50,000 | 2,500 | 50,000 | -96% | -95% |
| Operating costs | 51,044 | 99,000 | 55,000 | 99,000 | -48% | -44% |
| SAA Grant expended | - | - | - | - | | |
| Coord & Super - Community | 25,814 | 5,524 | 26,000 | 5,524 | 367% | 371% |
| Total expenditure | 78,997 | 154,524 | 83,500 | 154,524 | -49% | -46% |
| Direct profit/Loss before overheads | 2,983 | 2,976 | 87,229 | 2,976 | 0% | 2831% |
| Indirect Costs | | | | | | |
| Administrative overheads | 5,540 | | 5,540 | | | |
| Depreciation | - | | - | | | |
| NET PROFIT/LOSS | - 2,557 | | 81,689 | | | |

| Barcaldine Regional Council - Comm | nunity Services | Business Unit | | |
|--------------------------------------|-----------------|---------------|--|--|
| Program: NDIS | | | | |
| Financial Performance Reports | | | | |
| For the period 1 July 2023 to | 30-Jun-24 | | | |
| | | | | |

| NDIS | YTD Actual \$ | YTD Budget \$ | * Projected Annual \$ | Annual Budget\$ | YTD Variance % | Projected Annual Variance % |
|-----------------------------|---------------|---------------|--------------------------|--------------------|-------------------|-----------------------------------|
| DIRECT INCOME & EXPENDITURE | | | | | | |
| Income | | | | | | |
| Fees - Plan Set-up | 9,541 | 6,000 | 9,500 | 6,000 | 59% | 58% |
| Fees - Plan administration | 58,917 | 110,000 | 59,000 | 110,000 | -46% | -46% |
| Fees - support coordination | 63,154 | 114,000 | 60,872 | 114,000 | -45% | -47% |
| Care packages | 1,551,331 | 1,600,000 | 1,500,000 | 1,600,000 | -3% | -6% |
| Contributions | | - | | - | | |
| Total Income | 1,682,943 | 1,830,000 | 1,629,372 | 1,830,000 | -8% | -11% |
| Expenditure | | | | | | |
| Direct assistance wages | 21,238 | 64,900 | 21,238 | 64,900 | -67% | -67% |
| Plan participant claims | 1,462,194 | 1,502,599 | 1,460,000 | 1,502,599 | -3% | -3% |
| Coordination & Supervision | 144,887 | 116,819 | 142,000 | 116,819 | 24% | 22% |
| Total expenditure | 1,628,319 | 1,684,318 | 1,623,238 | 1,684,318 | -3% | -4% |
| Net Direct Profit/Loss | 54,624 | 145,682 | 6,134 | 145,682 | -63% | -96% |
| Indirect Costs | | | | | | |
| Administrative overheads | 107,698 | | 143,597 | | | |
| Depreciation | | | | | | |
| NET PROFIT/LOSS | - 53,074 | | - 137,463 | | | |

Council Meeting Date: 17 July 2024

Item Number: 3.3.3

Subject Heading: Project Progress Report

Author and Title: Daniel Bradford, Director Corporate and Financial

Services

CLASSIFICATION: (if confidential)

Summary: Council has adopted a Capital Works Program for 2023/2024 financial year at its budget meeting in June 2023. At the meeting, Council also adopted a list of special operating projects for this financial year. This report is a progress summary of each project to the end of June 2024.

Officer's Recommendation: That Council receive the report.

Background

Attached is a report on the progress towards implementation of the 2023/2024 Capital Works and Operating Projects. Capital Projects from the 2023 financial year that are still to be completed have been carried forward and are reflected in this report.

Council this year achieved an overall completion of 61% of the capital works program completed. This is a significant improvement from the previous financial year, however still below where we should be.

For the month of June, Council did complete the following projects. These were:

- Barcaldine Swimming Pool Upgrade
- Alpha Cemetery Fence
- Sunday Creek Crossing on Tumbar Road
- Flood Damage 2023 Alpha Package (28 of 68 roads completed):
 - o Wendourie Road
 - o Degulla Road
 - o Cudmore Road
- Flood Damage 2023 Aramac Packages 1 and 2 (6 of 68 roads completed):
 - o Gray Rock Road
 - o Lorne Road
 - o Politic Road
 - o Powella Road
 - Winhaven Road
- Flood Damage 2023 Barcaldine Package (29 of 47 roads completed):
 - o Alice Downs Road
 - o Allo Omber Road
 - o Barrs Gully Road
 - o Evora Road
 - o Mena Park Road
 - o Mooney Valley Road

- o Mt Arthur Road
- o Orange Downs Road
- o Richmond Hills Road
- o Six Mile Road
- o Williwin Road

Please see report attached detailing actual cost updates for each project. Please note that many of the special operating projects are not tracking costs directly for these changes to operating activities. Detailed updates are included in the officer's reports.

Link to Corporate Plan

Theme 5: Governance

We will have a safe, engaged, proud and performing council and workforce that is inclusive, innovative, ethical and trusted by all levels of government.

Consultation (internal/external)

Executive Management Team, District Managers and Project Managers

Policy Implications

Nil

Budget and Resource Implications

Projects are itemised and budgeted accordingly.

Risk Management Implications

The recommendation in this report has no direct impact on enterprise risk, however does provide information that is a control for project management risks. This report provides oversight, ongoing monitoring and management of projects.

Asset Management Implications

Capital Works projects result in the asset constructed or purchased being added to Council's asset register. This then flows on to costs of ongoing maintenance and depreciation.

Legal Implications

Nil

Attachment 1

| | Capital 2022 | /2023 Carrie | d Forwards | | | | | | | |
|----------------|--------------|--------------|------------|------------------|------------------|----|-------------|------------------|-----|-----------|
| | No. Of | No. | % | | | | | | | |
| Corporate Goal | Projects | Completed | Completed | Budget | Spent | C | Commitments | Total | | Variance |
| Communities | 8 | 6 | 75% | \$ 1,383,000 | \$ 1,020,830 | \$ | 66,959 | \$ 1,087,789 | \$ | 295,211 |
| Services | 27 | 19 | 70% | \$ 5,960,160 | \$ 6,886,200 | \$ | 629,706 | \$ 7,515,906 | -\$ | 1,555,746 |
| Transport | 7 | 6 | 86% | \$ 2,650,000 | \$ 2,704,819 | \$ | - | \$ 2,704,819 | -\$ | 54,819 |
| Economy | 4 | 2 | 50% | \$ 1,220,000 | \$ 118,210 | \$ | 40,394 | \$ 158,604 | \$ | 1,061,396 |
| Governance | 2 | 1 | 50% | \$ 510,000 | \$ 114,597 | \$ | 18,686 | \$ 133,283 | \$ | 376,717 |
| Total | 48 | 34 | 71% | \$ 11,723,160 | \$ 10,844,655 | \$ | 755,745 | \$ 11,600,400 | \$ | 122,760 |

| | Project | Description | Location | Budge | et Cost | Actual C | ost | Committed Cost | , | Variance | Action | Project Status | Expected Start | Expected Completion | Funding Source |
|----------|--------------------------------|------------------------------|------------|-------|----------|----------|-------|----------------|-----|----------|--------|----------------|-------------------|---------------------|-----------------|
| Carry Fo | orward Projects 2023 | | | | | | | | | | | | | | |
| Commu | ınity Halls | | | | | | | | | | | | | | |
| | Chambers | Sound and Video Equipme | Barcaldine | \$ | 100,000 | \$ | - | \$ - | \$ | 100,000 | 0% | Not Proceeding | 1/09/2023 | 30/06/2024 | Council |
| Swimm | ing Pools | | | | | | | | | | | | | | |
| | Swimming Pool | Upgrade Pool | Barcaldine | \$ | 500,000 | \$ 41 | 0,930 | \$ 19,593 | \$ | 69,478 | 82% | Complete | | 30/06/2024 | W4Q |
| Showgr | ound | | | | | | | | | | | | | | |
| | Barcaldine Showground Upgrades | Toilets and Grandstand | Barcaldine | \$ | 250,000 | \$ 23 | 7,733 | | \$ | 12,267 | 95% | Complete | | 31/12/2023 | LRCIP 3 |
| | Alpha Showgrounds Upgrades | Lights , Electricity and Sou | Alpha | \$ | 160,000 | \$ 12 | 8,510 | \$ 47,366 | -\$ | 15,876 | 80% | Complete | 1/05/2023 | 30/06/2024 | LRCIP 3 |
| | Jericho Showground Upgrades | Mens Shed | Jericho | \$ | 50,000 | \$ 6 | 1,687 | | -\$ | 11,687 | 123% | Complete | | 31/01/2024 | LRCIP 3 |
| | Aramac Showground Upgrades | Parking | Aramac | \$ | 50,000 | \$ 6 | 5,961 | | -\$ | 15,961 | 132% | Complete | 1/12/2023 | 31/01/2024 | LRCIP 3 |
| | Muttaburra Rec ground Upgrades | Toilets | Muttaburra | \$ | 73,000 | \$ 11 | 6,010 | | -\$ | 43,010 | 159% | Complete | | 30/09/2023 | LRCIP 3 |
| Emerge | ncy Services | | | | | | | | | · | • | | | | |
| | Priority Flood Cameras | | Regional | \$ | 200,000 | \$ | - | \$ - | \$ | 200,000 | 0% | Not Proceeding | | · | QRA/TMR/Council |
| GOAL : | 1: COMMUNITIES TOTAL | • | · | \$ 1 | ,383,000 | \$ 1,02 | 0,830 | \$ 66,959 | \$ | 295,211 | 74% | | | | |

| | Project | Description | Location | Budget Cost | Actual Cost | Committed | Variance | Action | Project Status | Expected Start | Expected Completion | Funding Source |
|-----------|-----------------------|---------------------|------------|-------------|-------------|-----------|------------|--------|----------------|-------------------|------------------------|----------------|
| Carry For | ward Projects 2023 | | | | | | | | | | | |
| | Admin Office Upgrades | Renovation | Barcaldine | \$ 350,000 | \$ 18,889 | \$ - | \$ 331,111 | 5% | Not Proceeding | 1/01/2024 | 30/06/2024 | Council |
| | Council Housing | Special Maintenance | Regional | \$ 160,000 | \$ 95,708 | \$ 18,686 | \$ 45,607 | 60% | Complete | 1/05/2023 | 31/03/2024 | Council |
| | | | | | | | | | | | | |
| GOAL 5: | GOVERNANCE - TOTAL | | | \$ 510,000 | \$ 114,597 | \$ 18,686 | \$ 376,717 | 22% | | | | |

| | Project | Location | В | udget Cost | Actuals | Co | mmitted | | Variance | Action | Project Status | Expected Start | Expected Completion | Funding Source |
|-------------|---|------------|----|------------|-----------------|----|---------|-----|-----------|--------|--------------------|-------------------|---------------------|------------------------|
| Carry Forw | ard Projects 2023 | | | | | | | | | | | | | |
| Water | | | | | | | | | | | | | | |
| | Water Mains | Regional | \$ | 250,000 | \$ 37,910 | | | \$ | 212,090 | 15% | Carried Forward | | | Council |
| | Acacia Street Bore | Barcaldine | \$ | 900,000 | \$ 1,154,702 | \$ | 28,650 | -\$ | 283,352 | 128% | Complete | 1/07/2022 | 31/12/2023 | LRCIP2 / Council |
| | Solar Panels Acacia St - Fencing | Barcaldine | \$ | 25,000 | | \$ | | \$ | 25,000 | 0% | | 1/01/2024 | 30/06/2024 | Council |
| | SCADA and Telemetry System | Regional | \$ | 800,000 | \$ 1,076,202 | | | -\$ | 276,202 | 135% | Complete | 1/07/2022 | 30/06/2024 | Loan |
| Sewerage | | | | | | | | | | | | | | |
| | Sewerage Treatment Plant - Stage 1 - Reuse Water Treatment | Barcaldine | \$ | 910,000 | \$ 1,399,312 | | | -\$ | 489,312 | 154% | In progress | | | W4Q-Covid \$600,000 |
| | Sewerage Treatment Plant - Trickling | Barcaldine | \$ | 785,000 | \$ 1,251,906 | | | -\$ | 466,906 | 159% | In progress | | | LGGSP \$622,000 |
| Waste Mar | nagement | | | | | | | | | | | | | |
| | Landfill Site Rehabilitation | Aramac | \$ | 100,000 | \$ 100,532 | | | -\$ | 532 | 101% | Complete | 1/07/2023 | 30/09/2023 | Council |
| | SCADA and Telemetry System | Regional | \$ | 400,000 | \$ 464,443 | \$ | | -\$ | 64,443 | 116% | Complete | 1/07/2022 | 30/06/2024 | Loan |
| Plant and V | Vorkshops | | | | • | | · | | | | | | | |
| | Plant Replacement 2022/2023 Program | Regional | \$ | 1,790,160 | \$ 1,401,193 | \$ | 601,056 | -\$ | 212,089 | 78% | Partially Complete | 1/07/2022 | 31/12/2023 | |
| GOAL 2: SE | RVICES | | \$ | 5,960,160 | \$ 6,886,200 | \$ | 629,706 | -\$ | 1,555,746 | 116% | | <u>-</u> | | |

| | Project | Location | Buc | dget Cost | A | actual Cost | Committed | ١ | /ariance | Action | Project Status | Expected Start | Expected Completion | Funding Source |
|-------------------|--------------------------------|------------|-----|-----------|----|-------------|-----------|-----|----------|--------|-----------------|-------------------|---------------------|----------------|
| Carry Forv | vard Projects 2023 | | | | | | | | | | | | | |
| | Aramac-Jericho Road | Aramac | \$ | 900,000 | \$ | 1,019,587 | | -\$ | 119,587 | 113% | Complete | | 30/04/2024 | LRCIP 3 |
| | Beech Street (Acacia to Boree) | Barcaldine | \$ | 400,000 | \$ | 466,649 | | -\$ | 66,649 | 117% | Complete | | 31/08/2023 | TIDS/R2R |
| | Stagmount Road | Aramac | \$ | 100,000 | \$ | 12,946 | \$ - | \$ | 87,054 | 13% | Carried Forward | 1/02/2024 | 30/06/2024 | R2R |
| | Rural Addressing Signage | Regional | \$ | 100,000 | \$ | 92,065 | \$ - | \$ | 7,935 | 92% | Complete | | 30/04/2024 | LRCIP 3 |
| | Narbethong Road | Barcaldine | \$ | 400,000 | \$ | 379,496 | | \$ | 20,504 | 95% | Complete | | 30/04/2024 | LRCIP 3 |
| | Craven Road | Alpha | \$ | 650,000 | \$ | 634,075 | | \$ | 15,925 | 98% | Complete | | 30/04/2024 | R2R |
| | Box street (Ash to Elm) | Barcaldine | \$ | 100,000 | \$ | 100,000 | \$ - | \$ | - | 100% | Complete | 1/02/2024 | 30/06/2024 | R2R/TIDS |
| GOAL 3: T | RANSPORT - TOTAL | | \$ | 2,650,000 | \$ | 2,704,819 | \$ - | -\$ | 54,819 | 102% | | | | |

| | Project | Description | Location | Bud | get Cost | Actual (| Cost | Committed | | Variance | Action | Project Status | Expected Start | Expected Completion | Funding Source |
|--------------------|-----------------------------|-----------------|----------|-----|-----------|----------|--------|-----------|-------------|-----------|--------|-----------------|-------------------|------------------------|----------------|
| Carry Forwa | rd Projects 2023 | | | | | | | | | | | | | | |
| Agriculture | | | | | | | | | | | | | | | |
| | Dip Yards | Upgrades | Alpha | \$ | 50,000 | \$ 3 | 6,121 | \$ - | \$ | 13,879 | 0% | Complete | 1/04/2023 | 30/06/2024 | Council |
| Economic | | | | | | | | | | | | | | | |
| | Barcaldine Renewable E Zone | Contribution | Regional | \$ | 1,000,000 | \$ 1 | .0,033 | \$ - | \$ | 989,967 | 0% | Carried Forward | | | Council |
| Tourism | | | | | | | | | | | | | | | |
| | Alpha Gates | Entrance Gate | Alpha | \$ | 70,000 | \$ 7. | 2,056 | | -\$ | 2,056 | 103% | Complete | 1/03/2023 | 30/09/2023 | W4Q 22-24 |
| | Public Rest Area | Sculpture Trail | Regional | \$ | 100,000 | \$ | - | \$ 40,39 | 1 \$ | 59,606 | 0% | In Progress | 1/12/2023 | 30/06/2024 | LRCIP 3 |
| GOAL 4: ECO | NOMY - TOTAL | _ | | \$ | 1,220,000 | \$ 11 | 8,210 | \$ 40,39 | 1 \$ | 1,061,396 | 10% | | | | |

| | Capital proje | ects 2023/202 | 24 | | | | | | |
|----------------|--------------------|------------------|----------------|-----------------|-----------------|----|-------------|-----------------|-----------------|
| Corporate Goal | No. Of Projects | No. Completed | % Completed | Budget | Spent | C | Commitments | Total | Variance |
| Communities | 18 | 13 | 72% | \$ 954,500 | \$ 445,803 | \$ | 1,560 | \$ 447,363 | \$ 507,137 |
| Services | 43 | 23 | 53% | \$ 4,879,800 | \$ 2,930,393 | \$ | 1,838,140 | \$ 4,768,533 | \$ 111,267 |
| Transport | 13 | 5 | 38% | \$ 3,363,000 | \$ 1,597,829 | \$ | 366,825 | \$ 1,964,653 | \$ 1,398,347 |
| Economy | 0 | 0 | 0% | \$ - | \$ - | \$ | - | \$ - | \$ - |
| Governance | 2 | 1 | 50% | \$ 328,000 | \$ 84,195 | \$ | - | \$ 84,195 | \$ 243,805 |
| Total | 76 | 42 | 55% | \$ 9,525,300 | \$ 5,058,219 | \$ | 2,206,525 | \$ 7,264,744 | \$ 2,260,556 |

| Capital Projects | Description | Location | Budget Cost | Actual Cost | Committed Cost | Variance | Action | Project Status | Expected Start | Expected Completion | Funding Source |
|--------------------------------------|-------------|------------|-------------|-------------|----------------|------------|--------|-----------------|-------------------|---------------------|---------------------------|
| Community Buildings Program | | | \$ 804,500 | \$ 213,611 | \$ - | \$ 496,396 | 27% | | | | |
| Barcaldine Recreation Park Stage | 3 | Barcaldine | \$ 415,000 | | | \$ 415,000 | 0% | Carried Forward | 1/10/2023 | 30/06/2024 | Sport & Rec Grant |
| Alpha Showgrounds Lights Renew | /al | Alpha | \$ 75,000 | \$ 114,386 | | -\$ 39,386 | 153% | Complete | 1/09/2023 | 30/04/2024 | |
| Alpha Office Switchboard Replace | ement | Alpha | \$ 25,000 | \$ 24,635 | | \$ 365 | 99% | Complete | 1/07/2023 | 31/08/2023 | |
| Aramac Town Hall Bathroom | | Aramac | \$ 50,000 | | | \$ 50,000 | 0% | Carried Forward | 1/05/2024 | 30/06/2024 | |
| Barcaldine Goods Shed Refurb/Uរុ | ograde | Barcaldine | \$ 39,500 | \$ 57,492 | | -\$ 17,992 | 146% | Complete | 1/07/2023 | 31/08/2023 | Community Contribution |
| Barcaldine Pool BBQ & Tables | | Barcaldine | \$ 10,000 | \$ 12,111 | | -\$ 2,111 | 121% | Complete | 1/09/2023 | 30/04/2024 | |
| Barcaldine Pool Canteen Renewa | | Barcaldine | \$ 10,000 | \$ 4,986 | | \$ 5,014 | 50% | Complete | 1/09/2023 | 30/04/2024 | |
| Barcaldine Showgrounds Fence | | Barcaldine | \$ 20,000 | | | \$ 20,000 | 0% | Not Proceeding | 1/02/2024 | 30/06/2024 | |
| Jericho Showgrounds Facilities Re | enewal | Jericho | \$ 30,000 | | | \$ 30,000 | 0% | Deferred | 1/09/2023 | 30/06/2024 | |
| | | | | | | | | | | | |
| Anzac Memorial Enhancement Program | | Regional | \$ 50,000 | \$ 38,996 | \$ 273 | \$ 10,731 | 78% | | | | |
| Alpha Anzac Park Upgrade | | Alpha | \$ 20,000 | \$ 6,052 | \$ 273 | \$ 13,675 | 30% | In Progress | 1/01/2024 | 31/03/2024 | |
| Aramac Anzac Memorial | | Aramac | \$ 30,000 | \$ 32,944 | | -\$ 2,944 | 110% | Complete | 1/01/2024 | 31/03/2024 | |
| | | | | | | | | | | | |
| Cemetery Fencing Program | | | \$ 50,000 | \$ 41,691 | \$ 1,287 | \$ 7,022 | 83% | | | | |
| Alpha Cemetery Fence | | Alpha | \$ 44,308 | \$ 40,280 | | \$ 4,028 | 91% | Complete | 1/09/2023 | 31/03/2024 | |
| RSL Memorial at Cemetery | | Barcaldine | \$ 5,692 | \$ 1,411 | \$ 1,287 | \$ 2,994 | 25% | Complete | 1/07/2023 | 31/03/2024 | |
| | | | | | | | | | | | |
| Community Equipment Replacement Prog | ram | | \$ 130,000 | \$ 103,833 | \$ - | \$ 26,167 | 80% | | | | |
| Alpha Showgrounds Pump Replac | ement | Alpha | \$ 14,000 | | | \$ 14,000 | 0% | Carried Forward | 1/07/2023 | 31/12/2023 | |
| Aramac Pool Cleaner Replacemer | nt | Aramac | \$ 8,000 | \$ 7,326 | | \$ 674 | 92% | Complete | 1/07/2023 | 31/08/2023 | |
| Barcaldine Pool Cleaner Replacer | nent | Barcaldine | \$ 16,000 | \$ 13,229 | | \$ 2,771 | 83% | Complete | 1/07/2023 | 8/09/2023 | |
| Cemetry Shoring Equipment | | Barcaldine | \$ 22,000 | \$ 15,678 | | \$ 6,322 | 71% | Complete | 1/08/2023 | 31/12/2023 | |
| TV Equipment Replacement | | Regional | \$ 70,000 | \$ 67,600 | | \$ 2,400 | 97% | Complete | 1/09/2023 | 31/12/2023 | |
| | | | | | | | | | | | |
| Aramac Camping Grounds Carava | n Sites | Aramac | \$ 50,000 | \$ 47,672 | | \$ 2,328 | 95% | Complete | 29/02/2024 | 30/03/2024 | |
| | | | | | | | | | | | |
| GOAL 1: COMMUNITIES TOTAL | | | \$ 954,500 | \$ 445,803 | \$ 1,560 | \$ 524,891 | 47% | | | | |

