

**BARCALDINE REGIONAL COUNCIL**  
**2024-2025 BUDGET**



Fellow Councillors, ratepayers, community members and staff.

I present the Barcaldine Regional Council 2024-2025 Budget. This has seen the new Council come and pull together in a very short timeframe and I am proud to say I think we have prepared a budget that responsible given the current economic conditions and cost of living pressures. While the economy is reporting stabilising economic conditions with the consumer price index at 3.6% for the March Quarter (abs.gov.au), cost impacts for Council are significantly higher.

Cost of living is continuing to be a barrier of living in the west and the budget we have prepared looks to balance the needs of Council while trying to limit the impact on the community. Council is heavily reliant on grant funding and sales revenue. Council's own source revenue continues to be quite low at 22.76%. This budget builds on the strong foundations of the previous Council to continue to retain a positive cash position and remaining on track to be debt free by 2030.

The budget is stretched this year with leveling out of the federal assistance grant having a great deal of impact on Council's fiscal position. Capital works is a crucial element for Council in effective management of assets and roads are the top of our list. A new round of Roads to Recovery funding and Works for Queensland will be essential in funding some these renewal programs across all our asset classes. The projects in our capital budget largely focus on renewal, but we have still reserved some funds for Major Projects.

The \$12.6million capital program for 2024/2025 is headlined by the revitalisation of Gordon Street, Aramac. The main street and business hub of the community will see Council take the opportunity of various assets requiring renewal in this area, to revitalise the street in major project expected to cost \$1.2million over two years. The project will include new streetscapes, footpaths and enhancement projects, breathing new life into this small community.

The capital program is funded with \$5.7million of external funds and Council has listened to the community and spread the money far and wide to all areas of our region. Plant and fleet is a major part of the capital replacement program, however does provide significant return on investment for its outlay. Some of the community capital highlights include:

- \$730,000 for the Community Buildings Program providing critical improvements to town halls and showgrounds. \$505,000 to be spent in Alpha and Jericho
- \$300,000 over three years for solar power installations on Council's high energy use locations
- \$395,000 for Footpaths around the Alpha State School and along Bridge Street, Muttaborra.
- \$60,000 for community enhancement projects in Muttaborra, and Barcaldine
- \$50,000 for further improvements to the Barcaldine Rec Park
- \$50,000 for waste management initiatives
- \$3.2million over two years for the Barcaldine Sewerage Treatment Plant

Roads, as I mentioned is a priority for this Council and this is headlined by Council committing \$3million over the next three years to Gravel Road Resheeting and increasing the rural road maintenance budget to \$2.3million per year. Council will continue the floodway improvement program, rural road sealing program and the finalisation of the flood damage works under the Restoration of Essential Public Assets funding from the Queensland Reconstruction Authority.

To support the continued investment into our assets, Council will be developing Asset Management Plans across all our asset classes to better inform Council of the appropriate level of renewal we have in front of us.

The capturing of Council's future vision, direction and development will set out in a number of strategies and planning documents being prepared in 2024/2025. A regional housing strategy will outline a clear future for one of our region's biggest challenges. Housing is at a premium across our region and in many cases impacting the growth of our area. With the prospect of significant investment across our region in the coming years, getting housing right will be critical for this success.

As mentioned our cash flow is a constant challenge and the reliance on external funding has never been more important. To alleviate this challenge, Council will invest in a grants management program designed to focus on increasing our grants revenue, while supporting the growth of our community groups in this space as well.

A local laws uplift and sealing of the private road at the Barcaldine Age Care facility are other significant investments in our operating budget. On the main roads front, Council once again will partner with TMR to deliver much needed improvements to our State Road Network. Completing the widening of the 5km section of the Barcaldine Aramac Road, and \$4million RMPC program will provide for considerable improvements and maintenance to the network. The prospect of Beef Roads funding for roads in the Alpha area could see huge investment over the coming years and Council continues to advocate for this funding to be brought forward for delivery.

Financial Sustainability for a number of years has been a fixture for measurement of the budget and Council's financial performance. Major reform has been undertaken by the Department of Local Government in consultation with Councils, Queensland Treasury and Queensland Audit Office. The new measures now expanded provide some flexibility in understanding the unique situations of rural and remote councils being different to resource and coastal councils. I can inform you that our projections see Council achieving all financial performance targets over the 10 year forecast, however our operating performance is skating very close to the wind. Our operating deficit of 3.9% will need constant focus to monitor over the coming years and view to improve this position.

Rates are being impacted in 2024/2025 with a general rates and utility charges rising by 4%. Waste continues to be a major challenge for Council to provide the essential public service, while meeting the legislative requirements. The impact in waste management and collection charges will again be 8%. This is a challenging situation for the community and more work needs to be done to address the shortfall in covering the cost of the waste service.

This is a responsible budget given the economic conditions we are operating in. A solid financial position will be monitored with watchful tracking of expenditure and maximising of grant revenue. This has been a tough budget, but I feel it offers something for all our communities to be in a better place going forward.

I commend this budget to the chamber.

<b>POLICY NAME:</b>	<b>Investment Policy</b>
<b>POLICY NUMBER:</b>	<b>F020</b>
<b>ADOPTED:</b>	<b>26 June 2024</b>
<b>DIRECTORATE</b>	<b>Corporate and Financial Services</b>
<b>REVIEW DUE</b>	<b>30 June 2025</b>

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## **1 PURPOSE**

To invest surplus cash funds to the best advantage of Council and the community.

## **2 SCOPE**

This policy relates to authorised investments of cash holdings of Barcaldine Regional Council

## **3 HEAD OF POWER**

The investment powers of Council are defined in the *Statutory Bodies Financial Arrangements Act 1982* (SBFA). Section 47 requires that a statutory body must use its best efforts to invest its funds—

- a. at the most advantageous interest rate available to it at the time of the investment for an investment of the proposed type; and
- b. in a way it considers is most appropriate in all the circumstances.

Section 191 of the *Local Government Regulation 2012* requires a local government to prepare and adopt an investment policy.

The investment policy must outline Council's investment objectives and overall risk philosophy. The policy must also state procedures for achieving the goals related to investment stated in the policy.

## **4 POLICY STATEMENT**

Council generally has surplus funds which are available for investment during the year. Interest on these investments may represent a significant contribution to the income of Council.

### **4.1 Types of Investments**

Council as a Local Government has Category 1 investment powers under the SBFA. This allows Council to invest in at call or in fixed period deposits of no more than one year.

### **4.2 Investment Philosophy, Objective and Strategy**

The security of Council's investments must be a priority at all times. The philosophy is to invest surplus Council funds in short term cash investments to maximise revenue at the highest interest rate available at the time of investment while being cognizant of institutions providing a service to the local community. Due regard for risk constraints must be taken into consideration.

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#### 4.3 Risks

Council will limit its risk exposure in relation to investments by:

- a. using Qld Treasury Corporation (QTC) as its default investment institution
- b. investing the remaining funds with Australian financial institutions with a long term credit rating from Standard and Poor's of BBB+ or greater;
- c. Council officers may only invest surplus funds with an Australian Financial Institution;
- d. The term of maturity of surplus funds must consider the future cash flow needs of Council.
- e. reporting a summary of investments to each monthly Council meeting.

#### 4.4 Credit Risk

Further to the consideration of the credit rating of institutions when officers are evaluating investment options can apply the correlation between credit rating and investment as set out in Appendix 1 – Credit Risk Table.

### 5 DELEGATION

The Chief Executive Officer may delegate authority to invest surplus funds in accordance with this Policy. Investments not explicitly noted within this policy may be considered with due evaluation and research. Investments outside those outlined in this policy must be resolved by Council and supported with appropriate approvals from external bodies.

### 6 APPENDIX 1 – CREDIT RISK TABLE

Long term credit rating	Short term credit rating	Maximum % of total investment	Maximum Term for Fixed Term Investments Only
QTC Capital guaranteed Cash Funds		100%	1year
AAA or AA	A-1+	40%	1year
A+ to A	A-1+	40%	6 months
BBB+	A-2	40%	6 months

<b>POLICY NAME:</b>	<b>Revenue Policy</b>
<b>POLICY NUMBER:</b>	<b>F018</b>
<b>ADOPTED:</b>	<b>26 June 2024</b>
<b>DIRECTORATE</b>	<b>Corporate and Financial Services</b>
<b>REVIEW DUE</b>	<b>30 June 2025</b>

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## **1 PURPOSE**

To set out the principles for raising and recovering revenue.

## **2 SCOPE**

This policy relates to revenue activities at Barcaldine Regional Council.

## **3 HEAD OF POWER**

Section 104 of the *Local Government Act 2009* requires Council to establish a system of financial management that includes a revenue policy.

Section 193 of the *Local Government Regulation 2012* states that the revenue policy must state the principles that the local government intends to apply for:

- a. Levying rates and charges;
- b. Granting concessions for rates and charges;
- c. Recovering overdue rates and charges; and
- d. Cost-recovery methods.

The policy must also state:

- a. The purpose of concessions granted;
- b. The extent to which physical and social infrastructure costs for a new development are to be funded by charges for the development.