| Capital Pro | jects | Location | Buc | lget Cost | Act | uals | Con | nmitted | Varia | ance | Action | Project Status | Expected Start | Expected Comp | Funding Source |
|--------------------|-------------------------------|------------|-----|-----------|-----|-----------|-----|-----------|-------|---------|--------|--------------------|-----------------------|----------------------|----------------|
| Water | | | | | | | | | | | | | | | |
| | Generator - Alpha WTP | Alpha | \$ | 60,000 | \$ | 25,382 | | | \$ | 34,618 | 42% | Complete | 1/09/2023 | 30/06/2024 | |
| | Jericho WTP Renewal | Jericho | \$ | 30,000 | | | | | \$ | 30,000 | 0% | Procurement | 1/02/2024 | 30/06/2024 | |
| Sewerage | | | | | | | | | | | | | | | |
| | Sewerage Manholes Relining | Regional | \$ | 96,000 | | | | | \$ | 96,000 | 0% | Deferred | | | |
| | Sewerage Mains Relining | Regional | \$ | 150,000 | \$ | 1,515 | | | \$ | 148,485 | 1% | Deferred | 1/07/2023 | 30/06/2024 | |
| Plant and V | Vorkshops | | | | | | | | | | | | | | |
| | Plant Replacement Program | Regional | \$ | 4,286,000 | \$ | 2,655,864 | \$ | 1,838,140 | -\$ | 208,004 | 62% | Partially Complete | 1/07/2023 | 30/06/2024 | |
| | Workshop 75T Press | Regional | \$ | 17,800 | \$ | 15,294 | | | \$ | 2,506 | 86% | Complete | 1/07/2023 | 30/09/2023 | |
| | Workshop 6 Post Vehicle Hoist | Aramac | \$ | 82,000 | \$ | 82,000 | \$ | - | \$ | - | 100% | Complete | 1/07/2023 | 30/09/2023 | |
| | Workshop Tyre Safety Cage | Aramac | \$ | 8,000 | \$ | 8,095 | | | -\$ | 95 | 101% | Complete | 1/07/2023 | 30/09/2023 | |
| Waste Mar | nagement | | | | | | | | | | | | | | |
| _ | Barcaldine Landfill Fencing | Barcaldine | \$ | 150,000 | \$ | 142,243 | | | \$ | 7,757 | 95% | Complete | 1/07/2023 | 30/09/2023 | |
| GOAL 2: SE | <u> </u> RVICES | | \$ | 4,879,800 | \$ | 2,930,393 | \$ | 1,838,140 | \$ | 111,267 | 60% | | | | |

| Capital F | Projects | Description | Location | Budget Cost | Actual Cost | Committed | Variance | Action | Project Status | Expected Start | ected Complet | Funding Source |
|------------------|----------------------------------|-------------|-----------|-------------|-------------|-----------|------------|--------|----------------|-----------------------|---------------|----------------|
| Council | Housing | | | | | | | | | | | |
| | Housing Renewal Program | | Regional | \$ 250,000 | \$ - | | \$ 250,000 | | Deferred | 1/07/2023 | 30/06/2024 | |
| | | | | | | | | | | | | |
| | IT Equipment Replacement Program | | Corporate | \$ 78,000 | \$ 84,195 | | -\$ 6,195 | 108% | Complete | 1/07/2023 | 30/06/2024 | |
| | | | | | | | | | | | | |
| GOAL 5: | GOVERNANCE - TOTAL | | | \$ 328,000 | \$ 84,195 | | \$ 243,805 | 26% | | | | |

| Capital Pr | ojects | Location | Budget | Cost | Actual | Cost | Com | mitted | Vari | ance | Action | Project Status | Expected St | Expected Com | Funding Source |
|------------|------------------------------|------------|---------------|-----------|--------|-----------|-----|---------|------|-----------|--------|-----------------|-------------|---------------------|----------------|
| Rural Roa | d and Town Streets | | | | | | | | | | | | | | |
| | Cattle Crossloading Facility | Alpha | \$ | 100,000 | | | | | \$ | 100,000 | 0% | Procurement | 1/10/2023 | 31/03/2024 | LRCIP 4 |
| | Craven Road Sealing | Alpha | \$ | 100,000 | \$ | 100,000 | | | \$ | - | 100% | Complete | | 30/04/2024 | TIDS |
| | School Pickup Upgrade | Barcaldine | \$ | 65,000 | \$ | 48,056 | | | \$ | 16,944 | 74% | Complete | 1/12/2023 | 31/01/2024 | State Gov |
| | | | - | | - | | | | | | | | | | |
| Regional | Floodway Upgrade Program | | | | | | | | | | | | | | |
| | Tumbar Road - Sunday Creek | Jericho | \$ | 60,000 | \$ | 48,916 | \$ | 12,845 | -\$ | 1,761 | 82% | Complete | 1/11/2023 | 28/02/2024 | LRCIP 4 |
| | Stagmount Road Floodways x2 | Aramac | \$ | 200,000 | \$ | 12,946 | \$ | - | \$ | 187,054 | 6% | Carried Forward | 1/11/2023 | 28/02/2024 | R2R |
| | Gravel crossings - various | Muttaburra | \$ | 40,000 | | | | | \$ | 40,000 | 0% | Carried Forward | 1/02/2024 | 30/06/2024 | LRCIP 4 |
| Sealing R | ural Roads Program | Regional | | | | | | | | | | | | | |
| | Star Downs Road Sealing | Alpha | \$ | 800,000 | \$ | 63,795 | \$ | 239,170 | \$ | 497,035 | 8% | In Progress | 1/01/2024 | 30/06/2024 | LRCIP 4 |
| | Town Streets Reseal Program | Regional | \$ | 1,200,000 | \$ | 1,179,383 | | | \$ | 20,617 | 98% | Complete | 1/09/2023 | 30/04/2024 | R2R |
| Town Stre | eets Upgrade and Renewals | | | | | | | | | | | | | | |
| | Box Street K & C | Barcaldine | \$ | 100,000 | \$ | 81,112 | \$ | 6,809 | \$ | 12,078 | 81% | In Progress | 1/02/2024 | 10/07/2024 | TIDS |
| | Willow Street K & C | Barcaldine | \$ | 350,000 | \$ | 15,620 | | | \$ | 334,380 | 4% | Carried Forward | 1/02/2024 | 30/06/2024 | R2R |
| | Gordon Street Rehabilitation | Aramac | \$ | 200,000 | | | | | \$ | 200,000 | 0% | New Scope | 1/03/2024 | 30/06/2024 | R2R |
| Pathways | | | | | | | | | | | | | | | |
| | Booker Street | Aramac | \$ | 100,000 | | | \$ | 108,000 | -\$ | 8,000 | 0% | In Progress | 1/01/2024 | 30/04/2024 | LRCIP 4 |
| | Porter Street | Aramac | \$ | 48,000 | \$ | 48,000 | | | \$ | - | 100% | Complete | 1/09/2023 | 1/01/2024 | |
| COAL 2: 7 | RANSPORT - TOTAL | | Ś | 3,363,000 | \$ | 1,597,829 | \$ | 366,825 | \$ | 1,398,347 | 48% | | | | |

| | Total Capita | l projects for | 2023/2024 | | | | | | | |
|----------------|---------------------|----------------|-----------|------------------|------------------|----|------------|------------------|-----|-----------|
| | No. Of | No. | % | | | | | | | |
| Corporate Goal | Projects | Completed | Completed | Budget | Spent | C | ommitments | Total | | Variance |
| Communities | 26 | 19 | 73% | \$ 2,337,500 | \$ 1,466,633 | \$ | 68,519 | \$ 1,535,152 | \$ | 802,348 |
| Services | 16 | 9 | 56% | \$ 10,839,960 | \$ 9,816,593 | \$ | 2,467,846 | \$ 12,284,439 | -\$ | 1,444,479 |
| Transport | 20 | 11 | 55% | \$ 6,013,000 | \$ 4,302,648 | \$ | 366,825 | \$ 4,669,472 | \$ | 1,343,528 |
| Economy | 4 | 2 | 0% | \$ 1,220,000 | \$ 118,210 | \$ | 40,394 | \$ 158,604 | \$ | 1,061,396 |
| Governance | 4 | 2 | 50% | \$ 838,000 | \$ 198,792 | \$ | 18,686 | \$ 217,478 | \$ | 620,522 |
| Total | 70 | 43 | 61% | \$ 21,248,460 | \$ 15,902,875 | \$ | 2,962,269 | \$ 18,865,144 | \$ | 2,383,316 |

| | Operational | Projects 202 | 3/2024 | | | | | | |
|----------------|-------------|--------------|-----------|------------------|------------------|----|------------|------------------|------------------|
| | No. Of | No. | % | | | | | | |
| Corporate Goal | Projects | Completed | Completed | Budget | Spent | C | ommitments | Total | Variance |
| Communities | 6 | 4 | 67% | \$ 555,500 | \$ 80,048 | \$ | - | \$ 80,048 | \$ 475,452 |
| Services | 6 | 2 | 33% | \$ 665,000 | \$ 104,528 | \$ | 22,361 | \$ 126,889 | \$ 538,111 |
| Transport | 6 | 2 | 33% | \$ 46,566,028 | \$ 10,018,138 | \$ | 2,751,931 | \$ 12,770,069 | \$ 33,795,959 |
| Economy | 1 | 1 | 100% | \$ 22,000 | \$ 593 | \$ | 9,450 | \$ 10,043 | \$ 11,957 |
| Governance | 8 | 7 | 88% | \$ 828,750 | \$ 190,043 | \$ | - | \$ 190,043 | \$ 638,707 |
| Total | 27 | 16 | 59% | \$ 48,637,278 | \$ 10,393,350 | \$ | 2,783,742 | \$ 13,177,092 | \$ 35,460,186 |

| Special Operating Projects | Description | Location | Budget Co | st | Actual Cost | Committed Cost | Variance | Action | Project Status | Expected Start | Expected Completion |
|----------------------------------|------------------------------|------------|-----------|-------|-------------|----------------|---------------|--------|-----------------|-------------------|------------------------|
| Community Support | | | | | | | | | | | |
| School Awards Night | | Regional | \$ 1 | L,500 | \$ 1,264 | | \$ 236 | 84% | Complete | 1/10/2023 | 31/12/2023 |
| Parks Gardens and Open Spaces | | | | | | | | | | | |
| Jericho Sprinkler System Repairs | | Jericho | \$ 10 |),000 | | | \$ 10,000 | 0% | Not Proceeding | 1/08/2023 | 30/06/2024 |
| Sports and Recreation | | | | | | | | | | | |
| Barcaldine Rec Park Drainage | | Barcaldine | \$ 20 |),000 | \$ 7,229 | | \$ 12,771 | 36% | Complete | 1/07/2023 | 31/05/2024 |
| Masterplan of Showgrounds and Re | c Park | Barcaldine | \$ 80 |),000 | \$ 71,555 | | \$ 8,445 | 89% | Complete | 1/07/2023 | 31/05/2024 |
| Showgrounds | | | | | | | | | | | |
| Alpha Showgrounds Maintenance | | Alpha | \$ 30 |),000 | | | \$ 30,000 | 0% | Complete | 1/01/2024 | 30/04/2024 |
| Distaster Management | | | | | | | | | | | |
| Flood Study and Action Plan | Aramac, Alpha and Jericho | Regional | \$ 414 | 1,000 | | | \$ 414,000 | 0% | Carried Forward | 1/09/2023 | 30/06/2023 |
| | | | | | | | | • | | | |
| GOAL 1: COMMUNITIES TOTAL | GOAL 1: COMMUNITIES TOTAL | | | 5,500 | \$ 80,048 | \$ - | \$ 475,452 | 14% | | | |

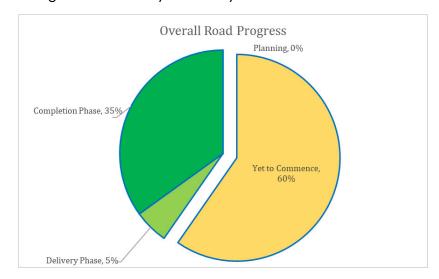
| Ope | erating Projects | Description | Location | Budget Cost | Actual Cost | Committed | Variance | Action | Project Status | Expected Start | Expected Completion |
|-----|---------------------------|-------------|----------|-------------|-------------|-----------|-----------|--------|----------------|-------------------|---------------------|
| | | | | | | | | | | | |
| | ATM - Jericho Post Office | | Jericho | \$ 22,000 | \$ 593 | \$ 9,450 | \$ 11,957 | | Complete | 1/06/2023 | 31/03/2024 |
| | | | | | | | | | | | |
| GO/ | AL 4: ECONOMY - TOTAL | | | \$ 22,000 | \$ 593 | \$ 9,450 | \$ 11,957 | 3% | | | |

| Special Op | erating Projects | Location | Bu | dget Cost | Actuals | | Committed | , | Variance | Action | Project Status | Expected Start | Expected Completion |
|-------------|-------------------------------|----------|----|-----------|----------|-----|-----------|-----|----------|--------|---------------------|-------------------|---------------------|
| Water | | | | | | | | | | | | | |
| | Jericho WTP Maintenance Works | Jericho | \$ | 250,000 | | | | \$ | 250,000 | 0% | Deferred | 1/08/2023 | 30/06/2024 |
| | Air Scouring of Water Mains | Regional | \$ | 100,000 | \$ 101,9 | 944 | | -\$ | 1,944 | 102% | Complete | 1/08/2023 | 31/12/2023 |
| | Water Reservoir Cleanout | Regional | \$ | 60,000 | \$ 2, | 584 | \$ 22,361 | \$ | 35,055 | 4% | Contract Awarded | 1/08/2023 | 30/06/2024 |
| Sewerage | | | | | | | | | | | | | |
| | Aramac STP Design | Aramac | \$ | 95,000 | | | | \$ | 95,000 | 0% | Not Proceeding | 1/07/2023 | 30/06/2024 |
| | Imhoff Tank Replacement | Aramac | \$ | 30,000 | | | | \$ | 30,000 | 0% | Procurement | 1/07/2023 | 30/06/2024 |
| | Pump Well Vac and Clean | Aramac | \$ | 10,000 | | | | \$ | 10,000 | 0% | Complete | 1/01/2024 | 30/06/2024 |
| Plant and V | l Vorkshops | | | | | | | | | | | | |
| | Fuel Monitoring System | Regional | \$ | 120,000 | | | | \$ | 120,000 | 0% | Procurement | 1/01/2024 | 30/06/2024 |
| GOAL 2: SE | RVICES | | \$ | 665,000 | \$ 104, | 528 | \$ 22,361 | \$ | 538,111 | 16% | | | |

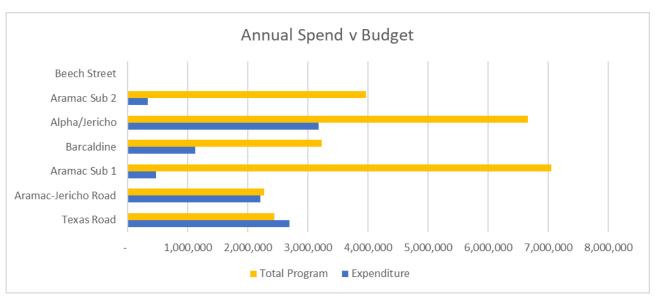
| Special Projects | Location | Budget Cost Actual Cost Committee | | Committed | Variance | Action | Project Status | Expected Start | Expected Completion |
|---------------------------------|------------|-----------------------------------|---------------|--------------|---------------|--------|----------------|-------------------|---------------------|
| Flood Damage | | | | | | | | | |
| Flood Damage - Texas Road | Jericho | \$ 2,448,532 | \$ 2,693,512 | \$ 159,567 | -\$ 404,548 | 110% | Complete | 1/07/2023 | 30/06/2024 |
| Flood Damage - Aramac-Jericho I | Jericho | \$ 2,280,646 | \$ 2,213,670 | \$ 91,011 | -\$ 24,035 | 97% | Complete | 1/07/2023 | 30/06/2024 |
| Flood Damage - Aramac Muttabu | Aramac | \$ 14,115,969 | \$ 476,045 | \$ 349,559 | \$ 13,290,365 | 3% | In Progress | 1/01/2024 | 30/06/2025 |
| Flood Damage - Barcaldine Area | Barcaldine | \$ 6,459,685 | \$ 1,126,090 | \$ 117,518 | \$ 5,216,077 | 17% | In Progress | 1/07/2023 | 30/06/2025 |
| Flood Damage - Alpha, Jericho A | Alpha | \$ 13,324,788 | \$ 3,177,451 | \$ 972,211 | \$ 9,175,126 | 24% | In Progress | 1/07/2023 | 30/06/2025 |
| Flood Damage - Aramac Region P | art 2 | \$ 7,936,408 | \$ 340,834 | \$ 129,352 | \$ 7,466,222 | | In Progress | 1/01/2024 | 30/06/2025 |
| Flood Damage - Beech Street | Barcaldine | | \$ - | \$ - | \$ - | | Next Year | 1/07/2024 | 30/06/2025 |
| | | | | | | | | | |
| | | | | | | | | | |
| GOAL 3: TRANSPORT - TOTAL | | \$ 46,566,028 | \$ 10,027,603 | \$ 1,819,217 | \$ 34,719,208 | 22% | | | |

| Special Operating Projects | Description | Location | Budget Cost | Actual Cost | Committed | Variance | Action | Project Status | Expected | Expected |
|----------------------------------|-------------------------|------------|-------------|-------------|-----------|------------|--------|----------------|------------|------------|
| | · | | | | | | | · | Completion | Completion |
| Administration | | | | | | | | | | |
| New Enterprise System | Corp/Financial Services | Corporate | \$ 400,000 | | \$ 10,114 | \$ 389,886 | | Procurement | 1/07/2023 | 30/06/2024 |
| Apprentice and Trainees | HR | Corporate | \$ 50,000 | | | \$ 50,000 | | Complete | 1/10/2023 | 30/06/2024 |
| Training and Development Program | HR | Corporate | \$ 40,000 | | | \$ 40,000 | | Complete | 1/10/2023 | 30/06/2024 |
| CCTV Maintenance | IT | Barcaldine | \$ 30,000 | \$ 11,038 | \$ 1,810 | \$ 17,152 | | Complete | 1/01/2024 | 30/06/2024 |
| Managed IT Services | IT | Corporate | \$ 130,000 | \$ 129,639 | | \$ 361 | | Complete | 1/08/2023 | 30/06/2024 |
| Council Promotional Activties | Media & Communication | Corporate | \$ 70,000 | \$ 40,309 | | \$ 29,691 | | Complete | 1/07/2023 | 30/06/2024 |
| Local Government Election | Office of the CEO | Corporate | \$ 100,000 | | | \$ 100,000 | | Complete | 1/01/2024 | 30/04/2024 |
| Staff Get Together | Office of the CEO | Corporate | \$ 8,750 | \$ 9,058 | | -\$ 308 | | Complete | 1/09/2023 | 31/12/2023 |
| GOAL 5: GOVERNANCE - TOTAL | | | \$ 828,750 | \$ 190,043 | | \$ 626,783 | 23% | | | _ |

Flood Damage Works Delivery – January 2023 Event



| Flood Damage Package | Total Program | Expenditure | Commitments | Total |
|-------------------------|---------------|-------------|-------------|------------|
| Texas Road | 2,448,532 | 2,693,512 | 159,567 | 2,853,080 |
| Aramac-Jericho Road | 2,280,646 | 2,213,670 | 91,011 | 2,304,681 |
| Aramac Sub 1 | 14,115,969 | 476,045 | 349,559 | 825,604 |
| Barcaldine | 6,459,685 | 1,126,090 | 117,518 | 1,243,608 |
| Alpha/Jericho | 13,324,788 | 3,177,451 | 972,211 | 4,149,662 |
| Aramac Sub 2 | 7,936,408 | 340,834 | 129,352 | 470,186 |
| Beech Street | 181,804 | _ | - | - |
| | 46,747,833 | 10,027,603 | 1,819,217 | 11,846,820 |



| Status of Roads | No. of Roads |
|-----------------------|--------------|
| Delivery YTD | 0 |
| For 2024/2025 | 1 |
| For Tender | 59 |
| Council Crew Delivery | 51 |
| Mixed Delivery | 0 |
| Tender Awarded | 0 |
| In Progress | 10 |
| Work Complete | 65 |
| Finance Closed Out | 0 |

| Flood Damage Overall Progress | | | | | | | | |
|-------------------------------|-----|--|--|--|--|--|--|--|
| Planning | 0% | | | | | | | |
| Yet to Commence | 60% | | | | | | | |
| Delivery Phase | 5% | | | | | | | |
| Completion Phase | 35% | | | | | | | |

Council Meeting Date: 17 July 2024

Item Number: 3.3.4

Subject Heading: Interim Audit Report from Queensland Audit Office

Author and Title: Andrew Shaw, Finance Manager

CLASSIFICATION: (if confidential)

Summary: The interim audit for the 2024 financial year was conducted during May 2024. A summary report from the Queensland Audit Office is attached.

Officer's Recommendation: That Council receive and note the report.

Background

Section 212 of the Local Government Regulation 2012 requires:

"(1) A local government's general purpose financial statement ... for a financial year must be given to the auditor-general for auditing".

The contents of the attached 2024 Audit Committee Briefing Paper are:

- 1. Summary: the audit is on track.
- 2. Areas of audit focus are:
- i. Valuation of property, plant and equipment (including asset valuation surplus).
- ii. Revenue recognition.
- iii. Provision for restoration of landfill sites.
- iv. Procurement and contracts management (new risk).
- 3. Key financial audit milestones:
- i. Insights from other jurisdiction: cyber security in local government.
- ii. Update on new reports and resources.

Link to Corporate Plan

Theme 5: Governance

Legal Implications

This report is a requirement as set out in the Local Government Regulation 2012.

Risk Management Implications

An audit of the annual financial statements is required by the Local Government Regulation 2012.

Attachments

2024 Audit Committee Briefing Paper - Queensland Audit Office.



2024 AUDIT COMMITTEE BRIEFING PAPER

Barcaldine Regional Council

13 June 2024

QAO representatives

Chantelle Hanna – Senior Manager (QAO) Craig Philp – Engagement Leader (Grant Thornton) Karen Dang – Engagement Manager (Grant Thornton)



1. Summary

Audit progress - On track

We have completed our interim testing audit visit and a copy of the interim report has been included as an agenda item in the upcoming June audit committee meeting.

Financial reporting risks and areas of audit focus

We have commenced our audit procedures over the areas of audit focus that we identified in the external audit plan. For these areas, we have held meetings with management within key business areas to understand any new business updates, and to confirm the design and implementation of key financial reporting controls. There is a new risk identified due to recent sector findings. *Refer to Section 2 for details*.

2. Areas of audit focus

Our external audit plan identified items we considered to be significant or at risk of material error to the financial statements. The current status of our audit procedures as at 31 May 2024 are as follows.

| Area | Status |
|--|---|
| Valuation of property, plant and equipment (including asset valuation surplus) | We have updated our understanding of all key risks, processes and controls relating to the valuation of property, plant and equipment. We have not identified any issues to date on which to report. |
| | Council's asset valuation papers were due on 17 May 2024, however Council is awaiting valuation results from the external valuers. Audit feedback was to be provided on these by 28 June 2024, however may be delayed depending on timing of the finalisation of reports. |
| 2. Revenue recognition | Testing over the design and implementation and the operating effectiveness of key controls has been performed to 30 April 2024 with no issues identified to date. |
| | A recommendation has been raised in the Interim Report for the revenue recognition of the Outback Regional Road and Transport Group (ORRTG) contract. |
| | Remaining audit responses to the risk of fraud in revenue recognition to be performed during the final site visit in September. |
| 3. Provision for restoration of landfill sites | We have updated our understanding of all key risks and processes relating to the provision for the restoration of landfill sites. We have not identified any issues to date on which to report. |
| | Council's position papers were due on 31 May 2024, with feedback to be provided on these by 28 June 2024. Council is currently finalising their provision calculation and position paper. |

New risks

Area Audit response Status Our key procedures will include: 4. Procurement and We have updated our understanding of Review processes and controls over contracts the controls and processes over procurement and contract management management procurement and contract management. and assess compliance with legislative We are in the process of finalising our requirements; In the current testing on contracts and its adherence to Select a sample of new tender contracts, environment, funding the Council's procurement policy with no significant contracts and local supplier constraints and issues noted so far. contracts, and test the adherence to increasing cost expenditure delegations and the Council's Remaining audit responses to this audit pressures are procurement policy; area will be performed during the final amplifying the Assess the appropriateness of expenditure site visit in September. importance of robust classification between capital and controls over operating; and procurement and Review the work in progress account for contract management. operating costs that may have been incorrectly capitalised.

3. Key financial audit milestones

The following table details the current status of key financial reporting and audit deliverable milestones for your Barcaldine Regional Council as at 31 May 2024.

| Planning | Agreed date | Completed date | |
|--|----------------------|-----------------|---|
| Planning discussions | March 2024 | 4 March 2024 | • |
| External audit plan issued to client | By 31 March 2024 | 11 March 2024 | • |
| Audit committee | 14 March 2024 | 14 March 2024 | |
| Interim | | | |
| Audit requirements (interim) uploaded to Audit Dashboard | By 31 March 2024 | 28 March 2024 | • |
| Asset indexation assessment due to Audit | 17 May 2024 | In progress | |
| Interim testing visit | 20 May – 24 May 2024 | 24 May 2024 | |
| Position papers on known accounting issues due to audit | 31 May 2024 | In progress | |
| Proforma financial statements due to audit | 31 May 2024 | 5 June 2024 | |
| Interim report outlining preliminary audit findings issued to client | 14 June 2024 | In progress | • |
| Feedback on position papers to client | By 28 June 2024 | To be completed | |
| Feedback on proforma financial statements to client | By 28 June 2024 | In progress | |
| Asset indexation assessment reviewed by audit | By 28 June 2024 | To be completed | • |
| Audit committee | 21 June 2024 | To be completed | • |
| Final | | | |
| Audit committee | 6 September 2024 | To be completed | • |
| Audit requirements uploaded to Audit Dashboard | By 9 September 2024 | To be completed | |
| Audit requirements for grant acquittals uploaded to Audit Dashboard | By 9 September 2024 | To be completed | • |
| Complete draft financial statements to audit | By 9 September 2024 | To be completed | |
| Commence year end testing (remote) | 9 September 2024 | To be completed | |
| Year-end visit (on-site) | 16 September 2024 | To be completed | |
| Feedback on draft financial statements to client | By 9 October 2024 | To be completed | |
| QAO closing report summarising the audit findings issued to client | By 14 October 2024 | To be completed | • |
| Audit committee clearance | 24 October 2024 | To be completed | • |
| Financial statements signed by management | By 24 October 2024 | To be completed | • |
| Audit report including our audit opinion issued to the client | By 31 October 2024 | To be completed | • |
| Final management report outlining the final audit findings issued to the client | By 31 October 2024 | To be completed | • |
| Audit reports for grant acquittals (Roads to Recovery and Local Roads and Community Infrastructure Program) issued to the client | By 31 October 2024 | To be completed | • |

Note: Audit visit | BRC deadline | QAO deadline | Completed | • On track | • Behind schedule

4. Insights from other jurisdiction: Cyber security in local government

Background:

Similar to the QAO, the Audit Office of New South Wales (NSW AO) reports to Parliament over the years have highlighted gaps in councils' cyber security risk management approaches since 2019.

Their Local Government 2023 report, tabled in March 2024, found that 50 councils were yet to implement cyber security governance frameworks and related internal controls.

In a recently published report on cyber security in local government, the NSW AO undertook a deep dive into 3 councils and assessed how effectively they identified and managed cyber security risks.

Findings in this report that relate to councils:

1. Ineffective identification and managing of cyber risk

- a. Risk management processes did not identify and manage cyber risk.
- b. Governance arrangements in managing and reporting cyber security risks were ineffective.
- c. Value of the information assets and systems were not assessed to inform the risk councils are exposed to.
- d. Policies and procedures to manage cyber risk were ineffective and there were no plans to improve their cyber security.
- e. There is no clear and consistent approach to monitoring the effectiveness of controls to mitigate identified cyber security risks.

2. Lack of up to date plans and processes to support effective detection, response and recovery from cyber security incidents.

- Lack of cyber incident response plan to ensure an effective response to and prompt recovery from cyber incidents.
- Out of date business continuity and disaster recovery planning.
- No clearly defined roles and responsibilities for detecting, responding to and recovering from cyber incidents.
- No register of cyber incidents was maintained to record information about the sources and types of incidents experienced and relevant responses, to support post-incident evaluation.

Recommendations to NSW councils in this report:

- Integrate the assessment and monitoring of cyber security risks into corporate governance processes.
- Complete a self-assessment against the foundational requirements in the Cyber Security Guidelines –
 Local Government and report the results to audit committees.
- Implement a plan and program to improve cyber security.
- Develop, implement and test a cyber incident response plan.

What can Queensland councils take away from this report?

- 1. Undertake a self-assessment of your council's practices against the <u>NSW's cyber security guideline for local governments</u> to identify any improvement opportunities.
- 2. Discuss the results of the self-assessment with your audit committees and elected members.

5. Update on new reports and resources

We present to you our update on reports and resources, as at the date of this report. It provides an overview of the information relevant to your entity, including learnings from our tabled reports to parliament, newly published resources such as our blog articles and fact sheets, and an update on our audits that are in progress.

Forward work plan

QAO's forward work plan for 2023–26 is now available. Our plan provides our expected audit activity for the next 3 years in response to the strategic risks facing public sector entities and local governments. Our upcoming audits cover a broad range of government services. Auditing the right matters at the right time is key for ensuring we add value for the entities we engage with, and to ensure our work drives positive change. Our plan includes 6 focus areas for the coming year:

- Technology risk and opportunities
- · Sustainable communities and environment
- · Governance of government
- · Healthy and safe Queenslanders
- Infrastructure investment
- Economic risk and recovery.

We also provide an acquittal with the plan outlining any changes to the topics, timing, or audit scope from the previous year's plan.

Read the Forward work plan 2023-26.

We are currently finalising our draft Forward work plan 2024–27. We will publish the final plan on our website in June 2024.

Other relevant reports in progress

The below reports to parliament do not directly involve your Barcaldine Regional Council but are currently underway and may be of further interest to you.

| Title | Audit status |
|---|--|
| Insights on audit committee in Local Government | Audit in conduct stage. Likely tabling: TBC |
| Managing Queensland's Regional Water Quality | Audit in reporting phase. Likely tabling: July 2024 |
| Diverting young offenders from crime | Audit in reporting stage. Likely tabling: June 2024 |
| Managing risk transfer in infrastructure projects | Audit in planning stage. Likely tabling: February 2025 |

Recently tabled reports to parliament

Since your last meeting, we have tabled the below reports to parliament. For more information on any of these reports, please see our website: www.gao.gld.gov.au/reports-resources/reports-parliament

Report Summary

Responding to and recovering from cyber attacks

Report 12: 2023–24
Tabled 4 June 2024

The nature, frequency, and severity of cyber attacks continues to grow and evolve. Public sector and local government entities, regardless of size or location, are a target because of what they do and the type of information they hold. Cyber incidents may compromise entities' information systems and business operations —significantly disrupting the delivery of critical public services. This can have long-lasting economic and social impacts. All entities need to proactively manage their cyber security risks, identify vulnerabilities, and ensure they can respond to an incident.

This report discusses how prepared public sector entities are to respond to and recover from cyber security incidents. We examined 2 lead entities and their role in guiding cyber security across the Queensland Government, and 3 other entities with differing levels of resourcing and capability for managing cyber incidents: www.qao.qld.gov.au/reports-resources/reports-parliament/responding-recovering-cyber-attacks

We have published 2 better practice guides. Our checklist of key questions for those charged with governance (executive management, boards, and councillors) to consider when planning how they respond to and recover from cyber security incidents: www.qao.qld.gov.au/reports-resources/better-practice/cyber-response-recovery-governance-checklist. And a checklist for entities to map where they do or do not hold cyber capabilities: www.qao.qld.gov.au/reports-resources/better-practice/role-capability-checklist-cyber-attack-response-recovery.

Listen in to our podcast Cyber risk: what do we do now? as 2 of our senior directors and the Queensland Government Cyber Security Unit chat about what chief executives need to consider, including risk management, controls, and what to do if you experience an attack: www.qao.qld.gov.au/reports-resources/podcasts.

Wider learnings

Take a business-led approach to cyber incident response

Responding to a cyber attack requires a coordinated approach across the business. It is not simply a technical exercise. This 'business-led approach' focuses on the broader organisational impacts of a cyber incident rather than just the technical cyber and systems elements. Entities should bring key stakeholders such as legal, communications, and operational areas in with management and technical teams to coordinate the response.

Periodically test preparedness

Entities need to test their preparedness for managing and responding to cyber attacks. Just having plans in place is not sufficient. Testing these plans through exercises such as cyber simulations:

- provides entities with valuable feedback on how they are managing risks and identifying vulnerabilities, and helps them identify any areas requiring improvement
- gives key personnel experience in managing these incidents in a safe environment.

Take ownership of third-party cyber-related risks

Those charged with governance at public sector entities and local governments need to understand and be accountable for all of their cyber risks. Most entities have arrangements in place with third-party providers, which includes access to systems and to expertise and resources. Entities must understand risks that arise under these arrangements and be accountable for managing them.

Collaborate and share learnings

Most entities face similar cyber risks and use similar products, networks, hardware, systems, and applications. As such, it is critical that entities proactively share their knowledge and lessons learned, and collaborate to improve their preparedness. All entities should take part in central communities of practice and forums available to them, such as those the Queensland Government Cyber Security Unit leads.

Evolve alongside changing cyber risks

The changing nature of technology means that cyber security threats evolve rapidly. The development of new technologies, such as artificial intelligence and machine-learning, compounds this. Entities need to continually revisit and refresh their plans and risk assessments to ensure they are prepared for a cyber attack.

Report Summary

State entities 2023

Report 11: 2023–24 Tabled 21 March 2024 Most public sector entities prepare financial statements and table these in parliament each year. These entities, which include government departments, statutory bodies, government owned corporations, and controlled entities, provide a range of services across the state.

This report summarises the audit results of Queensland state government entities, analyses financial performance, highlights main transactions, and assesses internal controls. We also examine 3 areas we identified in our 2022–23 audit work with state entities that tie in with observations Professor Coaldrake made in his report, *Let the sunshine in – Review of culture and accountability in the Queensland public sector.* These include some areas that Professor Coaldrake specifically recommended the Auditor-General continually monitor: www.qao.qld.gov.au/reports-resources/reports-parliament/state-entities-2023

We have also published 2 interactive dashboards. Our <u>Understanding grants dashboard</u> allows you to explore and compare information on government grants in Queensland by local government area and funding agency. Through our <u>2023 water dashboard</u>, you can explore water entities' financial performance, and view water storage levels, the number of dams, and drought declared areas.

Wider learnings

Third-party provider arrangements

Where entities have an arrangement in place for another entity (third-party provider) to provide
their information system services, they must fully understand and manage any security risks
this may bring. This includes identifying associated risks, establishing due-diligence for
engaging providers, defining security standards to manage risk, and assessing how the
provider manages and responds to risks.

Special payments

 Entities need to implement policies and procedures for special payments to ensure they are appropriate, defensible and transparent. When doing so, they should take note of guidance available from central agencies.

Tabling of annual reports

In the lead up to the 2024 Queensland state election, key decision-makers, stakeholders, and
the public will require accurate and timely information to assess and measure the government's
performance. Entities should provide their annual reports, including their financial statements,
to ministers as soon as they are ready; and ministers should ensure they table them in a timely
manner.

Internal controls

 Proactive resolution of deficiencies indicates a strong foundation for the effective operation of internal controls. Audit committees need to actively monitor entities' implementation of audit recommendations and encourage them to resolve outstanding weaknesses in a timely manner.

Changes in leadership

Where possible, entities should avoid frequent leadership changes. These can impact an
entity's culture, re-align its values, behaviours and internal controls, and hinder its ability to set
and achieve consistency in strategic direction and governance practices.

Podcast - Cyber risk: what do we do now?

Alongside our recent report, <u>Responding to and recovering from cyber attacks</u> (Report 12: 2023–24), we published a new podcast that shares some interesting findings and important recommendations from our report, as well as insights from our work over the years on cyber security.

Listen in as 2 of QAO's senior directors and the Queensland Government's Cyber Security Unit chat about what chief executives need to consider, including risk management, controls, and what to do if you experience a cyber attack: www.qao.qld.gov.au/reports-resources/podcasts.

You can also view and download a range of resources related to cyber security from our website, including reports to parliament, blogs and better practice guidance: www.qao.qld.gov.au/reports-resources.

Recent blog articles of interest

QAO's blog, available at www.qao.qld.gov.au/blog, provides updates on topical issues, insights from our work, and general news from QAO. Here are the latest posts you may be interested in.

| Published | About |
|--|--|
| Eight steps to consider for a systems approach to asset management 8 May 2024 | In Queensland, public sector entities and local governments own and operate over \$500 billion in assets. A systems approach to asset management can help organisations identify, assess, and make better decisions about their assets. This blog provides an 8-step approach to effective asset management. These steps can assist organisations overcome various challenges and complexities, provide for greater efficiencies, and support a more strategic use of resources: www.qao.qld.gov.au/blog/eight-steps-consider-systems-approach-asset-management |
| How do we select what to audit each year? 24 April 2024 | Each year, we prepare a 3-year forward work plan to provide transparency over the work we intend to perform and reports we will table in parliament. While we publish it annually, we are constantly revisiting it to respond to emerging risks, consider stakeholder engagement, and refine and reassess topics. This blog outlines the robust, structured selection approach we take to develop our plan – from identifying potential topics, through to our active consultation and communication with entities and stakeholders. Our thorough and rigorous approach ensures we focus on the right areas at the right time, to drive change and provide insights that lead to better public services for Queenslanders: www.qao.qld.gov.au/blog/how-do-we-select-what-audit-each-year |
| Managing risks associated with third-party providers 16 April 2024 | Using other organisations (third parties) to provide information technology services can offer a range of benefits. However, there have been several high-profile attacks on third-party systems that have impacted public sector entities in recent years. As more state and local government entities start using third-party providers, it's important they understand and manage the risks this brings. This blog highlights why entities need to consider third-party providers in their risk management practices, and questions those charged with governance should ask: www.qao.qld.gov.au/blog/managing-risks-associated-third-party-providers |
| Ex-gratia payments - what those charged with governance need to consider 4 April 2024 | Our reports to parliament are useful tools for identifying improvement opportunities for all public sector entities. We've found several significant internal control deficiencies around ex-gratia payments in recent years, which we also shared in our latest <i>State entities 2023</i> report. Read our blog for advice on ex-gratia payments and key considerations for those charged with governance: www.qao.qld.gov.au/blog/ex-gratia-payments-what-those-charged-governance-need-consider |
| What covered at our 2024 client technical update event 14 March 2024 | Each year, QAO holds a technical update for our clients' chief finance officers and financial managers. We discuss emerging issues and opportunities from our work across entities, updates to technical and accounting standards, and our future audit program. Read our latest blog for the main takeaways from our 2024 event. This includes climate-related risk disclosures, insights from our recent reports to parliament, and entities' progress in implementing our recommendations: www.qao.qld.gov.au/blog/what-we-covered-our-2024-client-technical-update-event |
| What we learned from an external review of our office 4 March 2024 | An audit and an external review may differ in their approaches and levels of assurance, but there are parallels we can draw on how best to prepare and how to maximise value. This blog shares some tips from our planning for the 2023 strategic review of QAO. The review process gave us insights on what worked well, and importantly, it reminded us of our own clients' experiences when we're conducting an audit: www.qao.qld.gov.au/blog/what-we-learned-external-review-our-office |
| Keep fraud risks front and centre in 2024 26 February 2024 | It's no secret that fraud and corruption risks are pervasive to all organisations. It's important public sector entities and local governments self-assess their operating environments and any risks to them. We recently refreshed both our fraud risk assessment and planning model, and our fraud and corruption self-assessment tool. In this blog we outline how the tools can help entities understand their risks, determine how robust their internal controls are, and document their treatments: www.qao.qld.gov.au/blog/keep-fraud-risks-front-centre-2024 |

2024 Audit committee briefing paper

Upcoming QAO events

Briefing for audit committee chairs

QAO briefs the chairs of public sector and local government audit committees twice each year. The next briefing will be held on 3 December 2024.