## **4 POLICY STATEMENT**

The document will set out the policies relating to revenue raising measures adopted by Council. This will include Council's Rates and Charges, concessions and physical and social infrastructure costs.

### **4.1 Rates and Charges**

#### **4.1.1 Levying of Rates and Charges**

Barcaldine Regional Council will be guided by the following principles in the levying of rates and charges:

- a. Council will have regard to the principle of transparency in the setting of rates and charges
- b. Rates and Charges shall be raised at the levels necessary to fund the operations of Council

- c. Council will endeavour to have a rating regime that is simple and inexpensive to administer
- d. Council will try to achieve intergenerational equity by taking account of the services provided to both present and future ratepayers
- e. Council will raise sufficient revenue to maintain services at an appropriate standard
- f. Council will take into account the availability of other funding sources to meet community expectations
- g. Where services are provided specifically for an identifiable group within the community and there is not a general community benefit, Council may recover the cost of those services from that identifiable group
- h. The timing of the levying of rates will take into account the financial cycle of local economic activity in order to assist the smooth running of the local economy
- i. Council will try to achieve equity through flexible payment arrangements for ratepayers with a lower capacity to pay.

#### **4.1.2 Granting Concessions for Rates and Charges**

Barcaldine Regional Council will apply concessions to rates and charges using the following principles:

- a. The same treatment will be applied for ratepayers in similar circumstances
- b. Council will be transparent by making clear the requirements necessary to receive concessions
- c. Council may provide an appropriate discount or exemption to identified groups in the community that need assistance in meeting their obligations
- d. Council may make concessions where genuine hardship exists but does not consider these concessions should be in the form of remissions of rates.

#### **4.1.3 Recovering Overdue Rates and Charges**

Barcaldine Regional Council will exercise its powers to recover rates and charges using the following principles:

- a. All ratepayers should meet their obligations at the proper time to ensure equity
- b. Council will exercise its rate recovery powers in order to reduce the overall rate burden on ratepayers
- c. Council will be transparent by making clear the obligations of ratepayers and the processes used by Council in assisting them to meet their financial obligations
- d. Council will make the processes used to recover outstanding rates and charges clear, simple to administer and cost effective
- e. Council will endeavour to be flexible by responding where necessary to changes in the local economy.

#### **4.1.4 Cost Recovery Methods**

Barcaldine Regional Council will be guided by the following principles in recovering the costs of providing goods and services:

- a. Council will set fees and charges at a level to cover the cost to Council of providing the goods or services including the cost of administration
- b. Council will set fees and charges taking into account its competitors to ensure it is providing the most cost-effective service
- c. Council will set fees and charges taking into account the cost burden on local businesses and residents
- d. Council is aware that it may have a community service obligation when setting some fees and charges
- e. Council will ensure that the cost of maintaining infrastructure is reflected in the level of fees and charges
- f. Council will ensure that the cost of replacing infrastructure is reflected in the level of fees and charges.

#### **4.2 Purpose of Concessions**

Council has identified that particular groups within the community may have difficulty meeting their obligations to Council and has therefore decided to grant concessions to support these groups:

- a. Pensioners – Council recognises the contribution to the community of pensioners and that their ability to pay rates and charges is generally less than the general community. Council therefore grants pensioners, as a whole, a discount on rates and utility charges.
- b. Non-profit organisations – Council recognises the work of sporting, recreational and charitable organisations in the community and in particular the volunteers who contribute to these organisations. Council therefore:
  - i. grants an exemption on general rates to these organisations
  - ii. provides a discount on the hire of equipment and facilities to local non-profit organisations
  - iii. provides a discount on water charges for some local non-profit, church and sporting organisations
- c. Residents – Council recognises the contribution made by local residents in meeting their obligations. Council therefore provides a discount on the hire of equipment and facilities to local residents.

#### **4.3 Physical and Social Infrastructure Costs**

Barcaldine Regional Council requires developers to pay a reasonable contribution towards the cost of infrastructure required to support development. However Council is encouraging new development in its communities and is prepared to support part of new development through general revenue. The following principles apply:

- a. All infrastructure costs within the development area are to be met by the developer in accordance with the provisions of the *Sustainable Planning Act 2009*
- b. All infrastructure costs connecting the development to the existing infrastructure network are to be met by the developer in accordance with the provisions of the *Sustainable Planning Act 2009*
- c. Council may partially subsidize the cost of assessing development applications to encourage new development.



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<b>POLICY NAME:</b>	<b>Debt Policy</b>
<b>POLICY NUMBER:</b>	<b>F024</b>
<b>ADOPTED:</b>	<b>26 June 2024</b>
<b>DIRECTORATE</b>	<b>Corporate and Financial Services</b>
<b>REVIEW DUE</b>	<b>30 June 2025</b>

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## **1 PURPOSE**

To outline Council's plans for new loan borrowings for the next ten years, the purpose of those borrowings and the repayment terms for new and existing borrowings.

## **2 SCOPE**

This policy relates to any form of borrowing undertaken by Barcaldine Regional Council.

## **3 HEAD OF POWER**

Section 192 of the *Local Government Regulation 2012* requires Council to prepare a debt policy each financial year and that the policy must state the following:

- a. new borrowings planned for the current financial year and for the next nine financial years; and
- b. The period over which it is planned to repay existing and proposed borrowings.

## **4 POLICY STATEMENT**

- a. Council will utilise borrowings where considered appropriate to fund, projects where there is insufficient revenue or grants available
- b. As a matter of Council process, Council seeks to fund renewal of assets from current cash flows and limit borrowings to projects that are new or significant upgrades
- c. Debt provides a mechanism for sharing the cost of infrastructure between present and future generations
- d. The appropriate mix of debt to internal funding is intended to provide the lowest long-term level of rates which does not over-commit the future and which provides adequate flexibility of funding in the short term
- e. The term of any new loan will not exceed the life of the asset funded up to a maximum term of 20 years
- f. Existing Loans: Council will reduce the level of debt by continuing repayments as per the schedules agreed with Queensland Treasury Corporation
- g. New Loans: Council will restrict the purpose of new loans to funding infrastructure assets. The service provided by infrastructure assets benefits both present and future generations.

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**4.1 New Borrowings**

- a. Council does not intend to borrow funds in the 2024/2025 financial year
- b. There are no new borrowings planned for the foreseeable future. This will be reviewed in conjunction with the annual budget preparation process and with reference to the long term financial management plan.

**4.2 Loan Balances as at 30 June 2024 and estimated Repayment Periods**

<i>Purpose</i>	<i>Lender</i>	<i>Interest Rate</i>	<i>Loan Balance 30 June 2023</i>	<i>Remaining Term</i>
Alpha Pool	QTC	3.442%	\$115,733.53	1 years
Barcaldine Sewerage	QTC	4.646%	\$188,498.44	3 years
Barcaldine Water	QTC	7.747%	\$339,625.41	3 years
Aramac Pool	QTC	3.212%	\$305,352.97	4 years
Sewerage Treatment Plant	QTC	1.30%	\$1,381,846.95	8 years
<b>TOTAL LOAN BALANCE</b>			<b>\$ 2,331,057.30</b>	

**4.3 Estimated Repayments for 2024/2025**

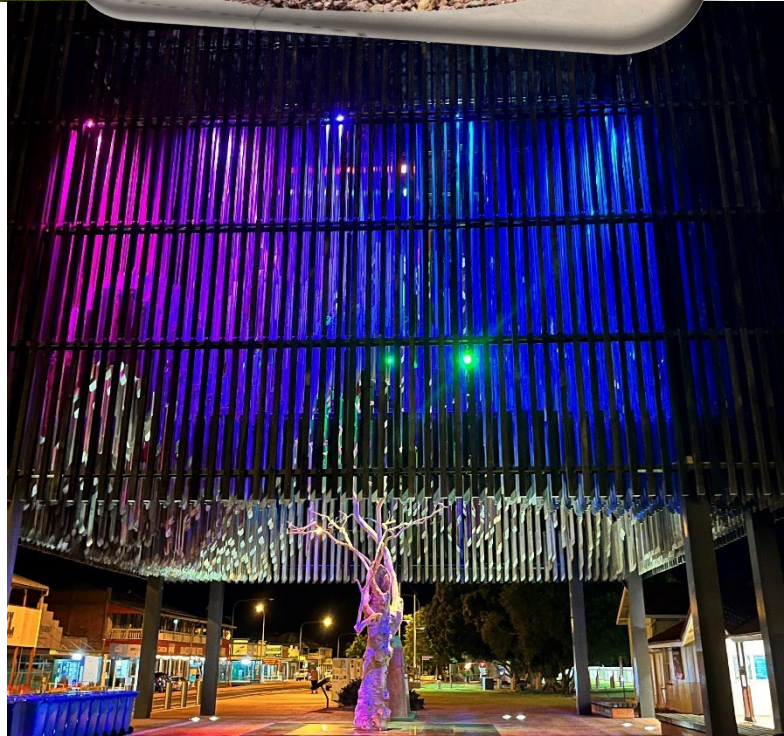
<i>Purpose</i>	<i>Interest Payment</i>	<i>Principal Repayment</i>	<i>Total Repayment</i>	<i>Balance as at 30 June 2025</i>
Alpha Pool	\$2,500.39	\$115,733.53	\$ 118,233.84	\$-
Barcaldine Sewerage	\$7,723.14	\$59,953.78	\$ 67,676.92	<b>\$128,544.66</b>
Barcaldine Water	\$23,319.41	\$104,641.47	\$ 127,960.88	<b>\$234,983.94</b>
Aramac Pool	\$8,358.98	\$72,945.12	\$ 81,304.11	<b>\$232,407.85</b>
Sewerage Treatment Plant	\$18,498.41	\$196,338.12	\$ 216,000.00	<b>\$1,185,508.83</b>
<b>TOTAL</b>	<b>\$60,400.33</b>	<b>\$549,612.02</b>	<b>\$ 610,012.30</b>	<b>\$1,781,445.28</b>