The most recent briefing was held on 1 May 2024. In this briefing, we discussed how we are preparing for climate reporting, the status of Auditor-General's recommendations, QAO's forward work plan, risks to consider in an election year, and insights from QAO. A copy of the presentation is available on our website: www.qao.qld.gov.au/reports-resources/events

Client technical audit update

The most recent update was held on 21 February 2024 and covered Queensland Treasury and QAO providing an update on auditing and accounting standards, managing change and internal controls, how QAO is preparing to audit climate reporting, and key learnings from reports and upcoming audits. Tourism and Events Queensland also presented on system implementation from a client's perspective. A copy of the presentation is available on our website: www.qao.qld.gov.au/reports-resources/events.



qao.qld.gov.au/reports-resources/reports-parliament

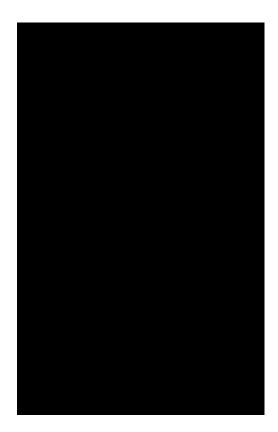


Suggest an audit topic

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Council Meeting Date: 17 July 2024

Item Number: 3.3.5

Subject Heading: Audit Committee Minutes – 21 June 2024

Author and Title: Daniel Bradford, Acting Chief Executive Officer

CLASSIFICATION: (if confidential)

Summary: The Audit Committee met on 21 June 2024 for its regular quarterly meeting. The report contains a summary of the discussion points from the meeting which include the External Auditors' Interim Audit Report and reviewing the organisational risk. framework.

Officer's Recommendation: That Council receive and note the Audit Committee minutes from the 21 June 2024 meeting.

Background

Council's audit committee meets periodically to discuss various matters relating to Council's activities. The audit committee is centrally charged with providing oversight of Council assurance and risks functions. The committee provides independent assurance to the Chief Executive Officer on Council's performance management, internal audit and compliance.

The meeting on 21 June 2024 looked at a number of aspects of the preparation of the 2023/2024 financial statements. Largely the audit is relatively on track with various position papers presented along with the shell financial statements. Council's external auditors presented the interim audit report which contained their findings (this is contained under a separate report). The committee also endorsed the organisational risk framework and organisational risk register, which will come to Council for its consideration in August.

Finally, the audit committee appointed Walsh Accounting as the internal auditors for the next three years, with work to be undertaken over the next month to finalise the preparation of the internal audit plan which will be presented at the next Audit Committee meeting which is scheduled for 6 September 2024.

Link to Corporate Plan

Theme 5: Governance

- Acceptable audit results for safety and financial performance
- 95% of audit and corrective action items closed out within timeframes
- Statutory financial performance indicators achieved.

Consultation (internal/external)

Audit Committee

Policy Implications

Nil

Budget and Resource Implications

There is no budget implications from this report

Risk Management Implications

The recommendation in this report has no direct impact on enterprise risk, however Audit Committee does act as a key independent assurance service to the Chief Executive Officer.

Asset Management Implications

Nil

Legal Implications

Nil



Barcaldine Regional Council Audit Committee Minutes – 21 June 2024 Commencing 9.00am in Barcaldine Council Chambers and via Teams

- **1. Present:** Councillor Milynda Rogers (Chair), Greg Evans (independent member) and Councillor Linda Penna.
- 2. **Observers:** Dan Bradford (Director of Corporate and Financial Services), Kelly Graham, Andrew Shaw (Finance Manager), Craig Philp, Karen Dang, Chantelle Hanna (QAO representative).

Apologies: Rachel Stevens (Qld Audit Office), Sri Narasimhan (Qld Audit Office), Shane Gray, Helen Wilkes.

3. Minutes from previous meeting: 14 March 2024.

Moved as received and confirmed: Greg Evans, endorsed by Committee.

- 4. Business arising from previous minutes: Nil
- 5. Business of meeting:

PART A

 2024 Audit Committee Briefing Paper: That the Audit Committee notes the attached 2024 Audit Committee Briefing Paper.

Moved: Greg Evans. Seconded: Councillor Rogers.

2024 Interim Audit Report: That the Audit Committee Notes the attached 2024
 Interim Audit Report.

Moved: Greg Evans. Seconded: Councillor Penna.

- Internal audit update That the Audit Committee:
- 1. Notes this update and
- 2. Approves the attached Internal Audit Charter.

Moved: Greg Evans, endorsed by Committee.

• Risk Framework Review - That Audit Committee: Endorses the Organisation Risk Framework and Register.

Moved: Councillor Rogers. Seconded: Greg Evans.



PART B

- Position paper Stabiliser That the Audit Committee: Notes the attached (draft) position paper for accounting for the stabiliser.
- Restoration Provision That the Audit Committee: Notes this update.
- Asset Revaluation Index That the Audit Committee: Notes this update.
- 2024 Shell Financial Statements That the Audit Committee: Notes the attached 2024 shell financial statements.

6. Other business

 Late report - Appointment of Internal Auditor: That the Audit Committee approves the appointment of Walsh Accounting as internal auditor for three years.

Moved: Councillor Penna. Seconded: Greg Evans, noting approval subject to reference checks.

- Next meeting: Friday 6 September 2024.
- Resignation of Chief Executive Officer: Dan Bradford advised that he is acting
 in the role until further notice.

7. Closure

Meeting was declared closed at 10.03am.

Council Meeting Date: 17 July 2024

Item Number: 3.4.1

Subject Heading: Regional Council Business

Summary: Items to be tabled on the day.

Council Meeting Date: 17 July 2024

Item Number: 3.5.1

Subject Heading: Councillor Information Correspondence
Author and Title: Daniel Bradford, Acting Chief Executive Officer

Classification: (if confidential)

Summary: From the Acting Chief Executive Officer, tabling a list of significant and relevant correspondence for Councillor's Information.

Officer's Recommendation: That Council receive the report.

Background

The following correspondence has been received up to 10 July 2024:

- 1. 2024 National General Assembly Listening Report.
- 2. Upcoming Telstra 3G Closure.
- 3. Federal Government Announces 85% Bring Forward Payment of Financial Assistance Grant.

Link to Corporate Plan

Theme 5: Governance

Consultation (internal/external)

Chief Executive Officer

Policy Implications

Nil

Budget and Resource Implications

Nil

Risk Management Implications

Nil

Asset Management Implications

Nil

Legal Implications

Nil

1. 2024 National General Assembly Listening Report.



Dear Daniel

This year's NGA included four new listening sessions on housing and community infrastructure, disaster resilience and recovery, roads and transport, and energy transition, that provided a free-flowing exchange of ideas between councils, the federal public service and other stakeholders.

The facilitators of these sessions – Melbourne Leadership Group – have produced a report outlining the key themes discussed, which you can <u>download here</u>.

Please note the discussions and points raised in these sessions reflect the lived experience of attendees and should be viewed as an insight into how each issue is viewed within councils and local communities. The views expressed do not necessarily reflect the positions of the Australian Local Government Association.

Kind regards

NGA Secretariat

MELBOURNE LEADERSHIP GROUP





LISTENING REPORT

- √ Roads & Transport
- ✓ Disaster Resilience & Recovery
- ✓ Energy Transition
- ✓ Housing & Community Infrastructure

2024 National General Assembly

LISTENING SESSIONS OVERVIEW

Over 500 representatives from councils nationwide attended four concurrent listening sessions to share their stories and their community experiences in responding to the policy challenges in four critical areas:

- i) Roads & Transport
- ii) Disaster Resilience & Recovery
- iii) Energy Transition
- iv) Housing & Community Infrastructure.

Many of the representatives present were from councils in rural, regional and remote communities across Australia.

Panels of departmental and non-government policy experts attended as invited guests. Their role was to listen to the voice of local government, the concerns and feedback of participants, and to comment as required on federal government and other initiatives that might assist in challenges being faced in local communities.

The listening sessions were independently facilitated by Melbourne Leadership Group, who compiled this listening report. The comments in this report incorporate both verbal feedback provided by participants, and also written comments in the interactive audience engagement tool, Slido. This report captures the discussion in thematic categories rather than as a chronology.

As the sessions were not designed as problem-solving workshops, the report does not contain recommendations or the endorsed views of participating organisations; rather it is intended to convey to policy-makers the flavour of the conversations and the opinions and feelings of elected officials, their staff, and community members in local government areas.

It is important to note that:

- This report is a summary of the views of attending stakeholders at each listening session.
- The discussions and views raised in these sessions reflect the personal views of the attendees and do not reflect the position of the Australian Local Government Association.
- The discussion primarily reflects the lived experience of attendees and should be viewed as an insight into how each issue is viewed within councils and local communities.
- Any factual inaccuracies are a reflection of the discussion and have not been fact-checked as part of compiling this report.

If there was to be one unifying theme across all four sessions, it would be the importance of coordination and collaboration across all three tiers of government to achieving meaningful outcomes in these critical policy areas.

Melbourne Leadership Group 2 July 2024

ROADS & TRANSPORT

Survey results and responses

The pre-conference survey results from 36 participants highlighted road construction and maintenance as the major priority for council resources and budgets with regards to roads and transport.

The second priority was road safety, including the Black Spot and National Road Safety Action Programs, followed by active travel and transport, public transport and finally regional transport, heavy vehicles access and urban freight. In relation to road safety, respondents ranked infrastructure planning and investment as the highest priority, with medium priority for vulnerable road users, regional road safety and risky road use.

The invited guests on the listening panel, comprising both departmental and non-government policy experts, responded that the survey results reinforced what they were hearing, particularly around road construction and maintenance being the highest priority. They reported that construction costs and the challenges with road maintenance funding are of interest and the Government has been considering these issues. There had also been commentary from rural areas around resilience, roads and also operational supply chains.

With regard to road safety, invited guests highlighted the strong interest and investment in vulnerable road users and the need for both short and long-term solutions. Trends in road trauma are projecting higher injury rates compared to those of several decades ago, and local government is seeing this as a priority.

KEY THEMES

Road construction and maintenance

Rural roads, particularly those with increasing heavy vehicle road use, are an increasing burden for councils. Repeated flood events create ongoing pressures on road maintenance and the standard of road construction needs to ensure longer lifecycles. Currently the standard of road construction and maintenance is compromised by the funding received. Innovations and new technologies are not readily available or understood by local authorities.

Participants observed that, with the increase in heavy vehicle masses, sizes and volume, the current infrastructure is increasingly inadequate. Regional areas face

specific issues with road suitability for heavy vehicles, bridge replacements, and heavy transport using local roads instead of state routes. Safety concerns were expressed in relation to heavier and longer trucks. Suggestions were made about the need to improve rail freight accessibility to relieve the pressure of heavy vehicles on roads.

Councils in peri-urban high growth areas are increasingly challenged by road construction demands, to relieve congestion and safely manage the mix of cars, freight and public transport. Better planning for freight routes and bypasses for cities and urban areas is required.

Impacts of the transition to renewable energy

The group observed that new emerging industries and the rapid pace of change towards renewable energy is placing increasing heavy vehicle pressure on regional and rural networks, for the construction of renewable energy infrastructure and the movement of the mineral resources needed.

Concerns were also expressed about the implementation and cost implications of electric vehicle infrastructure in regional areas.

Funding and budget constraints

Councils highlighted a significant lack of funding and the impact of budget constraints affecting infrastructure maintenance and upgrades. Competitive grant programs do not seem to address the issue and increased longer term funding is needed.

The unit cost of road construction used by departments for funding was not considered to have kept pace with increases in construction costs, nor the need to upgrade road construction techniques to withstand heavy vehicle access and extreme weather impacts. The speedier processing of funding allocations would ensure more timely distribution following disasters.

Local knowledge of road use is high in regional and rural areas and greater engagement and recognition of this knowledge would assist in better decision making. Councils can provide more information on which stretches of road are degraded or unsafe.

Participants expressed the need for better coordination between levels of government for planning and budgeting for road and transport programs and initiatives.

Sharing of knowledge, data and information

Participants expressed appreciation for the sharing of knowledge, data and information. Ongoing investigations into innovations in road construction are welcomed, but not readily shared or accessible to councils.

Mass transition solutions are considered valuable. Examples of success in various cities were shared. Case studies highlighting heavy transport regulation and approaches between states are also helpful. High productivity vehicle operators can provide useful insights in the design of bypasses and truck facilities.

Ideas for the future

Coordinated and integrated planning and budgeting between all levels of government, based on current data and evidence, would improve the effectiveness of road and transport policies, programs and decision making on priorities.

Improved engagement, end to end thinking and working together is seen to be very beneficial to align approaches. Collaborative approaches to collecting data, setting priorities and assessing the value of investments are needed.

New funding models and frameworks are needed to address overall financial demands, unit cost increases and the changing nature of and patterns of road use and to ensure funding is well targeted to local needs. This includes understanding and aligning planning and budgeting cycles to funding recipients' needs.

Participants observed that opportunities exist for implementing innovations in new technology for road construction and maintenance with longer lasting products. The research work of publicly funded entities could be more fully shared.

Utilising mining waste rock for road pavements could provide significant cost savings and would support the general shift to a circular economy.

New supply chains in regard to mining methods and renewable energy infrastructure and resources could be better understood and monitored, to build longer term approaches for transport infrastructure needs.

Participants learned that the Commonwealth Government is working with states and territories to come up with a strategic prioritised plan.

New modes of public transport such as trackless trams and trains are being trialled and offer more options for growing cities and regions.

Better and more frequent engagement and transparency between local government and federal departments would assist with improving understanding of specific and diverse community needs and demands. Options and local solutions can be explored with case studies and examples of what has been trialled and is delivering benefits.

It was suggested that regional and rural local government road maintenance crews could be deployed for pothole repairs on state and national roads. This would provide a more immediate response and also a revenue stream back to councils.

Finally, federal department staff were encouraged to visit regional and rural councils to understand local needs first hand.

DISASTER RESILIENCE & RECOVERY

Survey results and responses

Prior to the session, a survey collected data on the current issues councils were facing in disaster resilience and recovery. The responses of 34 people highlighted similar issues to those discussed during the session. These included the critical importance of betterment compared to like-for-like replacement of infrastructure, better access to funding and quicker timeframes, the level of administrative burden, and the need for improved mental health and wellbeing support and better communication.

The listening panel noted that the current response to natural disasters is based on historical methods that have been used for some time. Due to the increased frequency of disasters, the downtime for recovery is shrinking and the resilience of communities to deal with these events is weakening.

There is recognition that there needs to be a paradigm shift in our mitigation strategies before disaster events, and how communities can become more resilient to withstand adversity both during and after an event.

The panel emphasised the importance of resilience and innovation becoming mainstream in disaster planning and response. Funding arrangements that are a product of a decade ago urgently require updating to address the present challenges that communities are now facing.

KEY THEMES

Infrastructure replacement and improvement

A dominant theme in participant discussions was building for betterment and its role in disaster mitigation. It was noted by the listening panel that mitigation and betterment needs to be incorporated as a preferred approach in future.

One council raised an example of rebuilding infrastructure back to a like-for-like state. The local community believed this infrastructure would not survive future disaster events and that front-line workers would face blame and criticism from their community about the insufficient strength and resilience of that infrastructure.

In 2022-23, one council had severe floods as a result of dams being at capacity. Participants commented that smaller councils do not have the capacity to respond to this scale and frequency of disaster events, and their ability to plan for and fund betterment is quite limited.

The limited resources that remote councils have access to was noted. Some remote councils relied on contract workers to do repair and recovery work. Many of the required tasks are put on hold when there is no workforce available. The workforce population in some areas is transient, which is also creates the linked challenge of mobilising grassroots efforts to respond to disaster events.

Another participant noted that a future mitigation strategy should be conceived at a national level. The current model is perceived to result in communities being pitted against one another, which undermines a collaborative approach to mitigation.

Communication infrastructure was highlighted as an area for improvement, particularly in some coastal, rural and remote areas, which can get cut off from the urgent information needed to respond to disasters.

Funding

One of the biggest issues that was repeatedly raised by participants was the need for building for betterment. Mitigation works were seen as critical in helping communities build resilience due to the increased frequency of disasters they were responding to. There was a consistent message that building for betterment was heavily reliant on being able to access funding quickly, in order to meet immediate needs.

Some participants felt that consistency was not applied in the recognition of disasters. There were observations that having the 'right type of fire or flood' was needed in order to access appropriate funding. Receiving some types of disaster or emergency funding was only possible when disasters were recognised retrospectively after a second, well-publicised disaster hit months later.

The listening panel noted that the current funding model was an outdated product and that models needed to evolve. The panel mentioned that there was access to betterment funding and that there are ways of getting this to councils. There is a need to understand the weak points in the system and to better network.

Participants felt that financial relief for both businesses and individuals needed to be streamlined. An example raised was that farms and other businesses needed to spend government support funding first, then apply for reimbursement. This places

huge strains on the cashflow of some businesses. The conditions attached to funding needs to consider these consequences.

Several individuals raised issues around the access to Centrelink payments needed during disaster events. The administration required to set up a Centrelink profile with the agency was onerous for many, and it meant individuals did not apply or didn't receive funding in time when they needed it most.

Coastal adaptation

Another need that was identified by multiple councils across multiple states was the need for a National Coastal Adaptation Plan.

Some councils expressed urgency, as many townships in some councils were islands and forecast to be permanently inundated by rising sea levels. It was also expressed that listening to residents with lived experiences was key to informing this plan, and truth-telling was important in this area.

Mental health and wellbeing

It was recognised by the listening panel that this group had collective lived experience of trauma in times of disaster.

Due to the increased regularity of disasters, community members are being impacted more frequently by something that used to be a once in a lifetime event. The resilience of communities to bounce back from these events is heavily reliant on the mental health support both during and after these events. There was consistent sentiment that council staff and community members are exhausted and there is a need for increased mental health and wellbeing support.

The strain on councils and individual staff members was also recognised, as many of these people were also experiencing personal impacts of these events themselves.

The ongoing need for funding for mental health and wellbeing support was key to resilience and recovery efforts and needs to be a high priority when considering funding allocations.

First responders and volunteers

A key issue that was raised multiple times by the group was the mental health and wellbeing for first responders and volunteers. This support needed to be ongoing and not just during a disaster and its immediate aftermath.

It was observed that over past few years, more than 60,000 volunteers and staff have left the emergency services system, resulting in a significant generational gap in the volunteer cohort. There is an urgent need to find a way to get people to respond to these disasters.

Administrative load

Many of the participants mentioned that the administrative load on councils is onerous, especially for small councils. There are not the resources or capabilities available to meet the administrative requirements currently demanded.

One council shared the example of the process to repair and restore roads, which required the measurement of every pothole in order to get funding. Grant funding of \$6m was awarded, however, \$1m of this was spent on administrative costs alone. A more streamlined approach to reporting repairs and to reducing this administrative load is needed.

Insurance

Insurance was widely recognised a challenge for most communities affected by disaster, especially those in rural and regional areas. Due to the increase in natural disasters globally, and supply chain issues, the price of insurance is increasing worldwide.

There was consistent sentiment that insurance prices needed to be equitable for families. Another issue affecting insurances prices for remote families was that some remote communities don't have their own postcodes, and consequently these residents use the postcode of the nearest township, which had higher risk profiles and therefore higher premiums.

Structural mitigation was raised as a potential strategy for lowering insurance costs. Working with local brokers, who know the local area well, would be preferable to dealing with global companies.

It was acknowledged by both the participants and the panel that the insurance issue is complex, and that the current approach needed to be 'flipped on its head.'

Communication and collaboration

Whilst the pre-event survey did not highlight broad public awareness campaigns as a high priority, it was noted this was still an important factor to the resilience effort.

It was identified that more work needed to be done to work with indigenous communities to share local knowledge of the area, as well as helping those in remote areas to be more prepared for disasters. More isolated communities may have increased vulnerabilities during a disaster.

Some councils observed that communication channels within their communities were good, however, during a disaster these channels needed to be reliable and online to be effective. Some coastal councils said that due to infrastructure issues, communication efforts were difficult as these channels were sometimes down.

The panel shared information about new handbook guides to assist in the communication efforts during disasters.

Natural environment and wildlife

It was observed that due to changes in climate, extreme weather events, and population growth, some bushland areas are no longer safe to live in. The vulnerability profiles of natural environments need to be considered when housing and other community infrastructure is situated.

The care and management of affected wildlife post bushfires and floods was raised as an issue that needed more awareness and support. Much wildlife suffers severe injuries that will eventually prove fatal, and efforts are needed to support injured wildlife humanely in these events.

Things working well

Some councils acknowledged the positive outcomes that had come out of the disasters that they had been through, including the ability to adapt to the new challenges the world now faces.

Examples included having sub-committee groups in local townships as the go-to people on the ground in disaster-prone areas to provide information and communication during a disaster. Another example shared was a council appointing a Disaster Director who was solely focussed on the recovery effort and was not distracted by the day to day, business as usual work of council.

Many participants reinforced the need for a collective and collaborative effort between all levels of government and communities, and acknowledged that every council is unique and that therefore, there can be no one size fits all approach.

ENERGY TRANSITION

Survey results and responses

Responses were received from 24 people to the pre-conference survey.

Participants were asked to choose the priorities for their council area in the energy transition and net zero space. Pathways to transition to net zero for both council operations and the community was the highest priority identified.

Responses were spread for community engagement and retrofitting of existing buildings, ensuring the planning system is capable and effective of supporting the net zero transition, and supporting new technologies and innovation. The response to the fair transition of replacing fossil fuels industries, and building new renewable and transition lines, was slightly more polarised, with some respondents rating this as a high priority and others rating it the lowest.

The majority of respondents indicated an intention to make a submission for round 2 funding for the Community Energy Upgrades Fund Program.

KEY THEMES

The broader group discussion revolved around the transition to renewable energy and its impact on local communities. Key themes included the need for equitable access to renewable infrastructure, especially in rural areas; the importance of tailored, place-based approaches rather than one-size-fits-all solutions; the urgency of developing clear transition pathways; balancing energy efficiency with renewable energy production; concerns about the economic impact on local communities, particularly job losses in fossil fuel industries; the need for better storage solutions and grid planning; the importance of community benefits and social license; challenges in funding and infrastructure development for local councils; and the potential for local manufacturing and economic opportunities in the renewable sector.

In imagining future policies and possibilities for Australia's energy transition, the discussion explored setting aside ideological differences to prioritise national interests, increasing renewable energy usage, and depoliticising the energy sector to build public trust and understanding.

Participants observed a disconnect between younger generations and cost-of-living concerns, particularly regarding regulating reducing emissions and impact. There

was support for better-funded energy programs, investment in energy storage solutions for worst-case scenarios, and the development of a comprehensive national grid masterplan.

There was a strong emphasis on collaboration between different levels of government, knowledge sharing, and the need for a comprehensive national energy transition plan that considers environmental, economic, and social sustainability.

To enable governments, communities and councils, the dialogue highlighted coordinated efforts across different levels of government and stakeholders, and emphasising collaboration, transparency, and community engagement will be important to successfully navigating the energy transition towards a sustainable future.

What's working well

Notable insights that arose during the dialogue included several innovative energy initiatives with remarkable success and no direct financial investment.

The establishment of a virtual battery system was discussed; one that allows residents' batteries to be used by the community when homeowners are away.

Through a white-labelled bulk fuel program, residents can purchase solar panels and batteries at competitive prices with no upfront costs, repaying through energy savings. This program is evolving into a virtual power plant for energy sharing.

Participants report that these initiatives have been highly successful and positive, requiring only their time and effort to coordinate. The community also offers bulk-buy electric chargers for homes.

The group considered the potential impact of a focus on reducing their own power consumption first and transitioning to renewable sources internally.

The role of local government

A recurring theme throughout the conversation was the crucial role local councils play in leading the transition to renewable energy, requiring a bespoke approach for different communities as challenges vary across regions. Critical aspects raised included comprehensive planning, lobbying for federal support, addressing cost shifts, the importance of building social license through community engagement and the challenges when social license is expended through factors outside of the council's control, such as energy transmission lines.

Several individuals highlighted the need to understand and target major emission sources, adopt end-to-end approaches, and prioritise local procurement.

Challenges involve coordinating infrastructure for diverse needs, embedding circular economy principles, and improving inter-governmental coordination.

It was noted that the focus has shifted towards planning in recent months, emphasising energy efficiency, knowledge sharing, and collaboration among local government areas.

The conversation touched upon the key to success being a collaborative approach to navigating change, leveraging Australia's resources, and ensuring genuine community engagement to address concerns and build social acceptance for renewable energy initiatives.

Participants also observed that regional councils sometimes struggle to recruit enough staff to complete important strategic transition documentation such as climate plans and risk assessments. This is an important area worthy of funding.

Finally, participants expressed frustration that some councils are not able to charge fair council rates to renewable electricity generators and that millions of dollars in rates were therefore being pushed to communities. Some felt that without councils being able to levy rates on crown land, there was no benefit to local government from the presence of wind turbines.

The role of federal government

Participants questioned whether federal government departments were working together on the intersection of various policies that impact energy transition. They queried how the federal government might better support investment by local governments in the human capacity to participate in the transition.

More direct suggestions included a household battery program being funded by the federal government to take advantage of abundant rooftop solar power, and the development of a federal government policy on the end of life treatment of renewable components such as wind turbine blades and solar panels.

Participants were particularly keen to avoid the issue of cost shifting on to local government.

Community context and impacts

Various perspectives were offered highlighting the complex challenges and opportunities surrounding Australia's energy transition. There was a strong emphasis on the need for targeted, place-based approaches that respond to local community needs, particularly in regional areas.

While renewable energy development faces obstacles, including land use conflicts and transmission infrastructure impacts on farmland, there was recognition of the potential for domestic manufacturing to fill employment gaps left by fossil fuel industries.

The conversation acknowledged the urgency of addressing climate change, with Australia potentially facing severe consequences if action is delayed. However, concerns were raised about job losses and the economic impacts in communities reliant on traditional power sources.

Participants called for energy market regulators to act more quickly reliably to approve or disallow generation and storage projects, and for a greater investment in Australian-made technologies and manufacturing capabilities, particularly in areas like battery production and software development, to capitalise on the economic opportunities presented by the energy transition.

Other participants observed 'consultation fatigue' that flowed from multiple renewable energy providers trying to 'woo' regional communities. Some felt that the developers of solar and wind farms were disinclined to exhibit goodwill to communities and were more focused on profits.

One participant felt that the community impact of renewable energy developments was one cost to balance in the face of broader cost of living challenges. Another participant thought that an appropriate offset to the community impact was the granting of free electricity to communities around large scale projects.

Energy itself

During the discussion, the multifaceted challenges and opportunities in the energy transition were discussed. Highlighting the importance of energy storage and the need to focus on reducing consumption overall, participants felt that energy efficiency and storage is as crucial as the energy source itself.

The group observed that renewable energy, while promising, faces challenges with predictability and storage, leading some to question if net zero can be achieved

without nuclear power. Concerns were also raised about the sustainability of battery production, wind turbine blades and solar panel lifecycles. Some participants felt that wind and solar energy is as only as good as the weakest battery.

The discussion touched on the complexities of centralised versus distributed infrastructure, the oversupply of solar energy during midday, and the need for universal electric vehicle charging standards.

Attendees shared potential solutions for exploration such as bulk purchasing for communities, local energy generation and consumption, and finding ways to utilise excess midday energy.

A recurring theme throughout the conversation was that the energy transition is not just about achieving net zero, but also about ensuring the prosperity, safety, and security of Australians in a global context.

Community benefits

Participants shared that the transition to renewable energy presents significant opportunities, but there's a pressing need to ensure its benefits reach everyday households, communities, and regions directly impacted by the change.

Attendees addressed the substantial potential for community benefit, however they flagged concerns about the current renewable rollout and the distribution of advantages. Issues discussed include the lack of financial returns to local government areas, despite increased infrastructure demands, particularly in areas targeted for large-scale projects like offshore wind farms.

There was a call for more transparent and effective benefit-sharing mechanisms, including free or discounted power for residents. The transition is seen as an environmental issue, and crucial for economic and social sustainability. However, others in the group shared that the current approach isn't sufficiently supporting widespread manufacturing growth or providing adequate structures for community benefit.

The impact on land use was acknowledged, where in some cases valuable agricultural land may be sought for renewable energy production which could be located elsewhere. The desire to protect land for its highest and best use was emphasised. Councils were keen for land use policies and community benefit funding models to be upheld, and for state government policy to assist in ensuring that development proponents abide by council guidelines.

Participants observed that improving access to benefits for constituents and securing social license through tangible community benefits are considered fundamental to the success of this transition.

One participant observed that the clear benefit to communities from the transition to cleaner energy is a planet that is habitable for humans.

Changing the narrative

Another area of challenge explored during the discussion was the importance of having a clear vision for the future of energy and community development overall, as well as an underpinning narrative. The opportunity to change the narrative and language around the transition and renewable energy could be impactful.

A participant suggested that we should not be constrained by current limitations, but instead focus on defining the ideal future state we want to achieve. The conversation highlighted the need to shift the perspective from simply reaching netzero emissions to considering the broader economic and social implications of energy transition.

The group stressed the importance of empowering communities to determine their own goals and the kind of life they want to build. The discussion also touched upon looking to other countries leading in this area, suggesting that there are valuable lessons to be learned from their experiences.

The conversation identified the need to broaden the dialogue beyond technical energy solutions to encompass a more holistic view of community development, quality of life and complexity.

HOUSING & COMMUNITY INFRASTRUCTURE

Survey results and responses

The pre-event survey was completed by 45 people and showed that the provision of public and social housing was the highest concern among respondents, with nearly half of the respondents selected this as the most important issue.

This was followed by the capacity of the council workforce, the provision of financing through private, individual and institutional investment, and the capacity of the local construction industry.

Around 30% of councils would be making a submission on behalf of the council to the Housing Support Program. When asked about the Thriving Suburbs Initiative, 53% of participants responded that they will make an application when it opens.

Survey respondents also commented on the responsiveness of federal funding models to local needs, the coordination of multiple tiers of government, taxation arrangements, new housing models, market intervention, and the differing needs of rural and remote areas.

The listening panel noted that the survey results reflected a wide range of issues that are integral to the daily policy work of departments, highlighting the extensive reach of various departments to address housing policy.

The differing challenges across regional, rural and remote areas showcase the diverse range of challenges which face policy makers. Despite these differences, there are common threads, such as the importance of aged care and the goal of keeping people in their homes as long as they desire.

The panel also discussed sustainability concerns, considering climate and disaster resilience in housing planning, and the need for active transport connections to reduce car dependence.

A perennial issue noted by the panel is the need to increase exposure for Government programs within communities in order to incorporate community ideas and lived experiences.

The panel recognised the importance of increasing social housing, including income-based rents, key worker housing, and affordable housing, with the budget set to expand social and affordable housing over the next five years.

However, the panel also pointed out several roadblocks to delivering the expected number of homes. The actual number being delivered is lower than predicted, with a productivity decline in the industry due to labour shortages and retiring tradespeople. Regulatory issues and increased building costs adds further pressure.

Private investment in housing is declining due to these rising costs and rising interest rates. The panel mentioned that while there is a target of building 40,000 houses, only about 20% might be realised if these issues were not addressed.

Investment in social housing is starting to increase, but it is sometimes viewed as a something governments fund only in better economic times. The panel suggested that 1 in 10 houses should be socially affordable, emphasising the need for long-term commitment to building social and affordable housing and more partnerships.

The federal government was commended for prioritising housing, even at a challenging economic time. It was observed that meeting targets is difficult and noted that the housing crisis is an international issue, not solvable by pressuring local governments alone.

The private sector alone cannot deliver the predicted housing numbers; both private and government sectors must collaborate. Governments will need the right tools and planning capabilities to do this.

KEY THEMES

Cost of housing

The rising cost of housing was a consistent theme throughout the discussion. Participants observed the multifactorial reasons driving the cost increases.

Labour shortages have an impact on housing costs. Due to these shortages, project timelines are often inaccurate, leading to increased expenses. Subcontractors are charging higher rates and taking longer to complete projects, further driving up overall costs. Industrial relations issues and enterprise bargaining outcomes have added to expenses, with some agreements causing a 20% rise in costs and 100 days of paid non-working time.

Additionally, the cost of regulatory compliance has surged, requiring more administrative workers. Meanwhile, the rising material costs due to restricted resource extraction and freight challenges add to construction difficulties and cause overall input costs to rise.

Workforce

The group discussed the significant impact of a tight workforce. Long-term solutions proposed included encouraging more people to enter trades, advocating for skilled migration, and prioritising trades through government funding to support work experience programs.

Participants highlighted a reluctance for builders to take on apprenticeships due to increasing and time-consuming administrative and legislative requirements. The group discussed ways to make these processes more appealing, such as the Apprentice Incentive Review, which simplifies the process. There was a suggestion that the government could consider covering the costs between trades and training companies.

The discussion also highlighted the gender imbalance in trades, emphasising the potential workforce that could be tapped by encouraging more women to enter the construction sector. To make this successful, the provision of childcare and addressing the stigma of hiring women would require action.

The shortage of tradespeople in regional areas potentially underscores the need for federal subsidies to attract apprentices and enhance TAFE programs. Increasing wages for tradespeople, especially carpenters, could be key to encouraging both new entrants and mature workers to join the industry.

Social housing provision

Participants observed that integrating social housing into existing communities presents significant challenges, especially when there is local resistance. Overcoming negative perceptions is crucial to normalising the need for a diverse range of housing options to ensure everyone has access to shelter.

Some best practices for community engagement were shared. Early community involvement in the design process was raised as a way to address this issue. By fostering partnerships between local councils and communities, and involving them in the housing design phase, residents could better understand the planning and thought behind social housing projects. Building relationships and openly discussing social housing could help community members see that social housing residents are a diverse group, and that social housing does not necessarily lead to community challenges, unlike the problems caused by homelessness.

The panel acknowledged the audience's knowledge and expressed a desire to partner with them to showcase the benefits of such partnerships, and the benefits of social housing for local communities.

The importance of collaboration between public and private sectors to facilitate the delivery of social housing was also emphasised. There is an opportunity for the private sector to better understand the constraints faced by the public sector and vice versa. Inclusionary zoning requirements for the private sector to meet would be integrated into land purchase costs, as has occurred in London, if governments applied these policies consistently. Participants also cautioned against the privatisation of public housing over time.

Coordinating across tiers of government

The involvement of local, state and federal government was discussed at length throughout the session. While it was noted that the federal government is involved in housing more than ever, ambitious housing targets will only be met if the effort between levels of government is coordinated and collaborative.

The group discussed how to align state governments to support federal funding for housing projects, without reducing state contributions as federal funding increases.

Participants also highlighted the challenges of the regulatory burden on developers and builders. The risk aversion of decision-makers at local, state, and federal levels sometimes delays crucial decisions, which hinders progress. All levels of government need to expedite decision-making to meet housing targets.

Concerns were raised about how states manage federal funds for social housing, sometimes taking out a portion for themselves, thereby reducing overall funds available for housing. The panel noted that new funding agreements have an outcomes framework to ensure states report spending and progress transparently.

Direct funding to local governments was discussed as an alternative to competitive grants, which often do support innovative approaches. There could be more trust placed in local councils to deliver what is needed for their communities and potentially become their own housing providers.

Engaging local builders and creating circular housing economies could yield significant results, as evidenced by local councils producing multiple houses with limited funding. Joint home-building vehicles and special purpose vehicles were discussed to access larger funding pools and bring in necessary skills.

Taxation

Taxation policies significantly impact housing affordability and availability. Avenues for reform suggested by participants include changing negative gearing laws to discourage viewing homes purely as investments, which could help stabilise the housing market. Tax reforms could also enhance housing mobility, allowing individuals to move into suitable housing at different life stages.

Revising capital gains tax to exempt homeowners who rent out part of their homes to social housing candidates could incentivise more people to offer housing options. The panel observed that the Henry Tax Review recommended that government not consider changes to tax arrangements until the supply of housing was right, as premature change would reduce the number of houses being built and lead to a loss of investment in housing and a loss of jobs in the industry.

Participants mentioned that one issue not discussed enough is the involvement of banks setting the price of the housing. The influence of taxation change, grant funding and the RBA's interest rate decisions greatly affect the market.

Funding

To enhance funding for social housing, suggestions included providing interest-free loans on a per capita basis to local governments, allocating part of the Housing Australia fund directly to local councils, and ensuring that federal funding is directed to local governments rather than state governments.

The effectiveness of competitive grant programs in addressing housing needs was questioned, with a call for leveraging data to understand local requirements better. There is also a need to incentivise institutional investment in affordable housing. Advocating for low fixed-rate long-term bank loans, similar to those in the USA, could provide financial stability for homeowners.

Local councils' readiness to undertake affordable housing projects was noted, but state government requirements for market value payment for unused land often hinder these projects. The potential for the federal government to remove the profit motive from state governments to facilitate such projects was discussed.

The efficiency of government spending on rental housing was questioned, and the need for value-for-money assessments was emphasised.

Housing types and quality

The need to focus not just on the number of houses, but also on improving living standards, was discussed. Integrating health and wellbeing into housing policy and design, such as considering accessibility, adaptation, energy efficiency, and communal spaces, is crucial. NDIS money shouldn't need to be spent on upgrading housing.

It was noted by the panel that national housing and homelessness programs are considering approaches such as these, and a national construction code would take into account the minimum criteria for accessibility and adaptation.

The importance of placemaking was emphasised, highlighting that we cannot lose the connection between great placemaking and housing numbers. It was noted that public housing now includes communal spaces in the design process.

Cohousing projects with intergenerational and varied home sizes, where families and individuals can have private living spaces but share communal areas can facilitate integration, could be encouraged.

Concerns about poorly built single dwellings on small blocks were raised. The role of state governments in applying planning controls and ensuring builders adhere to standards was highlighted. The need for accountability in the building sector to maintain standards and reputation was emphasised. Participants encouraged builders who do not comply with building laws to be held accountable, as non-compliant businesses undercut their competitors and damage the construction sector's reputation.

Additionally, the impact of poorly located housing on the cost of living was noted, with the examples of tolls, lengthy commutes, childcare, and parking discussed. There was a call for the Commonwealth to guide state governments to prevent them from simply handing over land to developers without ensuring quality infrastructure. The panel noted that the Housing Support Program has a focus on well-located housing, and emphasised that planning controls are the responsibility of state governments.

Addressing the housing needs of single-person households in small communities was discussed. The industry could consider building homes that better suit the needs of single people, as most current houses are designed with multiple bedrooms, which may not be suitable for all demographics.

Participants observed that there is a distinction between a housing problem and a homes problem, emphasising the need to better use existing homes and infrastructure. The adaptive re-use of excess office space for housing could reduce carbon impact, and councils should play a role in housing supply due to their local knowledge in this space.

Leasing land for long terms, such as 99 years, could reduce the cost of home ownership. Reviewing and releasing boarded-up housing stock would also help. A consistent approach across all governments to resolve issues related to tiny homes and mobile homes is needed.

Policy and governance

Some participants felt that local government should play a significant role in housing, supported by policies such as inclusionary zoning. State government bureaucracy was seen to hamper federal and local government partnerships, with local councils frequently bearing the brunt of cost-shifting.

Recognising that regional councils have different needs compared to larger urban councils was seen to be essential. The classification of rural and remote communities means some councils, although worthy of funding, are not receiving it.

Giving local councils control over short-term rental accommodations could help to manage housing availability. There seems to be little appetite from the Commonwealth to address this, leaving it a state issue. A direct link between negative gearing and Airbnb was noted as a challenge that needs addressing.

Capacity of local government

Participants felt that local governments, familiar with their communities' needs, should receive direct funding to avoid duplication of efforts, however balancing business-as-usual responsibilities with building partnerships is challenging for local government staff.

Clear communication channels and readily accessible contact details for collaborative partners are essential. Awareness of funding programs that enable local and Commonwealth collaboration in social and community housing is necessary for effective action.

Some participants expressed concern that local government was being encouraged to take a role in housing provision, which is traditionally thought to be a policy responsibility of state and federal government.

MELBOURNE LEADERSHIP GROUP

melbourneleadershipgroup.com

Level 20 / 31 Queen St, Melbourne 3000



2. Upcoming Telstra 3G Closure.

Hello,

I am sending this through about the closure of the Telstra 3G network which will now occur on the 31st of August 2024.

Could you please pass this information to any service providers or individuals you are aware of who may still be using the 3G network.

To check if their Telstra mobile will be impacted by the 3G closure, they need to SMS 3 to 3498. The closure of the 3G network will also impact people with medical alerts etc who currently use the 3G network.

Regards,

Craig Neuendorf













Council acknowledges the Iningai, Malintji and Kuunkari peoples as Traditional Owners of the land on which we operate; and pays respect to Elders past present and future.

Have you got a Telstra mobile phone?



To check if your mobile will be impacted by the 3G network closure on 30 June.

SMS 3 to 3498

3. Federal Government Announces 85% Bring Forward Payment of Financial Assistance Grant.



Dear Robert,

The Federal Government has announced a bring forward payment of 85% of the 2024-25 allocation of the Financial Assistance Grant into the 2023-24 financial year.

It is expected that councils should see the funding arrive next week.

Further details of the decision can be found in the letter written by the Federal Government to Acting LGAQ President Matt Burnett linked in the button below.

Click here to read the letter to
Acting LGAQ President Matt Burnett

Kind regards,

Local Government Association of Queensland



THE HON CATHERINE KING MP

Minister for Infrastructure, Transport, Regional Development and Local Government

THE HON KRISTY MCBAIN MP

Minister for Regional Development, Local Government and Territories



Dear Cr Burnett

We are writing in relation to the recent decision of the Australian Government to bring forward 85 per cent of the 2024-25 allocation of the Financial Assistance Grant into the 2023-24 financial year.