#### 4.4 Future Expected Loan Balances

Year	Expected Balance
30 June 2026	\$ 1,331,377.50
30 June 2027	\$ 864,213.76
30 June 2028	\$ 579,577.28
30 June 2029	\$ 371,826.68
30 June 2030	\$ 161,120.76
30 June 2031	\$1126.63
30 June 2032	\$0
30 June 2033	\$0
30 June 2034	\$0



## REVENUE STATEMENT



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<b>POLICY NAME:</b>	<b>Revenue Statement</b>
<b>POLICY NUMBER:</b>	<b>F030</b>
<b>ADOPTED:</b>	<b>27 June 2024</b>
<b>DIRECTORATE</b>	<b>Corporate and Financial Services</b>
<b>REVIEW DUE</b>	<b>30 June 2025</b>

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## BARCALDINE REGIONAL COUNCIL

### Revenue Statement 2024/2025 for the year ended 30 June 2024

This Revenue Statement is prepared in accordance with Section 104 (5) of the *Local Government Act 2009* and Section 172 of the *Local Government Regulation 2012*.

The Revenue Statement outlines the revenue measures adopted by Barcaldine Regional Council for the financial year ending on 30 June 2024.

#### DIFFERENTIAL GENERAL RATES

Barcaldine Regional Council levies differential general rates in accordance with Section 80 of the *Local Government Regulation 2012*.

In determining the differential rating categories, Council has taken into account the following factors:

- The rateable value of the land and rates which would be payable if only one general rate was levied
- The level of services provided to that land and the cost of providing those services compared to the rate burden that would apply under a single general rate
- The use of the land in so far as it relates to the extent of utilisation of Council's services and
- The location of the land and the access to services.

The number of visitors, including tourists with caravans and motor homes, to the Barcaldine Region is increasing every year. These visitors have an impact on Council roads, public conveniences, camping areas and the provision of tourist information services.

Accordingly, Council has adopted a system of categorisation for public accommodation facilities based on the number of rooms, sites and/or cabins.

Barcaldine Regional Council is affected by mining and energy development and it has carefully considered the impacts that these particular land uses have on the ability of Council to deliver the desired levels of service to the community.

These impacts include:

- the increase in Council's wage costs in an endeavour to compete with private enterprise
- increased staff turnover
- accommodation difficulties, in terms of both availability and affordability
- increased visitation by contractors utilising Council services and infrastructure
- rapid deterioration of public infrastructure
- the need for additional health, environmental, planning and community services.

Council has adopted a system of categorisation for these developments to recognize the impacts on the community and Council operations and infrastructure.

#### DIFFERENTIAL GENERAL RATES CATEGORIES

The differential rating categories adopted by Council and a description of each category are:

Category	Description	Criteria
1	Alpha Township	All land within the Township Zone as defined in Map ZM 1.1 of the BRC PS Zone and Precincts and which is not otherwise categorised
2	Aramac Township	All land within the Township Zone as defined in Map ZM 1.4 of the BRC Planning Scheme and which is not otherwise categorised
3	Barcaldine Township	All land within the Township Zone as defined in Map ZM 1.3 of the BRC Planning Scheme and which is not otherwise categorised

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**Revenue Statement 2024/2025 for the year ended 30 June 2024**

<b>Category</b>	<b>Description</b>	<b>Criteria</b>
4	Jericho Township	All land within the Township Zone as defined in Map ZM 1.2 of the BRC Planning Scheme and which is not otherwise categorised
5	Muttaborra Township	All land within the Township Zone as defined in Map ZM 1.5 of the BRC Planning Scheme and which is not otherwise categorised
6	Rural Residential	All land outside the Township Zones as defined in the BRC Planning Scheme, which is less than 100 hectares in size and which is used for residential purposes
8	Rural	All land outside the Township Zones as defined in the BRC Planning Scheme, and which is not otherwise categorised
11	Public Accommodation A	Land used for or intended to be used for hotels, motels, caravan parks, guest houses and other short term accommodation with less than 11 rooms, units or sites
12	Public Accommodation B	Land used for or intended to be used for hotels, motels, caravan parks, guest houses and other short term accommodation with between 11 and 24 rooms, units or sites
13	Public Accommodation C	Land used for or intended to be used for hotels, motels, caravan parks, guest houses and other short term accommodation with between 25 and 50 rooms, units or sites
14	Public Accommodation D	Land used for or intended to be used for hotels, motels, caravan parks, guest houses and other short term accommodation with between 51 and 100 rooms, units or sites
15	Public Accommodation E	Land used for or intended to be used for hotels, motels, caravan parks, guest houses and other short term accommodation with between 101-200 rooms, units or sites
16	Public Accommodation F	Land used for or intended to be used for hotels, motels, caravan parks, guest houses and other short term accommodation with more than 200 rooms, units or sites
21	Multi-Residential A	Land used for or intended to be used for long term residential purposes with between 2 and 4 dwelling units
22	Multi-Residential B	Land used for or intended to be used for long term residential purposes with between 5 and 10 dwelling units
23	Multi-Residential C	Land used for or intended to be used for long term residential purposes with between 11 and 20 dwelling units
24	Multi-Residential D	Land used for or intended to be used for long term residential purposes with between 21 and 40 dwelling units
25	Multi-Residential E	Land used for or intended to be used for long term residential purposes with between 41 and 80 dwelling units
26	Multi-Residential F	Land used for or intended to be used for long term residential purposes with more than 80 dwelling units

**BARCALDINE REGIONAL COUNCIL**

**Revenue Statement 2024/2025 for the year ended 30 June 2024**

<b>Category</b>	<b>Description</b>	<b>Criteria</b>
31	Electricity Substation	Land used for or intended to be used for an electricity substation
35	Multi-Industrial A	Land, under 50 hectares, used for or intended to be used for multiple industrial purposes
36	Multi-Industrial B	Land, between 50 and 500 hectares, used for or intended to be used for multiple industrial purposes.
37	Multi-Industrial C	Land, greater than 500 hectares, used for or intended to be used for multiple industrial purposes.
41	Power Station A	Land used or intended to be used for the generation and transmission of electricity (gas, coal, wind or solar) up to 50MW
42	Power Station B	Land used or intended to be used for the generation and transmission of electricity (gas, coal, wind or solar) between 51MW–150MW
43	Power Station C	Land used or intended to be used for the generation and transmission of electricity (gas, coal, wind or solar) between 151MW–250MW
44	Power Station D	Land used or intended to be used for the generation and transmission of electricity (gas, coal, wind or solar) between 251MW–500MW
45	Power Station E	Land used or intended to be used for the generation and transmission of electricity (gas, coal, wind or solar) between 501MW–1000MW
46	Power Station F	Land used or intended to be used for the generation and transmission of electricity (gas, coal, wind or solar) more than 1000MW
51	Coal Mining A	Land that is an integrated coal mine producing less than 2 million tonnes per annum
52	Coal Mining B	Land that is an integrated coal mine producing between 2 and 10 million tonnes per annum
53	Coal Mining C	Land that is an integrated coal mine producing between 10 and 20 million tonnes per annum
54	Coal Mining D	Land that is an integrated coal mine producing greater than 20 million tonnes per annum
61	Intensive Accommodation A	Land used for or intended to be used for providing intensive accommodation containing less than 50 units, rooms, suites and/or caravan sites
62	Intensive Accommodation B	Land used for or intended to be used for providing intensive accommodation containing between 51 and 100 units, rooms, suites and/or caravan sites
63	Intensive Accommodation C	Land used for or intended to be used for providing intensive accommodation containing between 101 and 250 units, rooms, suites and/or caravan sites
64	Intensive Accommodation D	Land used for or intended to be used for providing intensive accommodation containing between 251 and 400 units rooms, suites and/or caravan sites
65	Intensive Accommodation E	Land used for or intended to be used for providing intensive accommodation containing between 401 and 500 units, rooms, suites and/or caravan sites
66	Intensive Accommodation F	Land used for or intended to be used for providing intensive accommodation containing greater than 500 units, rooms, suites and/or caravan sites



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**Revenue Statement 2024/2025 for the year ended 30 June 2024**

<b>Category</b>	<b>Description</b>	<b>Criteria</b>
71	Extractive Industry A	Land used for extractive purposes including dredging, excavating, quarrying or sluicing of less than 5000 tonnes per annum
72	Extractive Industry B	Land used for extractive purposes including dredging, excavating, quarrying or sluicing between 5001 and 100,000 tonnes per annum
73	Extractive Industry C	Land used for extractive purposes including dredging, excavating, quarrying or sluicing of more than 100,000 tonnes per annum
74	Gas Extraction	Land used for the extraction of natural gas or coal seam gas
81	Non-profit organisation	Land owned by non-profit organizations and used for sporting, recreational or community purposes
91	Tourist Facility	Land used for or intended to be used for a tourist facility

*BRC Planning Scheme* means the Barcaldine Regional Council Planning Scheme as adopted.