The Government's decision reflects the constrained financial environment currently experienced by all levels of government. This measure will support local governments in managing their own financial processes and capacity during this complex time.

Please note, this funding is not additional and instead brings forward local governments' estimated 2024-25 Financial Assistance Grant allocation.

The early payment of these funds is intended to support local government in making appropriate financial provisions across the 2024-25 financial year and invest prudently given current fiscal conditions.

This includes an expectation that local government will set aside portions of this funding to be used across the entirety of the 2024-25 financial year alongside the remaining 15 per cent of the allocation which will be paid at the established quarterly cadence.

We note that the role and value of the Financial Assistance Grant has featured prominently in submissions to the House of Representatives Standing Committee on Regional Development, Infrastructure and Transport's inquiry into local government sustainability. The Government looks forward to receiving any recommendations the Committee may make as we work to strengthen our ongoing support for local government.

We would appreciate this correspondence being shared with your membership, including financial officers within your constituent local governments.

If your organisation or members have any queries about this matter, please email the Department of Infrastructure, Transport, Regional Development, Communications and the Arts at local.government@infrastructure.gov.au.

Yours sincerely

CATHERINE KING

KRISTY MCBAIN

Council Meeting Date: 17 July 2024

Item Number: 3.5.2

Subject Heading: Planning and Development Report

Author and Title: Daniel Bradford, Acting Chief Executive Officer

Classification: (if confidential)

Summary: From the Acting Chief Executive Officer, tabling the monthly Planning and Development Report.

Officer's Recommendation: That Council receive the report.

Background

The planning and development report for the month consists of two elements:

- 1. A list of town planning, building, water and sewerage applications.
- 2. A report from Council's town planners Reel Planning.

The full details of development applications are available on Council's website.

Link to Corporate Plan

Theme 5: Governance

We will have a safe, engaged, proud and performing council and workforce that is inclusive, innovative, ethical and trusted by all levels of government.

Consultation (internal/external)

- Chief Executive Officer
- Reel Planning

Policy Implications

Nil

Budget and Resource Implications

- Planning fees received
- Assessment costs.

Risk Management Implications

Low risk - information report only

Asset Management Implications

Nil

Legal Implications - Nil

Summary list of town planning, building, water and sewerage applications.

| Date | | Fees | Development Type | Development Detail | Value of work | Location |
|------------|-----|-------------|----------------------------------|------------------------------|----------------|------------|
| 17.04.2024 | C/F | \$39,373.79 | | | \$5,307,828.87 | |
| | | | | | | |
| 06.06.2024 | | \$142.00 | Building | Replacement Toilet Block | \$148,000.00 | Barcaldine |
| | | | | | | |
| | | | | | | |
| | | \$39,515.79 | | 11 June 2024 to 30 June 2024 | \$5,455,828.87 | |
| | | | | | | |
| | | \$52,587.50 | | 2022-23 Financial Year | \$2,316,652.00 | |
| | | \$45,692.00 | | 2021-22 Financial Year | \$4,215,938.78 | |
| | | | 2020-21 Financial Year \$3,639,1 | | \$3,639,135.00 | |
| | | | | 2019-20 Financial Year | \$5,454,721.91 | |
| | | | | 2018-19 Financial Year | \$2,220,655.58 | |
| | | _ | | | | |

MONTHLY REPORT (JUNE 2024)

This information report provides a monthly update on the planning services that Council provides to support planning and development activity across the local government area.

1. DEVELOPMENT ASSESSMENT

One new application has been received since the last monthly report. Two applications are currently under assessment.

| 1.1 | Council reference: | DA012425 |
|-----|----------------------------------|--|
| | Application: | Development Application for a Development Permit |
| | | for Reconfiguring a Lot (Boundary realignment 12 |
| | | lots into 10 lots) |
| | Property description: | 71, 81, 91 and 101 Lancewood Road and 34 Mimosa |
| | | Road, Barcaldine (Lots 3-14 on RP606423) |
| | Day application was made: | 03 July 2024 |
| | Category of assessment: | Code |
| | Public notification be required: | No |
| | Applicant: | C.J. & C.M. Cole C/- Murray & Associates (Qld) Pty |
| | | Ltd |
| | Status: | Awaiting payment |

An application has been made by C.J. & C.M. Cole C/- Murray & Associates (Qld) Pty Ltd for a Development Permit for Reconfiguring a Lot (Boundary realignment 12 lots into 10 lots) over land at 71, 81, 91 and 101 Lancewood Road and 34 Mimosa Road, Barcaldine (Lots 3-14 on RP606423).

The proposed subdivision has been designed to rationalise the existing lot configuration as the lot configuration is irregular. This will result in lots which are a suitable size and shape to accommodate future industrial activities.

The site is in the Industrial precinct of the Township zone, within which the proposed reconfiguration is subject to Code assessment and therefore will not require public notification.

Council is currently waiting for the payment of the application fee before assessment commences.

| 1.2 | Council reference: | DA592223 |
|-----|----------------------------------|--|
| | Application: | Development Application for a Development Permit |
| | | for a Material Change of Use - Service Station |
| | Property description: | 270 Ballyneety Road, Aramac and formally described |
| | | as Lot 3 on SP335304 |
| | Day application was made: | 6 June 2023 |
| | Category of assessment: | Code |
| | Public notification be required: | No |
| | Applicant: | Noel Nicholas Dickson |
| | Status: | Not properly made |

An application has been made by Noel Nicholas Dickson for a Development Permit for a Material Change of Use for a Service Station over land at 270 Ballyneety Road, Aramac (Lot 3 on SP335304).

The proposal involves an existing unmanned fuel pod that dispenses both diesel and unleaded petrol. The unmanned fuel pod is located between the 'The Lake' camping area and the Ballyneety road reserve.

The site is in the Rural Zone, within which the proposed Service Station, where the total use area is below 150m², is subject to Code assessment and therefore will not require public notification.

The application is not considered properly made, as it is unclear form the application material whether the fuel pod is located in the road reserve or on the applicant's lot. Council is awaiting a response from the applicant regarding the location of the fuel pod.

The following customer requests were received since the last monthly report:

| PLANNING ENC | | | |
|---------------|---------------------|--|--------|
| Date received | Customer Details | Details of Enquiry | Status |
| 10/06/24 | Landowner | Details of Enquiry Council received a request regarding establishing a dwelling and shed. | Closed |
| | | Planning details ◆ The site is in the Township zone. | |
| | | Advice given The building work is not assessable against the planning scheme The building work will still require a separate building approval. | |
| 13/06/24 | Potential purchaser | Details of Enquiry Council received a request regarding the reuse of an existing business. Planning details The site is in the Township zone The site is subject to an existing approval. Advice given If the reuse of the existing business was consistent with the current operation, then a further development approval would not be required If the reuse was not consistent then a | Closed |
| | | development application for Low impact industry would be required Low impact industry is subject to Code assessment in the Township zone Despite being Code assessable it may be a difficult application due to the | |

| PLANNING ENQUIRIES | | | |
|--------------------|-------------------|---|--------|
| Date received | Customer Details | Details of Enquiry | Status |
| | | location. If a new application is required, it would be advisable to locate the business in the Industrial precinct. | |
| 15/06/24 | Business operator | Details of Enquiry Council received a request regarding a liquor licence. Planning details The site is in the Township zone The site is subject to an existing approval for a Catering premises. Advice given In accordance with the superseded Planning Scheme definition for a Catering premises the sale of food and refreshments is permitted The sale of alcohol is therefore considered to be captured by the Catering Premises definition. | Closed |
| 17/06/24 | Landowner | Details of Enquiry Council received a request regarding establishing an office. Planning details The site is in the Township zone. Advice given A new Office will be classified as a Material change of use A Material change of use for an office in the Township zone is subject to Code assessment Code assessment is lowest level of assessment, and a development application is required to be lodged with Council An office is generally supportable in the Township zone. | Closed |
| 20/06/24 | Landowner | Details of Enquiry Council received a request regarding using a shipping container for storage. Planning details | Closed |

| PLANNING ENQUIRIES | | | | |
|--------------------|---------------------|---|--------|--|
| Date received | Customer Details | The site is in the Industrial precinct of the Township zone The entire site is affected by flooding. Advice given Building work in flood hazard area is subject to Impact assessment Impact assessment is the highest level of assessment and requires public notification and is subject to third party appeal rights Any application would be assessed against the whole planning scheme, however particular focus would be on the Natural hazards overlay code It would need to be demonstrated that the shipping container does not impede flood waters or require earthworks to be sited and that is does not contain hazardous chemicals or materials As the shipping is not a habitable structure it may be acceptable A subsequent building approval will also be required. | Status | |
| 21/06/24 | Landowner | Details of Enquiry Council received a request about the existing use of a site. Planning details A site is Commercial precinct of the Township zone The site contains and existing commercial use and a dwelling house. Advice given Both the commercial use and dwelling house are located on a single lot Both uses can continue to operate without further approval If it was proposed to separate the uses then a reconfiguration of a lot approval would be required. | Closed | |
| 02/07/24 | Potential purchaser | Details of Enquiry Council received a request regarding establishing a small scale caravan park, | Closed | |

| PLANNING ENQUIRIES | | | | |
|--------------------|------------------|---|--------|--|
| Date received | Customer Details | Details of Enquiry | Status | |
| | | subdivision land and/or placing a granny flat on an existing site. | | |
| | | Planning details The site is in the Township zone The site contains an existing dwelling house The entire site is affected by flooding. | | |
| | | Advice given | | |
| | | This would be defined as a Tourist Park Starting a Tourist park would be considered a Material change of use Due to the site being flood affected, an Impact assessable development application would be required Impact assessable is the highest level of assessment and requires public notification and is subject to third party appeal rights A detailed assessment against the Natural hazards overlay code would be required. This assessment would need to demonstrate that the proposal will not increase the risk to people and property, it is likely that a Flood management plan would be required The Natural hazards overlay code strongly discourages new building and structures, however if an amenities block was proposed it would need to be a minimum 600mm above the natural ground level The application would be an involved process and assistance from a town planner may be required to prepare the application. | | |
| | | Subdivision | | |
| | | Reconfiguring a lot would be Impact assessable due to the flood hazard The Natural hazards overlay code strongly discourages the creation of new lots | | |

| PLANNING ENQUIRIES | | | |
|--------------------|---------------------|--|--------|
| Date received | Customer Details | Details of Enquiry | Status |
| | | Creating additional lots would generally not be supported | |
| | | This would be defined as an extension to a Dwelling house Due to the site being flood affected, an Impact assessable development application would be required The application would be for Building work assessable against the planning scheme It is noted that the Natural hazards overlay code strongly discourages new building and structures The granny flat would need to be a minimum 600mm above the natural ground level. | |
| 02/07/24 | Development company | Details of Enquiry Council held a meeting regarding establishing cabins on a site. Planning details | Closed |
| Nil | DEVELOPMENT CERT | IFICATES | |
| Nil SURVEY PLAN A | rrruvals | 1 | |
| EXEMPTION CE | RTIFICATES | 1 | |
| 14/06/24 | Business operator | Council received a request for an Exemption certificate for assessable building works | Issued |

| PLANNING ENC | PLANNING ENQUIRIES | | | |
|---------------|--------------------|---|------------------------|--|
| Date received | Customer Details | Details of Enquiry | Status | |
| | | (internal works only) for a Food and drink outlet. | | |
| 30/06/24 | Business operator | Council received a request for an Exemption certificate for assessable building works (internal works only) for Short-term accommodation. | Under consideration | |

Council Meeting Date: 17 July 2024

Item Number: 3.5.3

Subject Heading: Workplace Health and Safety Report

Author and Title: Shane Waller, Work Health and Safety Coordinator

Classification: (if confidential)

Summary: From the Work Health and Safety Coordinator, presenting a report on Council's Workplace Health and Safety.

Officer's Recommendation: That Council receive the report.

Background

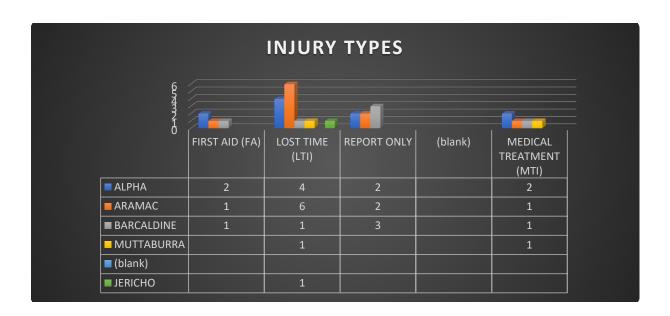
The correlated data indicates that across the region, body stressing has been the major contributor of injuries to employees, followed by being hit by moving objects. The Workplace Health and Safety Department is working closely with Departmental Leaders, Managers and Supervisors to bring awareness of manual handling requirements to their workers through prestart conversations and during task allocation.

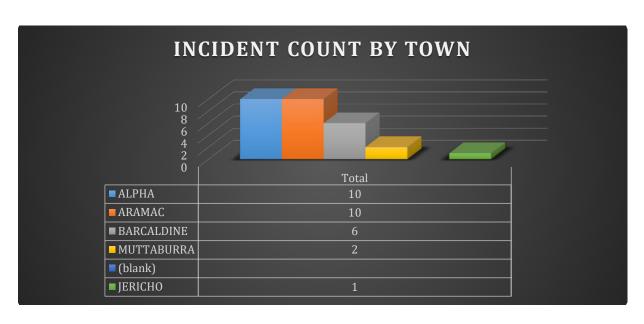
Personnel incidents reported 01/07/2023 - 07/06/2024

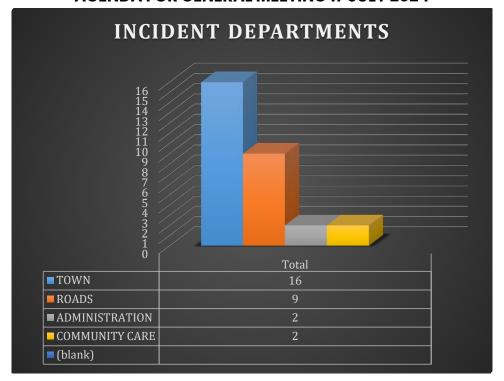
| Date | Location | Outcomes | Injury Type |
|------------|------------|------------|--------------------|
| 21/06/2024 | Alpha | Injury | Lost Time incident |
| 20/06/2024 | Alpha | Injury | Medical Treatment |
| 20/05/2024 | Barcaldine | Injury | Report Only |
| 10/05/2024 | Alpha | Injury | Medical Treatment |
| 09/05/2024 | Aramac | Injury | Medical Treatment |
| 01/05/2024 | Aramac | Injury | Report Only |
| 29/04/2024 | Barcaldine | Injury | Medical Treatment |
| 24/04/2024 | Alpha | Non-Injury | Report Only |
| 03/04/2024 | Barcaldine | Injury | Lost Time incident |
| 20/03/2024 | Aramac | Injury | Lost Time Incident |
| 19/03/2024 | Barcaldine | Injury | Lost Time Incident |
| 19/03/2024 | Muttaburra | Injury | Medical Treatment |
| 11/03/2024 | Jericho | Non-Injury | Report Only |
| 04/03/2024 | Jericho | Injury | Lost Time Incident |
| 15/02/2024 | Aramac | Injury | Lost Time Incident |
| 05/02/2024 | Alpha | Injury | First Aid |
| 29/01/2024 | Aramac | Injury | Lost Time Incident |
| 29/01/2024 | Aramac | Injury | First Aid |
| 24/01/2024 | Aramac | Non-Injury | Report Only |
| 22/01/2024 | Aramac | Injury | Lost Time Incident |
| 18/01/2024 | Alpha | Injury | Report Only |
| 12/12/2023 | Barcaldine | Injury | Report Only |

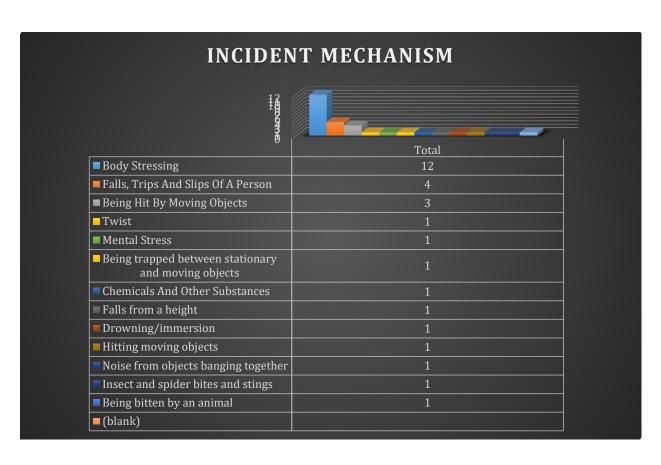
| 08/11/2023 | Aramac | Injury | Lost Time Incident |
|------------|------------|--------|--------------------|
| 03/11/2023 | Barcaldine | Injury | Lost Time Incident |
| 25/10/2023 | Alpha | Injury | Lost Time Incident |
| 28/09/2023 | Aramac | Injury | Report Only |
| 29/08/2023 | Aramac | Injury | Lost Time Incident |
| 18/08/2023 | Alpha | Injury | Report Only |
| 01/08/2023 | Muttaburra | Injury | Lost Time Incident |
| 31/07/2023 | Barcaldine | Injury | First Aid |
| 18/07/2023 | Barcaldine | Injury | Report Only |
| 07/07/2023 | Alpha | Injury | First Aid |

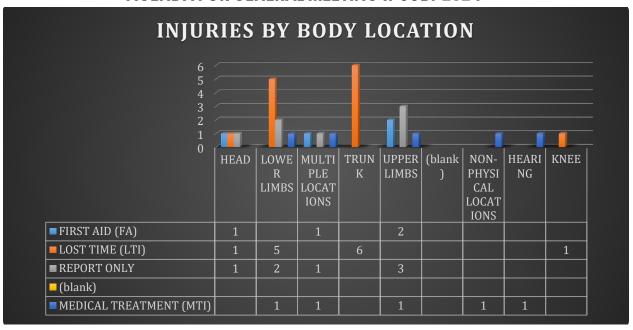
Incident graph 01/07/2023 - 10/07/2024











Injuries by body location

HEAD 4

NECK 0

TRUNK 6

UPPER LIMBS 6

LOWER LIMBS 9

MULTIPLE LOCATIONS 3



The Workplace Health and Safety Department has received the Audit Report and is reviewing all observations. The Workplace Health and Safety Coordinator has visited all depots and offices and is currently reviewing Council's Safety Management Systems.

The Work Health and Safety Team continues to provide support to workers and officers; through communication, mentoring, guidance and advice.

Link to Corporate Plan

Theme 5: Governance

Consultation (internal/external)

- Chief Executive Officer
- Leadership Team
- Supervisors
- Workers

Policy Implications

Implementation of Council Safety Management System documentation is ongoing

Budget and Resource Implications

- * Insurance claims
- * Lost time injuries Workers Compensation

Risk Implications

No major incidents

Asset Management Implications

Nil

Legal Implications

Nil

Council Meeting Date: 17 July 2024

Item Number: 3.5.4

Subject Heading: Environmental Health Officer Report

Author and Title: Daniel Bradford, Acting Chief Executive Officer

Classification: (if confidential)

Summary: From the Acting Chief Executive Officer, tabling the Environmental Health Officer Report for Councillor Information.

Officer's Recommendation: That Council receive the report.

All Council areas:

- Draft Food Business Application Form sent to all council areas for editing and approval ongoing.
- Draft Temporary Food Business Application Form editing stage.
- Draft Caravan Park Inspection Proforma editing stage.
- Inquiry sent to all Councils regarding public pool water testing, referencing Subordinate Local Laws 1, Prescribed Activity/s.

Instrument of appointment

- Completed: Blackall, Barcaldine, Longreach, Winton and Barcoo.
- Requires signature: Boulia.
- Waiting on reply: Diamantina.

Other actions/tasks

- Organised personal computer files for job tasks completed.
- Revising Food Business Application Form completed and waiting on approval.
- Revising Food Business Inspection Form completed.

Food Premises

Blackall

- Food Safety Program assessment, as part of application complete.
- Food Safety Inspections were carried out, minor issues were noted and raised with operators.
- Edited Food Business Application Form completed and approved.
- Emails and phone consultation.
- Food Business Application Assessment.

Barcaldine

- Phone calls/emails.
- Food Business Applications assessments.

- Conducted Inspections of Food Business, minor issues were noted and raised with operators ongoing.
- Assessed and approved Temporary Food Licenses.
- Edited Inspection Proforma current.
- Information/letter Operating Without a Food License.
- Emails and phone consultation.
- Complaint/s addressed and corrective actions advised.

Diamantina

- Advise given regarding food related information document.
- Assessed and approved Temporary Food Licenses.
- Information/letter Operating Without a Food License.
- Emails and phone consultation.
- Meeting event related.

Barcoo

- Edited Inspection Proforma current.
- Food Business Application Proforma edited and approved.

Longreach

- Emails and phone consultation.
- Edited Inspection Proforma current.
- Food Business Applications assessments.
- Conducted Inspections of Food Business, minor issues were noted and raised with operators - ongoing.
- Complaints.
- Phone calls/emails.

Boulia: Emails.

Winton: Food Business Application Proforma - edited and approved.

Local Laws

Blackall

- Commercial Use of Roads (risk assessment and approvals).
- Overgrown allotment assessments.
- Meeting and discussion.

Barcaldine

- Accommodation discussion ongoing.
- Draft Caravan Park Inspection Proforma editing stage.

Environmental Management/Public Health

Blackall

- Information request sent to D.E.S. regarding resources for waste facilities. Response received link to grants, no grants currently available, no resources available.
- D.E.S meeting ERA 16.

Barcaldine: Complaint – accommodation related (*Public Health Act* was the most relevant legislation), inspection conducted and corrective actions advised.

Longreach

- General Development Assessment Process Guide for Local Planning and Development Department. Shared with Regulatory Services Administration.
- Complaint/s.
- Inquiry and information support.

Waste Management

Barcaldine: Landfill site – estimated life span calculation for landfill site/s. Information and discussion only.

Blackall:

- Asbestos Fact Sheet editing stage.
- Asbestos Management Procedures draft.
- Informational inquiry sent to D.E.S regarding asbestos management procedural compliance.

Link to Corporate Plan

Theme 5: Governance

Consultation (internal/external)

- Environmental Health Officer
- Remote Area Planning and Development Board

Policy Implications

Nil

Budget and Resource Implications

Nil

Risk Management Implications

Low risk - information report only

Asset Management Implications - Nil

Legal Implications

Nil

Council Meeting Date: 17 July 2024

Item Number: 3.5.5

Subject Heading: Economic Development Report

Author and Title: Daniel Bradford, Acting Chief Executive Officer

Classification: (if confidential)

Summary: From the Acting Chief Executive Officer, tabling the monthly Economic Development Report.

Officer's Recommendation: That Council receive the report.

Background

The monthly progress report on the economic development projects that Council is pursuing is attached below.

Link to Corporate Plan

Theme 4: Economy

Consultation (internal/external)

- Acting Chief Executive Officer
- Remote Area Planning and Development Board Senior Regional Development Manager

Policy Implications

Nil

Budget and Resource Implications

Council does have budget for some contributions towards the BREZ for the construction of the road, however many other aspects of the project are yet to be finalised and funding yet to be resolved. For the Rapad Power Grid, Council's role is limited currently as it is largely driven by external stakeholders. As the project progresses, Council will need to consider what financial investment they may contribute towards this project.

Risk Management Implications

- Low risk that developments do not meet community expectations
- Moderate risk that developments do not receive funding

Asset Management Implications

Nil

Legal Implications

Nil



Economic Development July 2024

Barcaldine Renewable Energy Zone (BREZ)

- State Government approval from Treasury for Barcaldine Regional Council (BRC) to purchase the land has been received.
- Draft funding agreement is being finalised with State Government.
- Trunk infrastructure work aiming to begin later in 2024.

Background

- BREZ is a renewable energy precinct being developed in Barcaldine.
- Partnership between BRC and Zen Energy (nee Sunshot Energy) through Professor Ross Garnaut AC, more information on Ross can be found here: https://www.rossgarnaut.com.au/.
- Project received \$7M in state funding for trunk infrastructure in 2023, more information on the funding announcement can be found here: https://statements.qld.gov.au/statements/98543 and here: https://www.abc.net.au/news/2023-06-19/barcaldine-renewable-energy-zone-ready-to-build/102491746.

Remote Area Planning and Development Board (RAPAD) Power Grid (RPG)

- Mission report is nearly complete. Report will be provided as part of the RPG website: https://www.rapadpowergrid.com.au/, so that all video interviews and other details will all be in the one place. This is based on the success of the QFPI Not Just A Fence Website. The full written report will be available to download from this site.
- An energy forum is also planned in Longreach in September. Aim here would be to seek financial support from Queensland Government and Industry to host forum and bring presenters from Texas to Longreach in person.
- Meetings were held in Brisbane in June to provide updates to Government and Industry:
 - Paul Martyn Director General, Department of Energy; very interested to hear feedback from Texas and keen to assist financially towards the summit in Longreach and be a panel presenter.
 - Alison Smith Chief Executive Officer Local Government Association of Qld, very interested to hear feedback from Texas and keen to assist financially towards the summit in Longreach and be a panel presenter.
 - Katie Ann Mulder Queensland Renewable Energy Council, very interested to hear feedback from Texas and keen to assist financially towards the summit in Longreach and be a panel presenter.
 - Warwick Squires Chief Executive Officer Queensland Gasfields Commission, now Coexistance Queensland. Role is to manage and improve the sustainable

- coexistence of Queensland landholders, rural and regional communities for on and offshore gas and now renewable development. He and his board were very interested to get an update on RPG, feedback from Texas and keen to assist financially towards the summit in Longreach and be a panel presenter.
- Dan Brown Partner, Ashurst Brisbane. Dan is a specialist energy solicitor who was introduced to us by VisIR. He was very interested to get an update on RPG, feedback from Texas and keen to assist RAPAD develop the project. Is open to financially contributing towards the summit in Longreach. Meeting held between Dan and Rod Wetsal from Texas to discuss project next steps in more detail this week: https://www.ashurst.com/en/people/dan-brown/.

Background

- RAPAD councils have identified the transition to a diversified economy as a potential economic enabler for the region.
- Central Western Queensland has a comparative advantage in the production of traditional and new/renewable energy with existing projects such as the BREZ, RPG, upcoming RAB project, the enabling role of the government-owned Barcaldine power station and the regions "almost infinite solar resources" - highlighted in the recent state Government Supergrid Infrastructure Blueprint.
- RAPAD approached Joseph and John O'Brien, founders of VisIR in early 2023 to discuss and validate how best the central west could benefit from the decarbonisation transition currently underway in Queensland. For noting, VisIR was approached as they founded and developed the \$5billion CopperString 2023 transmission network that will extend approx. 1000 km from Townsville to Mount Isa: https://www.powerlink.com.au/projects/copperstring-2032.
- The opportunity for Barcaldine and the central west is the large comparative advantage it offers through the provision of vast clean energy opportunities as well as the BREZ development currently underway. RPG will complement the BREZ development, not compete with it by providing it to increase in scale.
- RPG aims to provide 930km of transmission infrastructure from Hughenden to Barcaldine to Gladstone.
- Joseph and John O'Brien have visited Barcaldine and the region several times in 2023 and 2024 discussing the project with landholders, indigenous groups and council.
- Project is likely to take four to five years to deliver, noting it is in year one currently.
- RAPAD, BRC and VisIR Memorandum of Understanding announced RAPAD Power Grid in late 2023: https://rapad.com.au/publications/councils-partner-on-900km-western-power-grid-to-secure-clean-energy-jobs-and-growth/.
- More information can be found here: https://rapad.com.au/publications/rapad-power-grid-overview/ and https://www.rapadpowergrid.com.au/.
- Of key importance to this projects' success is to ensure we understand how our region and its communities can best benefit from their delivery, projects aim is to deliver long term sustainable social and economic benefits to the region.

Council Meeting Date: 17 July 2024

Item Number: 3.6.1

Subject Heading:Mayor's Information ReportAuthor and Title:Councillor Rob Chandler, Mayor

Classification: (if confidential)

Summary: From the Mayor, tabling his information report to Council.

Officer's Recommendation: That Council receive the report.

| TOPIC | ACTIVITY | |
|-----------|---|--|
| Meetings | Central Qld Stakeholder Advisory Committee Budget Adoption Remote Area Planning and Development Board Power Grid Executive Management Team Barcaldine Renewable Energy Zone Special Council Local Disaster Management Group | |
| | Qld Beef Corridors Steering Committee | |
| Events | Australian Local Government Association National General Assembly | |
| Workshops | Net Zero Roundtable | |

| OUTWARDS CORRESPONDENCE | | |
|-------------------------|-------------------------------------|-------------------------------|
| DATE | RECIPIENT | SUBJECT |
| 9 July 2024 | Ms Kerry Thompson and Father Bang | Thank-you cards |
| 10 July 2024 | Central West Aboriginal Corporation | Letter of support for funding |
| | | application |

Link to Corporate Plan - Theme 5: Governance

Consultation (internal/external) - Nil

Policy Implications - Nil

Budget and Resource Implications - Nil

Risk Management Implications - Low

Asset Management Implications - Nil

Legal Implications - Nil

Council Meeting Date: 17 July 2024

Item Number: 3.6.2

Subject Heading: Acting Chief Executive Officer's Information Report

Author and Title: Daniel Bradford, Acting Chief Executive Officer

Classification: (if confidential)

Summary: This report provides a monthly update on the activities of the Acting Chief Executive Officer.

Officer's Recommendation: That the report be received and noted.

Background

The first month in the role has been quite busy with many meetings and some travel for various matters. These activities have been noted below:

Major Events and Items

- Budget Adoption 2024-2025
- Australian Local Government Conference in Canberra
- End of Financial Year has been completed thanks to the efforts of all staff involved to get the roll over completed
- Internal launch of the external grants management service.

Economic Development

- Barcaldine Renewable Energy Zone meeting regarding progress and regular check
 in
- Qld Beef Corridors Steering Committee activities.

Council Business

- Onboarded Director of Works and two other new starters filling critical roles for Council, reporting through to myself
- LGW Workplace Health and Safety Audit report has been received and work has commenced to undertake improvement works
- Audit Committee meeting
- Remote Area Planning and Development Board Meeting
- Local Disaster Management Group meeting
- Health and Safety Representative Committee meeting
- Visit to Alpha for various meetings with staff and community stakeholders
- Various staff management matters
- Check in meeting with Council's Employee Assistance Program Provider while they were onsite
- Sub budget development
- Finalising preparations of the capital works projects progress dashboard for Council's website.

Link to Corporate Plan

Theme 5: Governance

- Develop systems to better inform investment decisions (including return and whole of life costs)
- Continue listening to our communities identify opportunities for improvement
- Continue reviewing policies and strategic plans for relevancy and currency.

Policy Implications

Information report only

Budget and Resource Implications

Information report only

Risk Management Implications

Information report only

Asset Management Implications

Information report only

Legal Implications

Information report only

Council Meeting Date: 17 July 2024

Item Number: 3.6.3

Subject Heading: Alpha/Jericho District Report
Author and Title: Karyn Coomber, District Manager

Classification: (if confidential)

Summary: This report provides an update on the Council activities that have occurred over the last month, in and around the Alpha and Jericho District.

Officer's Recommendation: That Council receive the report.

Background

This report has been prepared for the purpose of providing Councillors and the community with a summary of the operational activity currently across our region. This report focuses on the area of Alpha and Jericho. Please see the table below for key activities that have occurred, in progress or now complete.

| Community Events, Donations and Support | | |
|---|--|--|
| Jericho State | RA06202425 – Jericho State School P&C Association. | |
| School Parents | Support by way of a fee waiver for the hire of the Town Hall for the | |
| and Citizen's (P&C) | school disco. Total Value: \$90.00. | |
| Association | | |
| Cowboys Memorial | Four Ball Ambrose in support of Robin Frasers' Family. | |
| Golf Day – Alpha | All money raised was donated to the Rare Cancer Foundation and | |
| Golf Club | Babecure Cancer Foundation. | |
| | | |

Project Management

Settlers Park Shade Sails The new shade sails were installed at Settlers Park over the Skate Park and Playground on Monday 8 July 2024.



| | SENDA FOR GENERAL MEETING 17 JULY 2024 | |
|--------------------|---|--|
| | | |
| Alpha State School | The tender process for the Alpha State School project has now | |
| Footpaths | closed. Over the next week the submissions will be reviewed and | |
| ' | the successful tender/s will be advised. | |
| | | |
| Operational Manag | ement | |
| Alpha Cultural | The rainwater has now been connected. | |
| Group | | |
| Tourism | The tourists are still travelling through Alpha and Jericho in good | |
| | numbers. The tourism office in Alpha has been open on a | |
| | Saturday for the past few weeks. Lots of positive feedback from | |
| | the tourists; they can visit the Museum, Beta Hut and peruse the | |
| | gifts and souvenirs that are for sale at the tourism building. | |
| Test and Tag | Test and Tag has now been completed in Alpha and Jericho. | |
| TV and Radio | Remote and Regional Television Transmission and Reception | |
| Infrastructure | Audit. This is an initiative being undertaken by the Department of | |
| | Infrastructure, Transport, Regional Development, Communications | |
| | and the Arts. This will cover Alpha, Jericho, Aramac and | |
| | Muttaburra. | |
| / | | |
| Meetings/Trainings | | |
| Complete | Employee Assistance Program – Conversation Workshop. | |
| Corporate | | |
| Wellness | | |
| Council Meeting | Budget Adoption Meeting. | |
| Council Meeting | Special Meeting and Workshop. | |
| Council Meeting | Local Disaster Management Group. | |
| Peak Services | Grants Management Service. | |
| Alpha Learn to | Alpha and Jericho Pool Lease Meeting. | |
| Swim | Mosting with Fingnes Manager | |
| Finance | Meeting with Finance Manager. | |
| District Managers | Meeting with Jenny and Paula. | |

| TV and Radio | Meeting with Paula and Jon Muller. |
|-----------------|------------------------------------|
| Infrastructure | |
| Human Resources | Regular catch up. |
| Finance | Budget Workshops. |
| Finance | Regular catch up with Finance. |
| | |

Link to Corporate Plan

Theme 5: Governance

Consultation (internal/external)

As above

Policy Implications

Nil

Budget and Resource Implications

Nil

Risk Management Implications

Nil – information report only

Asset Management Implications

Nil

Legal Implications

Council Meeting Date: 17 July 2024

Item Number: 3.6.4

Subject Heading: Aramac/Muttaburra District Report

Author and Title: Paula Coulton, District Manager

Classification: (if confidential) N/A

Summary: This report provides an update on the Council activities that have occurred over the last month, in and around the Aramac and Muttaburra District.

Officer's Recommendation: That Council receive the report.

Background

This report has been prepared for the purposes of providing Councillors and the community with a summary of the operational activity currently occurring across our region. This report focuses on the area of Muttaburra and Aramac. Please see the table below for key activities that have occurred, in progress or now complete.

| Community Events, Donations and Support | | | |
|---|--|--|--|
| Muttaburra Stock Show | Thanking Council for providing a stall and support at the Stock Show. | | |
| Muttaburra Golf Club | Separate report attached. | | |
| Desert Recreation Club | \$500 cash donation towards annual Camp Cook Out competition. | | |
| Project Management | | | |
| 2024-2025 | Community Builders Program | | |
| Capital Works Projects | | | |
| Bowls Club - Aramac | Placed on VendorPanel. | | |
| Town Fencing – Aramac | Planning. | | |
| Town Hall Upgrade - | Planning. | | |
| Aramac | | | |
| Cattle Yard Upgrade - | Steel ordered. | | |
| Aramac | | | |
| Town Hall Upgrade - | Planning. | | |
| Muttaburra | | | |
| | Community Improvements Program | | |
| Community Enhancement | Planning. | | |
| Program - Muttaburra | | | |
| 2024-20245 | | | |
| Operational Budget | | | |
| Stock Routes – Fire Breaks | Planning – meeting held with Rural Lands Officers - to be discussed further. | | |

| Operational Management | | | |
|------------------------|---|--|--|
| Meetings/Training | Corporate Financial Services meeting | | |
| | Human Resources meeting | | |
| | Council meeting | | |
| | Budget meetings | | |
| | Envisio training | | |
| | Aramac Community Development Association (ACDA) meetings | | |
| | – Aramac Town reunion planning | | |
| | Employee Assistance Program meeting | | |
| | Grants meeting | | |
| | Local Disaster Management meeting | | |
| | Meeting inhouse regarding TV and Satellite issues - seeking long | | |
| | term solutions | | |
| | Garden Expo meeting | | |
| | Meeting with Department of Resources – Vegetation | | |
| | Management Hub. | | |
| Housing | Muttaburra 0 vacancies | | |
| | Aramac 7 vacancies: | | |
| | o 3 x 3 bedroom homes | | |
| | o 1 x 2 bedroom home | | |
| | o 3 x 1 bedroom units. | | |
| Library/ | • Loans – 21 | | |
| Information Centre | Returns – 61, plus 200+ exchange books | | |
| | Daily reports – 22 | | |
| | Local visitors – 136 | | |
| | • Tourists – 414 | | |
| | Changes to Harry Redford Gallery, still working on the gallery, ongoing project | | |
| | Mid-year exchange arrive | | |
| | Host Senior Citizens for morning tea and craft every Monday. | | |
| Muttaburra | Tourist numbers have increased | | |
| Mattabarra | Water meters read | | |
| | Staff have town looking great | | |
| | Spa and pool have reopened to the public offering limited winter | | |
| | hours | | |
| | Preparing for upcoming Sculpture Festival. | | |
| Rural Lands Officer | Continuing to study Certificate IV in Investigations through Peak | | |
| | Services | | |
| | Muttaburra Town Common audit conducted | | |
| | 1080 baiting carried out in the Muttaburra region | | |
| | Dealing with a number of dog complaints | | |
| | Fire mitigation project commencing in July/August - preparing to | | |
| | burn a section of the Aramac Creek | | |
| | Continuing to work on Town Common Policy and Stock Route | | |
| | Management Plan | | |
| | Spraying of town common and reserves ongoing | | |

| | Attended a meeting with Department of Resources – Vegetation Management Unit. | |
|--------------------------|---|--|
| | Stock Routes Capital works projects | |
| | Mildura – completed | |
| | Murdering Dam – to be desilted when contractor available. | |
| | | |
| Risk Assessment | | |
| Risk Assessment | Animal control | |
| | Spraying stock routes and town areas | |
| | 1080 baiting | |
| | Stock routes management. | |
| | | |
| Relationship Building | | |
| ACDA | Fortnightly planning meetings for the Aramac Town Reunion. | |
| Muttaburra Sculpture | Continued support to the Sculpture Festival in July. | |
| Festival Committee | | |
| Qld Government Agent | Signed Leading Services agreement 24/25. | |
| Program | | |
| Smart Services Australia | Signed Services Australia agreement for 24/25 – Aramac and Jericho. | |
| Muttaburra Men's Shed | Discussions with Men's shed to improve lighting. | |
| Muttaburra Masonic Lodge | Discussions with Masonic Lodge regarding water connections. | |
| | To be further investigated. | |
| Aramac Bowls Club | Liquor Licencing issues relating to the permitted licenced area of the new | |
| | building relating back to 2009. | |
| | | |
| i | | |

Link to Corporate Plan

Theme 5: Governance

Consultation (internal/external)

As above

Policy Implications

Nil

Budget and Resource Implications

Ni

Risk Management Implications

Nil

Asset Management Implications - Nil

Legal Implications - Nil

Council Meeting Date: 17 July 2024

Item Number: 3.6.5

Subject Heading: Barcaldine District Report

Author and Title: Jenny Lawrence, District Manager

Classification: (if confidential)

Summary: This report provides an update on the Council activities that have occurred over the last month in and around the Barcaldine District.

Officer's Recommendation: That Council receive the report.

Background

This report has been prepared for the purposes of providing Councillors and the community with a summary of the operational activity currently occurring across our region. This report focuses on the area of Barcaldine. Please see the table below for key activities that have occurred, in progress or now complete.