*Intensive Accommodation* means a facility used primarily for workforce accommodation of persons generally, other than tourists, and is commonly known as a “workers camp”, “single person quarters”, “accommodation village”, “barracks” or similar names. Additionally these facilities may be temporary or permanent.

*Integrated Coal Mine* means land which is used or intended to be used in an integrated manner for the purposes of coal mining or purposes ancillary or associated with coal mining such as washing down, stockpiling, haulage, water storage and rehabilitation.

*Tourist Facility* means land which is used or intended to be used as a tourist attraction which may or may not include accommodation but does not include land solely used for Public Accommodation.

**RATING SCHEDULE**

The rate charged and the minimum general rate for each differential rating category is:

<b>Category</b>	<b>Description</b>	<b>Minimum General Rate</b>	<b>Rate in the \$ (cents)</b>
1	Alpha Township	\$636	1.5632
2	Aramac Township	\$549	1.5632
3	Barcaldine Township	\$678	1.5632
4	Jericho Township	\$607	1.5632
5	Muttaburra Township	\$526	1.5632
6	Rural Residential	\$678	1.3659
8	Rural	\$588	1.3659
11	Public Accommodation A	\$690	1.5632
12	Public Accommodation B	\$1,379	1.5632
13	Public Accommodation C	\$2,758	1.5632
14	Public Accommodation D	\$5,510	1.5632
15	Public Accommodation E	\$11,134	1.5632
16	Public Accommodation F	\$22,158	1.5632
21	Multi-Residential A	\$1,378	1.5632
22	Multi-Residential B	\$3,318	1.5632
23	Multi-Residential C	\$7,299	1.5632

## BARCALDINE REGIONAL COUNCIL

### Revenue Statement 2024/2025 for the year ended 30 June 2024

Category	Description	Minimum General Rate	Rate in the \$ (cents)
24	Multi-Residential D	\$13,934	1.5632
25	Multi-Residential E	\$27,869	1.5632
26	Multi-Residential F	\$41,803	1.5632
31	Electricity Substation	\$9,448	2.3150
35	Multi-Industrial A	\$9,448	2.3150
36	Multi-Industrial B	\$29,541	2.3150
37	Multi-Industrial C	\$295,408	2.3150
41	Power Station A	\$8,913	2.3150
42	Power Station B	\$86,592	2.3426
43	Power Station C	\$173,186	3.0448
44	Power Station D	\$367,153	3.9587
45	Power Station E	\$458,941	5.0931
46	Power Station F	\$550,730	6.6883
51	Coal Mining A	\$183,577	3.0448
52	Coal Mining B	\$458,941	5.0931
53	Coal Mining C	\$622,476	6.6883
54	Coal Mining D	\$786,013	7.5239
61	Intensive Accommodation A	\$35,304	1.8035
62	Intensive Accommodation B	\$77,667	2.3426
63	Intensive Accommodation C	\$155,335	3.0448
64	Intensive Accommodation D	\$275,365	3.9587
65	Intensive Accommodation E	\$367,153	4.3997
66	Intensive Accommodation F	\$458,941	5.0931
71	Extractive Industry A	\$9,884	1.8035
72	Extractive Industry B	\$21,180	1.8035
73	Extractive Industry C	\$35,304	1.8035
74	Gas Extraction	\$35,304	1.8035
81	Non-Profit Organization	\$0	0.0000
91	Tourist Facility	\$1,379	1.5632

#### UTILITY CHARGES – WATER

Barcaldine Regional Council levies a water utility charge in each community consisting of a water access charge for the infrastructure that supplies the water to each parcel of land.

This charge includes a water use allocation. The allocation is based on the estimated water usage of each consumer.

A water utility charge is also applied to a parcel of land that is located within a designated town area and that is not connected to Council's water supply network but which has the ability to access the water supply network. This charge is 50% of the private residence rate.

Council provides water to some parcels of land outside a designated town area. These parcels are levied a water utility charge at the same rate as a private residence.

Where a rates assessment comprises more than one parcel of land, the first parcel will attract the applicable water utility charge according to the use. The second and subsequent parcels of land on the same assessment will each attract an additional water charge at 50% of the private residence rate.

**BARCALDINE REGIONAL COUNCIL**

**Revenue Statement 2024/2025 for the year ended 30 June 2024**

Where a business or land use covers more than one rates assessment, water utility charges will apply as if all parcels of land were on the one assessment. The applicable water allocations for each assessment shall be combined to provide a total water allocation for that business or land use.

Where a business or land use is connected to more than one water meter, the total use is calculated by adding the usage recorded on each water meter.

For the 2024/2025 financial year, Council will not charge an excess water charge on consumption in excess of the base allocation nominated in the tables below.

Council will continue to read meters as at 1 June each year.

***Water Allocations and Charges per annum:***

<b><u>ALPHA AND JERICHO</u> LAND USAGE</b>	<b>UNITS</b>	<b>ALLOCATION</b>	<b>FIXED CHARGE</b>
Private Residence, Business, Office, Rural Residential or any other land not otherwise specified - water connected	2	700kl	\$834
Land - outside designated town area - water connected	2	700kl	\$834
Land - additional parcel - no separate connection	1	350kl	\$417
Land - additional parcel - with separate connection	2	700kl	\$834
Land - within designated town area - with ability to access - but no connection	1	n/a	\$417
Private Residence combined with business	3	1,050kl	\$1,251
Boarding house or lodging house	3	1,050kl	\$1,251
Multi-Residential - for first accommodation unit	2	700kl	\$834
<b>Plus</b> for every additional accommodation unit	1	350kl	\$417
Hotel, Hotel/Motel, Motel, (first 20 units or part thereof)	4	1,400kl	\$1,668
<b>Plus</b> for every 5 additional accommodation units	1	350kl	\$417
Caravan Park	6	2,100kl	\$2,502
<b>Plus</b> for each 5 fixed accommodation units	1	350kl	\$417
Golf Club	4	1,400kl	\$1,668
Park	8	2,800kl	\$3,336
Alpha State School	8	2,800kl	\$3,336
Alpha State School Oval	4	1,400kl	\$1,668
Jericho State School	4	1,400kl	\$1,668
Hospital	8	2,800kl	\$3,336

<b><u>ARAMAC AND MUTTABURRA</u> LAND USAGE</b>	<b>UNITS</b>	<b>ALLOCATION</b>	<b>FIXED CHARGE</b>
Private Residence, Business, Office, Rural Residential or any other land not otherwise specified - water connected	2	1,800kl	\$640
Land - additional parcel - no separate connection	1	900kl	\$320
Land - additional parcel - with separate connection	2	1,800kl	\$640
Land - within designated town area - with ability to access - but no connection	1	n/a	\$320

**BARCALDINE REGIONAL COUNCIL**

**Revenue Statement 2024/2025 for the year ended 30 June 2024**

<b><u>ARAMAC AND MUTTABURRA</u> LAND USAGE</b>	<b>UNITS</b>	<b>ALLOCATION</b>	<b>FIXED CHARGE</b>
Private Residence combined with business	3	2,700kl	\$960
Bowls Club, Commercial Garden	3	2,700kl	\$960
Golf Club	4	3,600kl	\$1,280
Multi-Residential - for first accommodation unit	2	1,800kl	\$640
<b>Plus</b> for every additional accommodation unit	1	900k	\$320
Hotel, Hotel/Motel, Motel (first 20 units or part thereof)	4	3,600kl	\$1,280
<b>Plus</b> for every 5 additional accommodation units	1	900k	\$320
Caravan Park and Freedom Park	6	5,400kl	\$1,920
<b>Plus</b> for every 5 fixed accommodation units	1	900k	\$320
Park	8	7,200kl	\$2,560
Recreation Grounds	8	7,200kl	\$2,560
Land - outside designated town area - water connected	2	1,800kl	\$640
Hospital	13	11,700kl	\$4,160
School	16	14,400kl	\$5,120
Sewerage Works	20	18,000kl	\$6,400

<b><u>BARCALDINE</u> LAND USAGE</b>	<b>UNITS</b>	<b>ALLOCATION</b>	<b>FIXED CHARGE</b>
Private Residence, Business, Office, Rural Residential or any other land not otherwise specified - water connected	2	1,800kl	\$836
Land - outside designated town area - water connected	2	1,800kl	\$836
Land - additional parcel - no separate connection	1	900kl	\$418
Land - additional parcel - with separate connection	2	1800kl	\$836
Land - within designated town area - with ability to access - but no connection	1	n/a	\$418
Private Residence combined with business	3	2,700kl	\$1,254
Bowls Club, Commercial Garden	3	2,700kl	\$1,254
Boarding house or lodging house	3	2,700kl	\$1,254
Golf Club	4	3,600kl	\$1,672
Multi-residential - for first accommodation unit	2	1,800kl	\$836
<b>Plus</b> for each additional accommodation unit	1	900kl	\$418
Hotel, Hotel/Motel, Motel (first 20 units or part thereof)	4	3,600kl	\$1,672
<b>Plus</b> for each 5 additional accommodation units	1	900kl	\$418
Caravan Park	6	5,400kl	\$2,508
<b>Plus</b> for each 5 fixed accommodation units	1	900kl	\$418
Power Station	6	5,400kl	\$2,508
Solar Power Station	2	1,800kl	\$836
Park	8	7,200kl	\$3,344
St Joseph's School including Day Care	8	7,200kl	\$3,344

**BARCALDINE REGIONAL COUNCIL**

**Revenue Statement 2024/2025 for the year ended 30 June 2024**

<b>BARCALDINE LAND USAGE</b>	<b>UNITS</b>	<b>ALLOCATION</b>	<b>FIXED CHARGE</b>
Saleyards including Wash-down Bay	12	10,800kl	\$5,016
Qld Rail - Station and Compound	20	18,000kl	\$8,360
Hospital including Nurses Quarters, Surgery, House	36	27,000kl	\$15,048
Sewerage Works	54	48,600kl	\$22,572
Barcaldine State School including oval	56	50,400kl	\$23,408
Showgrounds/Racecourse/Swimming Pool	160	144,000kl	\$66,880
Barcaldine Rec Park	160	144,000kl	\$66,880

**UTILITY CHARGES - SEWERAGE**

Council levies a sewerage utility charge for sewerage services connected to each parcel of land within the designated town areas of Barcaldine, Aramac and Muttaborra.

Council levies a sewerage access charge for each parcel of land that is located within the designated town areas of Barcaldine, Aramac or Muttaborra and which is not connected to Council's sewerage network but which has the ability to access the sewerage network. This charge is 50% of the residential rate.

Where a rates assessment comprises more than one parcel of land with only one sewerage connection, the first parcel will attract the applicable sewerage utility charge according to the use. The second and subsequent parcels of land on the same assessment will each attract an additional sewerage charge at 50% of the residential rate.

<b>Charge Description</b>	<b>Charge per</b>	<b>Charge</b>
Residential	Accommodation unit	\$800
Commercial/Industrial	Pedestal (for each 1-2)	\$800
	Pedestal (for each 3-10)	\$563
	Pedestal (for each 10<)	\$400
Sewerage Access	Parcel of land not connected	\$400
Sewerage Additional Lots	Parcel of land	\$400
Septic	Septic unit	\$400

**UTILITY CHARGES - WASTE**

Barcaldine Regional Council levies a **Waste Collection Charge** on a property, which is occupied and which is located within the designated town area in each community:

- a. Residential property – one wheelie bin per week per accommodation unit
- b. Commercial or Industrial property – per wheelie bin per number of collections per week as requested by each property with a minimum of one wheelie bin collection per week
- c. Rural or Rural Residential - per wheelie bin per collection charge as determined by Council
- d. Other land – occupied – one wheelie bin per week

Barcaldine Regional Council levies a **Waste Management Charge** on all parcels of land (including vacant land and additional lots) within the designated town area in each community. The Waste Management Charge is set at a level that covers the cost of servicing and maintaining the waste facilities in each community.

## BARCALDINE REGIONAL COUNCIL

### Revenue Statement 2024/2025 for the year ended 30 June 2024

*Occupied Land* means land that has located on it, a building or structure greater than 25m<sup>2</sup>, or which is used for commercial purposes (i.e. agistment, heavy vehicle parking, and commercial cultivation) and capable of producing waste.

Charge Description	Charge per	Charge
Waste Collection Charge	Bin collected per annum	\$268
Waste Management Charge	Parcel of land within designated town area	\$119

#### SPECIAL CHARGE – MUTTABURRA RURAL FIRE BRIGADE

In accordance with section 94 of the *Local Government Act 2009*, Section 94 of the *Local Government Regulation 2012*, and section 128A of the *Fire and Emergency Services Act 1990*, make and levy the special charges, and adopt the overall plan and annual implementation plan for the Muttaborra Rural Fire Brigade. A special charge of **\$60.00 per annum per Dwelling/Other Building** and **\$24.00 per annum for each vacant parcel of land**.

The overall plan is as follows:

1. The service, facility or activity is rural fire services, and in particular the purchase and maintenance of firefighting equipment and storage facilities of the rural fire brigade
2. The rateable land to which the special charge will apply is identified in the Appendix 19 – Muttaborra Designated Town Area - Rural Fire Levy
3. The estimated cost to implement the service identified in this overall plan is \$6,600
4. The estimated time for carrying out the overall plan is one (1) year

#### LEVYING OF RATES AND CHARGES

In accordance with section 107 of the *Local Government Regulation 2012*, rates notices for the 2023/2024 financial year will be issued half-yearly. The rates notices will be issued in September 2023 and March 2024.

In accordance with section 118 of the *Local Government Regulation 2012*, all rates and charges shall be due and payable within 30 days of the issue of the rates notice.

#### DISCOUNT FOR PAYMENT OF RATES AND CHARGES

Barcaldine Regional Council, In accordance with section 130 of the *Local Government Regulation 2012*, allow a discount of 10% on the General Rate, Water Charge, sewerage charge and waste charges only, paid in full before the end of the discount period.

If in the opinion of Council's delegate there are exceptional circumstances, approval of the discount after the due date may be granted.

#### INTEREST ON OVERDUE RATES AND CHARGES

Barcaldine Regional Council, in accordance with section 133 of the *Local Government Regulation 2012*, applies an interest charge of 12.35% (compounding daily) on all overdue rates and charges. Interest is payable from the date that the rates and charges become overdue.

#### CONCESSIONS - PENSIONERS

In accordance with Part 10 of the *Local Government Regulation 2012*, apply a Pensioner concession for rates and charges to properties owned by pensioners as follows:

1. Council will grant to the owner of a parcel of rateable land a *Pensioner concession* if:-

## BARCALDINE REGIONAL COUNCIL

### Revenue Statement 2024/2025 for the year ended 30 June 2024

- a. The owner is a pensioner and the land is the principal place of residence of the owner, or
  - b. The land is occupied by a pensioner, as their principal place of residence, and the owner agrees to pass the benefit of the rebate on to the pensioner
  - c. An application in the prescribed form has been received by the required date, or
  - d. Pensioner eligibility has been confirmed through Centrelink
2. all rates and charges owing to the Council have been fully paid
  3. the land is located within a Designated Town Area.
  4. The *concession* is calculated, General Rates, Water Charges, Sewerage Charges, Waste Charges at a rate of 30% to a maximum concession of \$427 per annum for each assessment
  5. For land occupied, but not owned, by a pensioner, the rebate is the amount Council considers is fairly attributable to the pensioner.
  6. A pro-rata concession will apply for new applicants during the financial year.
  7. A *Pensioner* is a person who holds a Centrelink Pensioner Concession Card or a Veterans Affairs Repatriation Health Card. No other cards are acceptable.

### CONCESSIONS - NON-PROFIT ORGANISATIONS

#### General Rates

Barcaldine Regional Council will provide a full rebate of the General Rate to the following ratepayers whose objects do not include making a profit or provide assistance or encouragement for arts or cultural development (Local Government Regulation 2012 Section 120(b)):

Assess No.	Owner	Use	Town
10081-00000	Aramac Local Ambulance Committee	Second Hand Shop	Aramac
10084-00000	Aramac Community Development Association Inc.	Hall	Aramac
10197-00000	Qld Country Women's Association	Hall	Aramac
10276-00000	The Trustees of the United Grand Lodge of Ancient Free and Accepted Masons of Qld	Masonic Lodge	Muttaburra
10352-00000	Qld Country Women's Association	Hall	Muttaburra
10456-00000	Desert Recreation Club Inc.	Recreation	Aramac
10565-20000	Muttaburra Golf Club Inc.	Golf Course	Muttaburra
10565-30000	Qld Military Rifle Club Inc.	Pistol Club	Muttaburra
20223-00000	Qld Country Women's Association	Hall	Barcaldine
20229-00000	Tree of Knowledge Development Committee Inc.	AWHC	Barcaldine
20091-50000	Barcaldine Aged Care Inc.	Second Hand Shop	Barcaldine
20134-00000	St Vincent de Paul Society	Second Hand Shop	Barcaldine
20135-00000	Tree of Knowledge Development Committee Inc.	AWHC	Barcaldine
20186-00000	Returned and Services League of Australia (Queensland Branch) Barcaldine Sub-Branch Inc.	Clubhouse	Barcaldine
20285-00000	The Uniting Church in Australia Property Trust	Manse	Barcaldine