Quote: Yes, I'm old-school. I have good manners, I show others respect and I will always help those who need me. It's not because I'm old-fashioned, it's because I was raised properly - Power of Positive Thinking.

| Community Events, Donations and Support | | | | |
|---|---|--|--|--|
| Central West Aboriginal | Assistance to the value of \$760.00 for waiver of fee for | | | |
| Corporation | equipment hire, delivery and collection of equipment. | | | |
| St Joseph's Catholic | Cash donation of \$350.00 to support year 5/6 students attend | | | |
| Primary School | school camp. | | | |
| Barcaldine Tree of | Separate report of acquittal of \$20,000.00 cash donation | | | |
| Knowledge Festival | attached. In-kind support of \$10,000.00 was spent on staff, | | | |
| Assistance Acquittal | equipment hire and plant, assisting with preparation for the | | | |
| | festival. Pros and Cons as reported from committee. | | | |
| | Pros | | | |
| | Events suited and catered to people of all ages | | | |
| | throughout the weekend. | | | |
| | A great blend of both leisure and sporting activities. | | | |
| | Different events incorporated into the weekend this | | | |
| | year, such as the podcast luncheon (hopeful this will grow). | | | |
| | Starting to see a blend of tourists attending, as we | | | |
| | have been trying to target the tourism market with | | | |
| | advertising. | | | |
| | Support from Council and sponsors assisted well with | | | |
| | affordability over the weekend, especially for families | | | |
| | attending a multitude of events. | | | |

| | Friday night altered from Oak Street to Beech Street, with all reports being that this was somewhat better. Also, more affordable. Adopted slight changes throughout the weekend (and will continue to do so) to ensure that the festival evolves. Cons Lack of facilities which we need to work on i.e. bins, chairs and tables etc. Increasing pricing in the entertainment industry (bands, children's entertainment etc). Showground facilities - liquor licensing is becoming more pressing to have a large fenced liquor area, hard to do with the large age bracket, volume and amount of outside vendors we require in one space. Lack of community volunteer support - slowly declining. | |
|------------------------------------|---|--|
| | | |
| Project Management | | |
| Capital Works Projects | | |
| 2022-23 | | |
| Swimming Pool Upgrade W4Q | Completed. | |
| Showground Upgrades - | Completed. | |
| Toilets/Grandstand | | |
| LRCIP | | |
| Administration Office | Completed. | |
| Upgrades | | |
| Capital Works Projects 2023-24 | | |
| Barcaldine Rec Park | Variation to scope of works has been approved. Tenders for | |
| Stage 3 | concrete works closed 24 June, currently being assessed. | |
| Barcaldine Goods Shed Upgrade | Completed. | |
| Barcaldine Pool BBQ and Tables | Completed. | |
| Barcaldine Pool Canteen Renewal | Completed. | |
| Barcaldine Showground Fence | Project withdrawn. Work to be scoped for 2024-2025 budget. | |
| Barcaldine Pool Cleaner | Completed. | |
| Cemetery Shoring | Completed. | |
| Equipment | | |
| Special Operating | | |
| Projects 2023-24 | | |

| Barcaldine Rec Park | Completed. | | |
|-------------------------|---|--|--|
| Drainage | | | |
| Masterplans Rec Park | Completed. | | |
| and Showground | | | |
| Returned Services | Completed. | | |
| League Memorial | | | |
| | | | |
| Operational Managemer | T | | |
| Tourist Information | Tourist numbers have significantly increased over the past | | |
| Centre | few weeks, caravan parks have been filled. Many phone | | |
| | requests being received for camping at Council facilities. | | |
| | Separate report from Tourism Officer attached. | | |
| Sixty & Better | Separate report. | | |
| Library | Review of Library Management – Children and Young People | | |
| | is in progress. Council have received notification of new wage | | |
| | subsidy grant funding, meeting to be arranged with other | | |
| | District Managers and Librarians to discuss options. | | |
| Rural Lands Officer and | - Regular checks of Barcy Red tracks. | | |
| Local Laws | - Spraying of cactus and mother of millions on town | | |
| | common and stock routes. | | |
| | Released thrips prickly acacia on local property. | | |
| | Trialing a new method using onion bags. Will check | | |
| | progress in September. | | |
| | - Released cochineal on large tree tiger pear new old | | |
| | dump. | | |
| | - Continually trialing new control mechanisms on weeds | | |
| | in conjunction with department. | | |
| | - Undertaking Certificate IV in Government Regulations | | |
| | (regulatory compliance specialisaiton). The course is | | |
| | over three blocks: 2-4 July, 6-8 August and 4-5 | | |
| | September. Local Laws | | |
| | | | |
| | Plants from properties encroaching on footpath along | | |
| | Box Street have been pruned. | | |
| | - Checking overgrown properties on a regular basis. | | |
| | - Following up on dog complaints. | | |
| Carpenter | - Box Street footpath concrete work. | | |
| | - Constructing a new shed at treatment plant. | | |
| | - Installing headstones at the cemetery. | | |
| | - Maintenance jobs in administration office. | | |
| | - Fence repairs at racecourse near campdraft loading | | |
| | ramp. | | |
| | - Repairing tiles at pool. | | |
| | - Responding to queries re new campdraft secretary | | |
| | office. | | |

| | Repairs to door Ken Wilson Pavilion, showground entry and checking water running off air-conditioning unit grandstand bar and kitchen. Jericho Automated Teller Machine. | |
|--------------------------------------|---|--|
| Meetings/Training | Jericho Automated Teller Machine. Fortnightly check-in meetings with Human Resources. Corporate/Finance regular meeting. Fortnightly check-in with direct manager. Weekly meetings with Rural Lands Officer and Carpenter to discuss work schedules/plans. Introductory meeting with representative from Complete Corporate Wellness regarding Employee Assistance Program. Budget meeting. Monthly check in with Department regarding grant funding Barcy Rec Park. Grants management service meeting. End of year processing finalised Tuesday 2 July. Introductory meeting with representatives from Department of Resources Vegetation Management area. | |
| Parks and Gardens | Keep in regular contact with Town Supervisor to discuss/report any work needed in town streets and parks and gardens. Work with supervisor to ensure expectations of community are met. It is great to see staff member taking pride in the gardens in Oak Street. One bed has been completed and he is going to do plans and costing for upgrades to others. | |
| Pool | Upgrades are complete. On advice from contractor completing painting/sealing work, pool will be refilled at the end of July. | |
| Barcaldine Showground/ Racecourse | The pump to watering system on sport field has had to be replaced. There was a TAB race meeting held on Monday 8 July, reported there was a good crowd in attendance. The track was in good condition for the seven-race event. Met with committee members of Barcaldine Racing Club regarding works that they are planning for the area. | |
| Barcaldine Rec Park | With the cooler weather, usage is low. | |
| Relationships Building | | |
| Council of the Ageing (COTA) | Attended Re-Imagining Ageing workshop in Longreach with coordinator of 60 & Better program. This was a good networking session and to hear that there are similar issues and concerns in other communities e.g. health, aged care, transport, housing, to name a few. Whilst in the region, | |

| | representatives from COTA visited Barcaldine to meet one on | |
|-----------------|---|--|
| | one. | |
| Meals on Wheels | Continue to deliver meals on monthly basis. | |
| | | |



Barcaldine Visitor Information Centre Mid-season report

This year's tourist season has seen a significant decline in the visitor numbers. This decline can be attributed to the following:

- The cost-of-living crisis.
- The cruise and overseas market opening and offering discounted travel.
- Credits for overseas travel and cruising bookings during covid, need to be used this year.
- The price of fuel.

The effect that this has had on visitation is:

- Visitors are taking shorter trips and going direct to their ultimate destination.
- Visitors are looking for value for money experiences.
- We are receiving more enquiries for free camping options.
- Visitors are spending less on non-essential items.

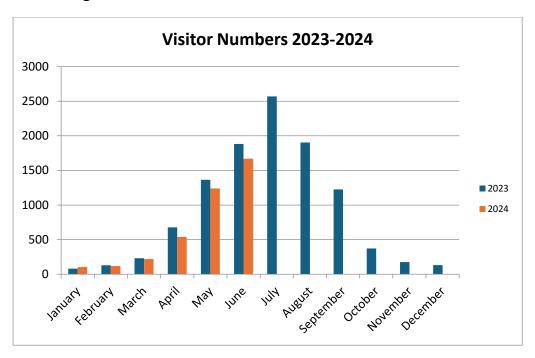
Visitor numbers have improved in the last two weeks due to the overflow from the Big Red Bash and the Boulia Camel Races.

There is a large opportunity in our region for the development of new experiences. These experiences include guided tours and Artesian water/wellness experiences. Visitors are seeking personal and interactive experiences with others and experiences that add to their mental and physical wellbeing.

The shortened business hours of many businesses in Barcaldine is adversely affecting how long visitors are staying in the town. When they cannot get something to eat, or if the business they want to access is closed, they move on. Many are also choosing to move on when there is no entertainment or event happening.

Sculpture Trail remains the most popular tourist destination in our area.

Visitor Figures



| Month | 2023 | 2024 |
|----------|------|------|
| January | 81 | 104 |
| February | 130 | 117 |
| March | 231 | 220 |
| April | 678 | 539 |
| May | 1365 | 1240 |
| June | 1883 | 1671 |
| July | 2571 | |



BARCALDINE 60 & BETTER PROGRAM

REPORT TO

BARCALDINE REGIONAL COUNCIL

FOR MEETING JULY 2024

1. Activities: average numbers for group activities for June - based on people signing the attendance book and coordinator's notes.

| Tai Chi | Exercises | Croquet | Meeting | Hoy Bingo | Morning Tea | Talks | Lunch |
|---------|-----------|---------|---------|--------------|----------------|-------|-------|
| 5 | 4 | 5 | 8 | 11 10 | 8 | 13 | 27 |

- **2. 60 & Better 30**th **Year Lunch.** This was a pleasant couple of hours with people exchanging stories and reminiscing. Brett Harvey provided some musical entertainment and people joined him in singing some songs.
- 3.. Re-imagining Ageing. I attended a Council on the Ageing (COTA) forum in Longreach on Tuesday 18 June with Barcaldine District Manager. We met with others in the region interested in the wellbeing of older people. Participants in the workshop were able to discuss the domains of age friendly communities transportation, outdoor spaces and building, housing, respect and social inclusion, social participation, communication and information, civic participation and employment opportunities. What is in place and working and areas where improvement is needed were recorded, with some people identifying more short comings in certain areas than age friendly situations. Fewer opportunities and lack of some services for all were also mentioned.
- **4. Soup Lunch**. A soup lunch is planned for 12 July for people to share the simple pleasure of eating with others.
- **5. Annual General Meeting.** The Annual General Meeting of the 60 & Better Committee is set for 10am Tuesday 16 July.
- **6. Elder Olympics.** A planning meeting will be held in conjunction with an activity day on 30 July. It is hoped people from other groups will help plan and run the event conjointly. Barcaldine State School has also been invited to take part.

Jean Williams

Link to Corporate Plan

- Theme I: Community
- Theme 5: Governance

Consultation (internal/external)

District Manager - Barcaldine

Policy Implications

Nil

Budget and Resource Implications

Nil

Risk Management Implications

Nil

Asset Management Implications

Nil

Legal Implications

General ledger report Barcaldine Tree of Knowledge Festival PO Box 42Barcaldine Qld 4725

Accrual mode

Grand total

01 Jul 2023 - 30 Jun 2024

Generated 27 Jun 2024 07:20:29

| 6-1420 | Donations | | | |
|--|--|--|---|--|
| Date | Reference number | Transaction type | Transaction description | Details |
| 16/04/2024 | 00000015 | Bill | Purchase; Barcaldine Junior Rugby League | BRC Request for Assistance |
| 17/04/2024 | 00000016 | Bill | Purchase; Barrels 4 A Cause | BRC Request for Assistance |
| 17/04/2024 | 00000017 | Bill | Purchase; Barcaldine Senior Rugby League | BRC Request for Assistance |
| 22/04/2024 | 00000021 | Bill | Purchase; Barcaldine Golf Thursday Club | BRC Request for Assistance |
| 23/04/2024 | 00000023 | Bill | Purchase; Barcaldine Race Club | BRC Request for Assistance |
| 24/04/2024 | 00000024 | Bill | Purchase; St Joseph's Catholic Primary School | BRC Request for Assistance |
| 06/05/2024 | 00000050 | Bill | Purchase; Barcaldine Museum | BRC Request for Assistance |
| Total | | | | |
| 6-1440 | Entertainment | | | |
| Date | Reference number | Transaction type | Transaction description | |
| Date | Mercremee mannaer | | | l de la companya de |
| 19/11/2023 | 00000084 | Bill | Purchase; Crowd Pleaser Pty Ltd | Caricaturist entertainer |
| | | | Purchase; Crowd Pleaser Pty Ltd Purchase; Helen Wardle - Helly Hoops | Caricaturist entertainer Children's Entertainment - Friday Nigh |
| 19/11/2023 | 00000084 | Bill | | |
| 19/11/2023 30/11/2023 | 00000084 00000090 | Bill Bill | Purchase; Helen Wardle - Helly Hoops | Children's Entertainment - Friday Nigh |
| 19/11/2023 30/11/2023 02/12/2023 | 00000084 00000090 00000091 | Bill Bill Bill | Purchase; Helen Wardle - Helly Hoops Purchase; Wayne Fleming | Children's Entertainment - Friday Nigh Caricaturist entertainer |
| 19/11/2023 30/11/2023 02/12/2023 01/04/2024 | 00000084 00000090 00000091 00000011 | Bill Bill Bill Bill | Purchase; Helen Wardle - Helly Hoops Purchase; Wayne Fleming Purchase; MC &LV Dickson | Children's Entertainment - Friday Nigh Caricaturist entertainer Goats from Ballyneety Station |
| 19/11/2023 30/11/2023 02/12/2023 01/04/2024 30/04/2024 | 00000084 00000090 00000091 00000011 00000027 | Bill Bill Bill Bill Bill | Purchase; Helen Wardle - Helly Hoops Purchase; Wayne Fleming Purchase; MC & LV Dickson Purchase; Sukhino. Project | Children's Entertainment - Friday Nigh Caricaturist entertainer Goats from Ballyneety Station Entertainment for Saturday night |
| 19/11/2023 30/11/2023 02/12/2023 01/04/2024 30/04/2024 01/05/2024 | 00000084 00000090 00000091 00000011 00000027 00000048 | Bill Bill Bill Bill Bill Bill | Purchase; Helen Wardle - Helly Hoops Purchase; Wayne Fleming Purchase; MC & LV Dickson Purchase; Sukhino. Project Purchase; Anna Farquhar Music | Children's Entertainment - Friday Nigh Caricaturist entertainer Goats from Ballyneety Station Entertainment for Saturday night Entertainment for Friday night |
| 19/11/2023 30/11/2023 02/12/2023 01/04/2024 30/04/2024 01/05/2024 03/05/2024 | 00000084 00000090 00000091 00000011 00000027 00000048 00000034 | Bill Bill Bill Bill Bill Bill | Purchase; Helen Wardle - Helly Hoops Purchase; Wayne Fleming Purchase; MC & LV Dickson Purchase; Sukhino. Project Purchase; Anna Farquhar Music Purchase; Mr Fireworks International Pty Ltd | Children's Entertainment - Friday Nigh Caricaturist entertainer Goats from Ballyneety Station Entertainment for Saturday night Entertainment for Friday night Fireworks on Sunday Night |
| 19/11/2023 30/11/2023 02/12/2023 01/04/2024 30/04/2024 01/05/2024 03/05/2024 07/05/2024 | 00000084 00000090 00000091 00000011 00000027 00000048 00000034 00000049 | Bill Bill Bill Bill Bill Bill Bill | Purchase; Helen Wardle - Helly Hoops Purchase; Wayne Fleming Purchase; MC & LV Dickson Purchase; Sukhino. Project Purchase; Anna Farquhar Music Purchase; Mr Fireworks International Pty Ltd Purchase; Helen Wardle - Helly Hoops | Children's Entertainment - Friday Nigh Caricaturist entertainer Goats from Ballyneety Station Entertainment for Saturday night Entertainment for Friday night Fireworks on Sunday Night Children's Entertainment - Friday Nigh |

Council Meeting Date: 17 July 2024

Item Number: 3.6.6

Subject Heading: Community Engagement Coordinator

Author and Title: Lilli Kay, Community Engagement Coordinator

Classification: (if confidential)

Summary: From the Community Engagement Coordinator, submitting her Information Report.

Officer's Recommendation: That Council receive the report.

| Events | | | | | |
|--|--|---------------------------------|-----------------------|----------|--|
| Melbourne | 170 people attended the Roadshow with 150 purchasing tickets and | | | | |
| International | remainder were from the Deadly Funny Workshop who received | | | | |
| Festival | complimentary tickets. The roadshow was well received. Tree of | | | | |
| Comedy | Knowledge Committee and Sandgoannas Football Club both provided | | | | |
| Roadshow | excellent food and bar services for the night. | | | | |
| 2025 Show | A survey was sent out to all communities seeking feedback as to their | | | | |
| Holiday | preferred show day for 2025. There were 13 responses from the whole | | | | |
| Survey | survey with the bel | ow dates for each town ide | entified. Most agreed | d on the | |
| | same date except for Barcaldine receiving suggestions for two diffe | | | | |
| | dates, one being fo | or the first Friday of the Tree | of Knowledge Festi | val in | |
| May, for volunteers; the second to the Friday before the Kings Bird long weekend in October. | | | | | |
| | | | | | |
| | | | Respondents | | |
| | Alpha | 21/05/25 | 3 | | |
| | Jerico | 04/11/25 | 5 | | |
| | Barcaldine | 06/10/25 | 2 | | |
| | Barcaldine | 02/05/25 | 2 | | |
| | Aramac | 14/06/25 | 1 | | |
| | Muttaburra | | Nil | | |
| | Total | | 13 | | |
| | | | | | |
| | | | | | |
| Work in Progr | ess | | | | |
| Citizenship | There is one conferee from Barcaldine for a citizenship ceremony to be | | | | |
| Ceremony | conducted on Monday 26 August 2024 at 9.30am. | | | | |
| The Jillaroos | Due to the postpor | nement of the Funny Mumm | nies show in Octobe | r; an | |
| Cre8ion | alternative show, The Jillaroos Cre8ion was offered as a substitute. The | | | | |
| | date suggested was Sunday 25 August and as this is the same weekend | | | | |
| | as the Aramac Reunion, Aramac was chosen as the location, with the | | | | |
| | concert being held in the afternoon to add to the celebrations. | | | | |

| Great | Discussions underway for the Barcaldine dates with opportunities to host |
|--------------|--|
| Australian | unique event that benefits the town whilst the event is here. |
| Cattle Drive | |
| Small | Currently looking into applying for Regional Place Activation Program |
| Business | which offers a do-it-yourself space activation program tailored for towns |
| | , |
| Friendly | across regional and remote Qld. |
| Get | Work has commenced on entry forms and advertising for the 2024 Get |
| Gardening | Gardening Competition to commence in mid-July. The Expo is to be held |
| | at Aramac Memorial Park on Saturday 19 October 2024 from 10am-2pm. |
| Festival of | Event to be held at Muttaburra Memorial Hall on Saturday 28 September. |
| Small Halls | Round table discussion with Woodfordia assisting with concepts for this |
| | year's Spring Tour. Liaised with Kerry Robinson re the elements. Event to |
| | be embargoed until talent is announced. |
| | |
| Native Rat | Following reports of the native rat plague in the Barcaldine Area |
| Problem | extending east, Council's role is limited. Communication through social |
| | media has been to providing advice on suggestions actions for |
| | members of the community. |
| | |
| Tourism | |
| Drive Inland | Work has commenced on tailoring town videos to promote on the Drive |
| Videos | Inland site. This will involve filming two people from each town who are |
| | passionate about tourism and/or events in their town to give a local feel |
| | to the 30 second videos. |
| | to the 30 3000md videos. |
| Social Media | |
| Council | There have been 46 new followers this month although interaction |
| | |
| Facebook | appears to have gone down mainly because the content has been slow. |
| | |
| | Development Fund (RADF) program |
| RADF | Arts Queensland have advised that Council was successful in their |
| Funding | application for an increase in the 2024-2026 RADF period from \$26,500 to |
| | \$31,500. Council will contribute a yearly amount of \$9,150 which will |
| | mainly support Council initiated projects. This is a positive outcome |
| | auguring well for Arts in the region. |
| RADF | There has been one RADF application received this month as follows: |
| Applications | Barcaldine Cultural Society - \$1,700 for a furniture restoration workshop |
| Applications | , |
| Name | on 15-19 August 2024. |
| New | The 2024-2026 RADF committee selection was workshopped with Council |
| Committee | on 26 June 2024 and the following applicants have been appointed for a |
| | two-year period: Milynda Rogers, Vanessa Howard, Kate Birse, Joanne |
| | Wells, Tyrel Spence, Georgia Welldon, Irene Clews and Roberta Doneley. |
| | The new RADF committee will meet on Monday 26 August at Barcaldine |
| | to go through the protocols and discuss the vision and opportunity for |
| 1 | |
| | this year |
| | this year. |

| Council Rela | tions | | | | |
|---------------------------------|--|--|--|---|--|
| Meetings | (CWAC) re Dane Simp Funny Work Dane Simp Prep to Yea Liz Lynch ar Aramac Co Drive Inland Rowan Bar | kshop eson from Melbourr ar 10 nd Jill Williams, Bar ouncil staff re The J | nt on Saturday 13 ne Comedy Club ne Comedy Club caldine Cultural lillaroos Cre8ion, ralian Cattle Drive | July with CWAC Deadly with Barcaldine Association Get Gardening and | |
| Phone Meetings | and WA. Cathy Heuvel from Department Home Affairs re upcoming citizenship queries Alison Shaw from The Right Grant re upcoming shows and changes Richard Kawalski re country rock band for the Cattle Drive Sharon Ible from Department of Small Business re Small Busines Month and local activity continuing Andrea Huglin from Noosa Film Academy re August workshop and participation Wild life officer Rachel Baker from Department of Environment and Science re rats. | | | | |
| Media | ABC Longreach for Melbourne Comedy Club interview TV ad for Get Gardening Competition. | | | | |
| Why Leave Town Gift Cards | For the month of June, five cards were loaded to a value of \$890. Fourteen cards were redeemed at a value of \$1,025. | | | | |
| Updated | Total cards | Total load value | Total redemptions | Total unredeemed | |
| Updated | loaded | | rodomptionio | funds | |

Link to Corporate Plan

Theme 1: Community
Theme 4: Economy

Consultation (internal/external)

As noted above

Policy Implications

Budget and Resource Implications

Nil

Risk Implications

Low risk – report of activities only

Asset Management Implications

Nil

Legal Implications