**BARCALDINE REGIONAL COUNCIL**

**Revenue Statement 2024/2025 for the year ended 30 June 2024**

<b>Assess No.</b>	<b>Owner</b>	<b>Use</b>	<b>Town</b>
20318-00000	Gordon Meacham & Alec Dyer & David Colman (as Trustees)	Comet Lodge	Barcaldine
20329-00000	Guides Queensland	Guide Hut	Barcaldine
20506-00000	Barcaldine & District Historical Society Inc.	Museum	Barcaldine
20619-01000	Barcaldine Aged Care Inc.	Independent Living	Barcaldine
20633-00000	Barcaldine Cultural Association	Cultural Centre	Barcaldine
20635-00000	Barcaldine Arts Council Inc.	Cinema	Barcaldine
30093-00000	Qld Country Women's Association	Hall	Alpha
30402-00000	Qld Country Women's Association	Hall	Jericho
30537-40000	Alpha Golf Club Inc.	Golf Club	Alpha

**Water Utility Charges**

Council grants a concession of 50% of water utility charges for land owned by the following organisations:

<b>Assess No.</b>	<b>Organisation</b>	<b>Use</b>	<b>Town</b>
10043-00000	The Corporation of the Synod of the Diocese of Rockhampton	Anglican Church	Aramac
10060-00000	The Roman Catholic Diocese of Rockhampton	Catholic Church	Aramac
10081-00000	Aramac Local Ambulance Committee	Second Hand Shop	Aramac
10084-00000	Aramac Community Development Association Inc.	Hall	Aramac
10197-00000	Qld Country Women's Association	Hall	Aramac
10218-00000	Aramac Amateur Racing Club Inc.	Racecourse	Aramac
10249-00000	The Corporation of the Synod of the Diocese of Rockhampton	Anglican Church	Muttaburra
10262-00000	The Roman Catholic Diocese of Rockhampton	Catholic Church	Muttaburra
10276-00000	The Trustees of the United Grand Lodge of Ancient Free and Accepted Masons of Queensland	Masonic Lodge	Muttaburra
10349-00000	Muttaburra Amateur Turf Club Inc., Landsborough Flock Ewe Show Society Inc., Muttaburra Polocross Club Inc.	Racecourse Showground	Muttaburra
10352-00000	Qld Country Women's Association	Hall	Muttaburra
10565-20000	Muttaburra Golf Club Inc.	Golf Course	Muttaburra
20044-10000	Barcaldine Congregation of Jehovah's Witness	Church	Barcaldine
20091-50000	Barcaldine Aged Care Inc.	Second Hand Shop	Barcaldine
20134-00000	St Vincent de Paul Society	Second Hand shop	Barcaldine
20135-00000	Tree of Knowledge Development Committee Inc.	Tourist Facility	Barcaldine
20186-00000	Returned and Services League of Australia (Queensland Branch) Barcaldine Sub-Branch Inc.	Clubhouse	Barcaldine
20223-00000	Qld Country Women's Association	Hall	Barcaldine
20229-00000	Tree of Knowledge Development Committee Inc.	Tourist Facility	Barcaldine



## BARCALDINE REGIONAL COUNCIL

### Revenue Statement 2024/2025 for the year ended 30 June 2024

Assess No.	Organisation	Use	Town
20293-10000	The Corporation of the Synod of the Diocese of Rockhampton	Anglican Church	Barcaldine
20294-00000	The Roman Catholic Diocese of Rockhampton	Catholic Church and Presbytery	Barcaldine
20318-00000	Gordon Meacham, Alec Dyer, David Colman (as Trustees)	Comet Lodge	Barcaldine
20329-00000	Guides Queensland	Guide Hut	Barcaldine
20475-00000	Barcaldine Bowling Club Inc.	Bowls Club	Barcaldine
20506-00000	Barcaldine & District Historical Society Inc.	Museum	Barcaldine
20619-01000	Barcaldine Aged Care Inc.	Independent Living	Barcaldine
20633-00000	Barcaldine Cultural Association	Cultural Centre	Barcaldine
20635-00000	Barcaldine Arts Council Inc.	Cinema	Barcaldine
20636-00000	The Uniting Church in Australia Property Trust	Church and Hall	Barcaldine
20673-00000	Barcaldine Golf Club Inc.	Golf Course	Barcaldine
20711-00000	Barcaldine Rifle Club Inc.	Rifle Range	Barcaldine
20713-00000	Barcaldine Clay Target Club Inc. (as tenant)	Clay Target Range	Barcaldine
20714-00000	Barcaldine Pony Club Inc.	Pony Club	Barcaldine
30093-00000	Qld Country Women's Association	Hall	Alpha
30094-00000	The Uniting Church in Australia Property Trust	Uniting Church	Alpha
30115-00000	The Corporation of the Synod of the Diocese of Rockhampton	Anglican Church	Alpha
30128-00000	The Roman Catholic Diocese of Rockhampton	Presbytery	Alpha
30129-00000	The Roman Catholic Diocese of Rockhampton	Catholic Church	Alpha
30269-00000	The Corporation of the Synod of the Diocese of Rockhampton	Anglican Church	Jericho
30344-00000	The Roman Catholic Diocese of Rockhampton	Catholic Church	Jericho
30402-00000	Qld Country Women's Association	Hall	Jericho
30521-00000	Alpha Jockey Club Inc. (as tenant)	Racecourse	Alpha
30537-40000	Alpha Golf Club Inc.	Golf Club	Alpha

### FEES AND CHARGES

#### **Cost Recovery Fees**

Fees for services performed by Council under a Local Government Act will be set at a level which ensures that Council recovers all costs incurred in the provision of those services.

#### **Commercial Fees**

All other fees for Council activities will be based on a concept that will reflect full cost recovery including administration plus a small profit margin.

#### **Statutory Fees**

The Register of Fees includes fees imposed by State Government legislation applicable to Council.

#### **Community Care Service Fees**

## BARCALDINE REGIONAL COUNCIL

### Revenue Statement 2024/2025 for the year ended 30 June 2024

Council manages a number of aged care and disability programs on behalf of the State and Commonwealth Governments. Fees for these programs are imposed in accordance with the program agreements.

#### **Commercial Business Fees**

Council operates a number of business agencies including Bank of Queensland and Australia Post. Fees for these businesses are imposed in accordance with the applicable contracts for these businesses.

#### **Non-Profit Organisations and Local Residents**

Barcaldine Regional Council provides concessions to non-profit organisations and local residents based within the Barcaldine Regional Council boundaries for the hire of Council facilities as follows:

- Non-profit organisations - 50% rebate
- Local residents - 50% rebate

## **APPENDIX – MAPS**

Appendix 1 – Alpha Designated Town Area – Waste

Appendix 2 – Alpha Designated Town Area – Water

Appendix 3 – Jericho Designated Town Area – Waste

Appendix 4 – Jericho Designated Town Area – Water

Appendix 5 – Aramac Designated Town Area – Waste

Appendix 6 – Aramac Designated Town Area – Water

Appendix 7 – Aramac Designated Town Area – Sewerage

Appendix 8 – Barcaldine Designated Town Area – Waste

Appendix 9 – Barcaldine Designated Town Area – Water

Appendix 10 – Barcaldine Designated Town Area – Sewerage

Appendix 11 – Muttaborra Designated Town Area – Waste

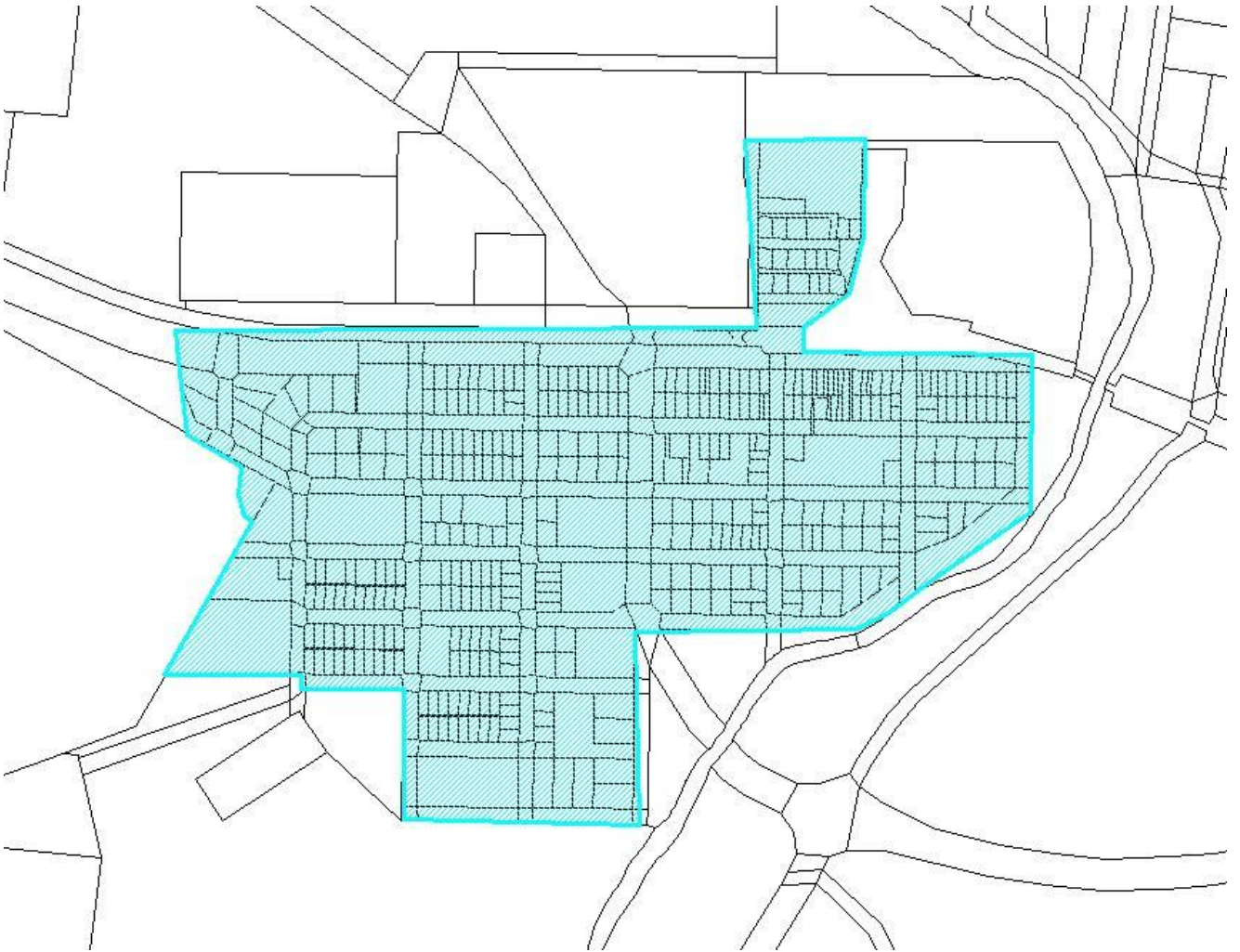
Appendix 12 – Muttaborra Designated Town Area – Water

Appendix 13 – Muttaborra Designated Town Area – Sewerage

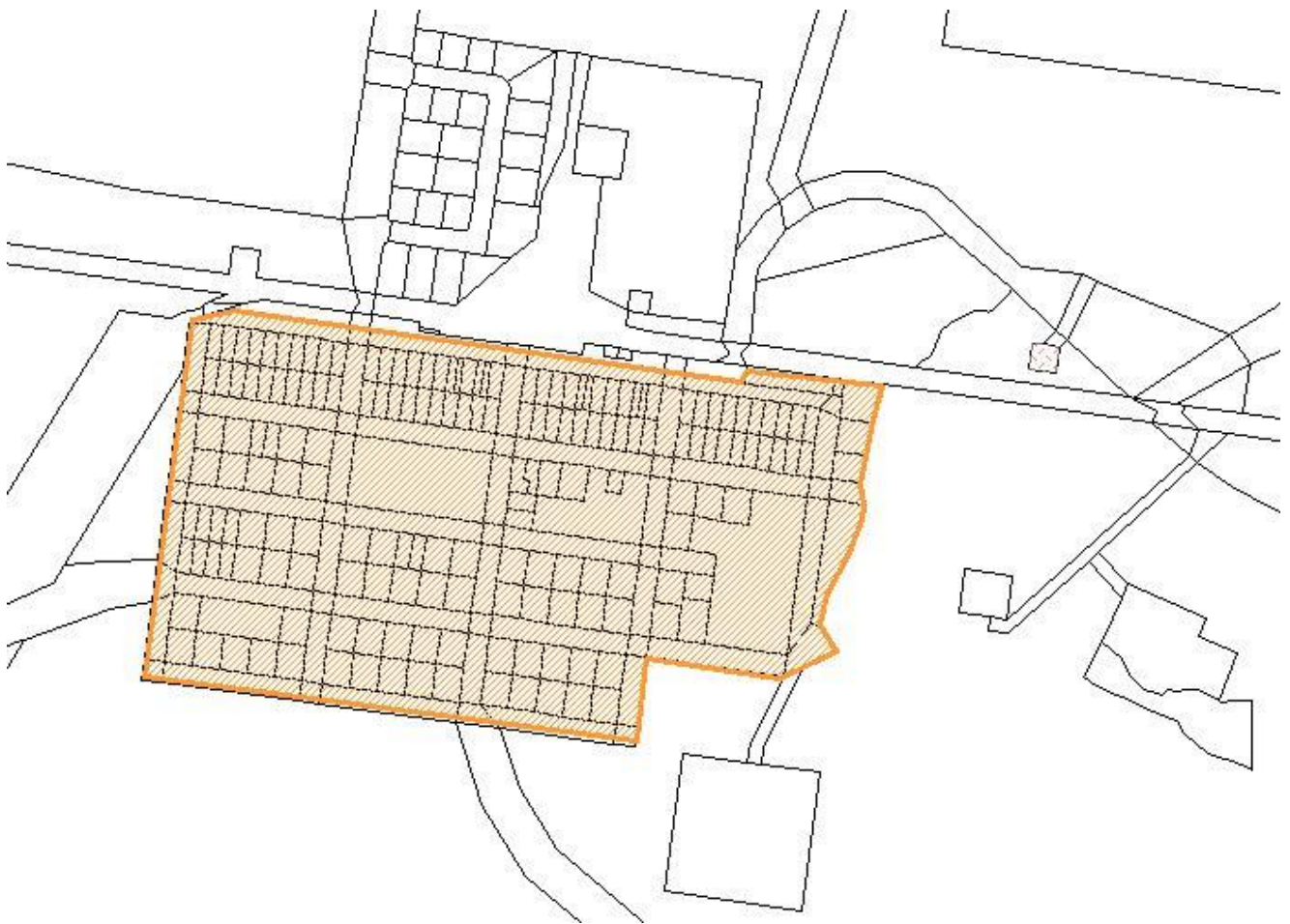
Appendix 14 – Muttaborra Designated Town Area – Rural Fire Levy



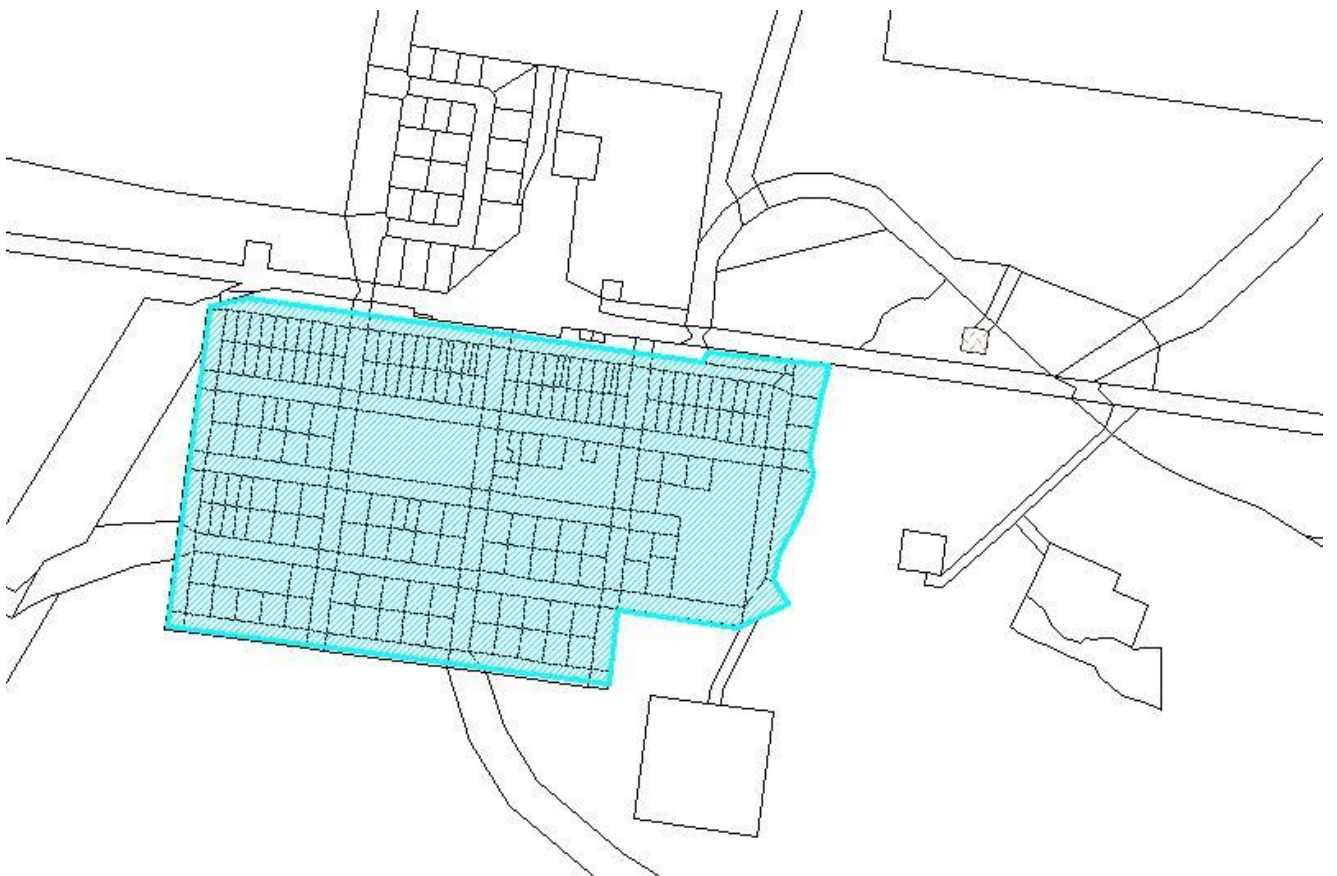
Alpha Designated Town Area - Waste



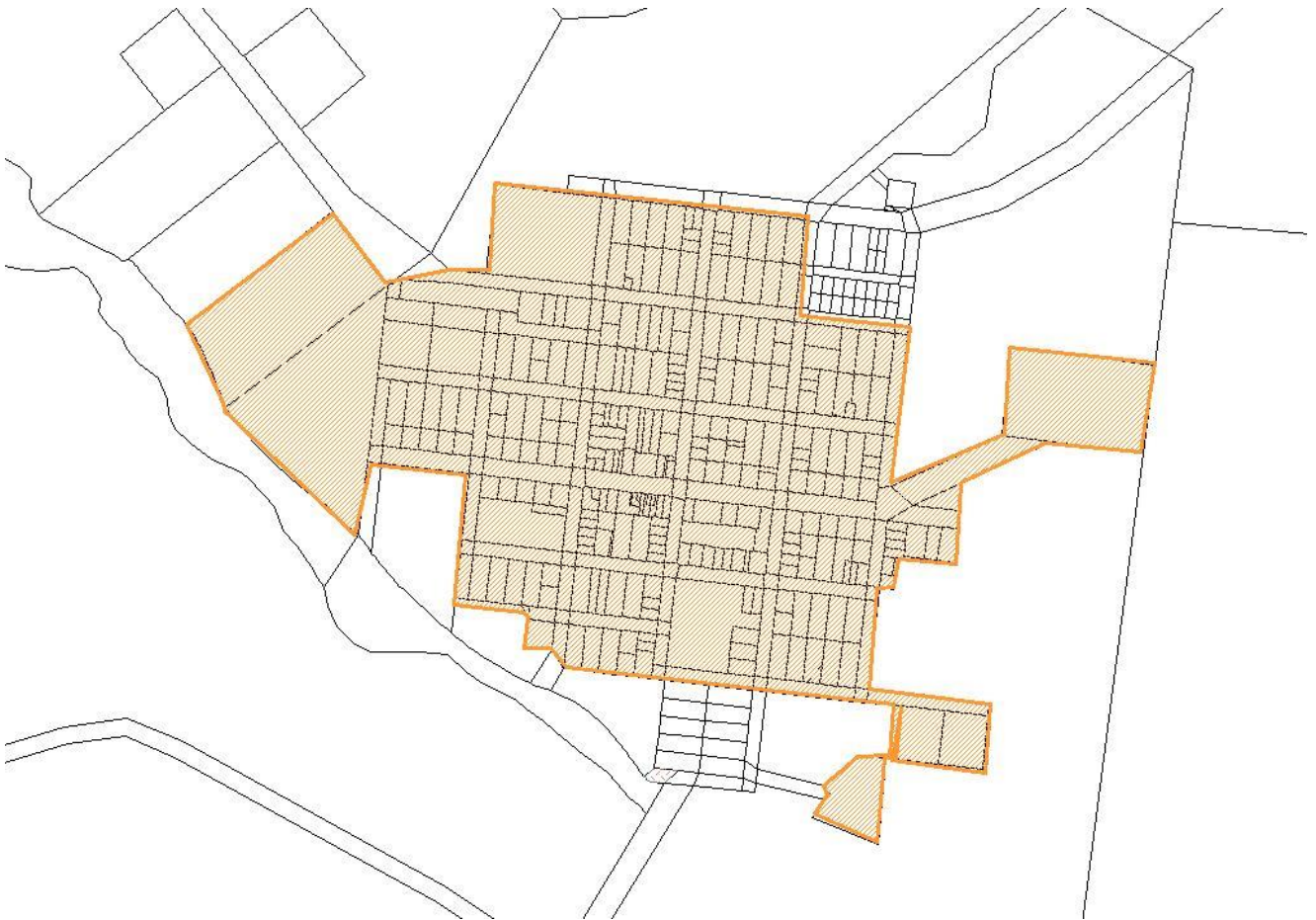
Alpha Designated Town Area - Water



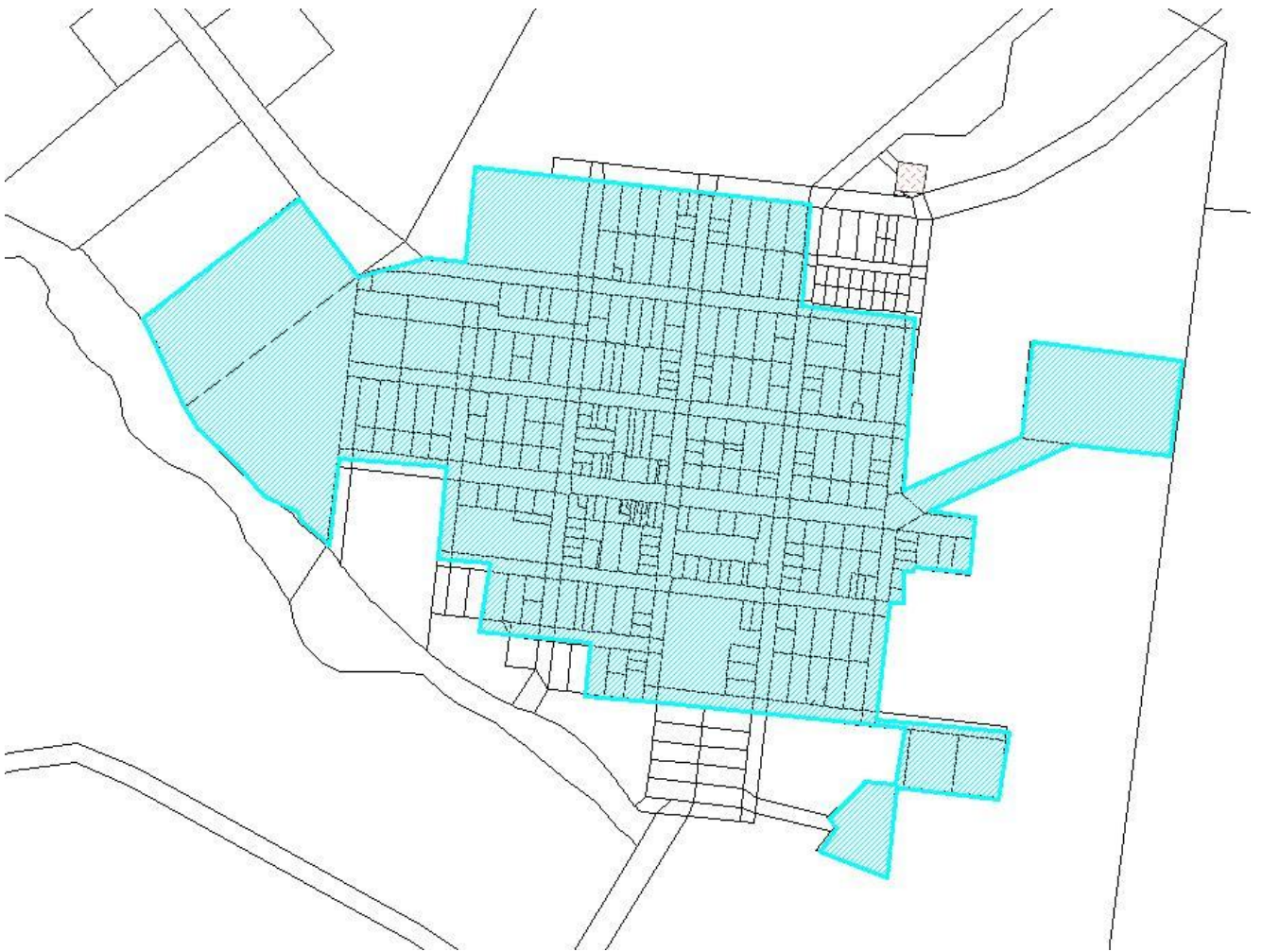
Jericho Designated Town Area - Waste



Jericho Designated Town Area - Water

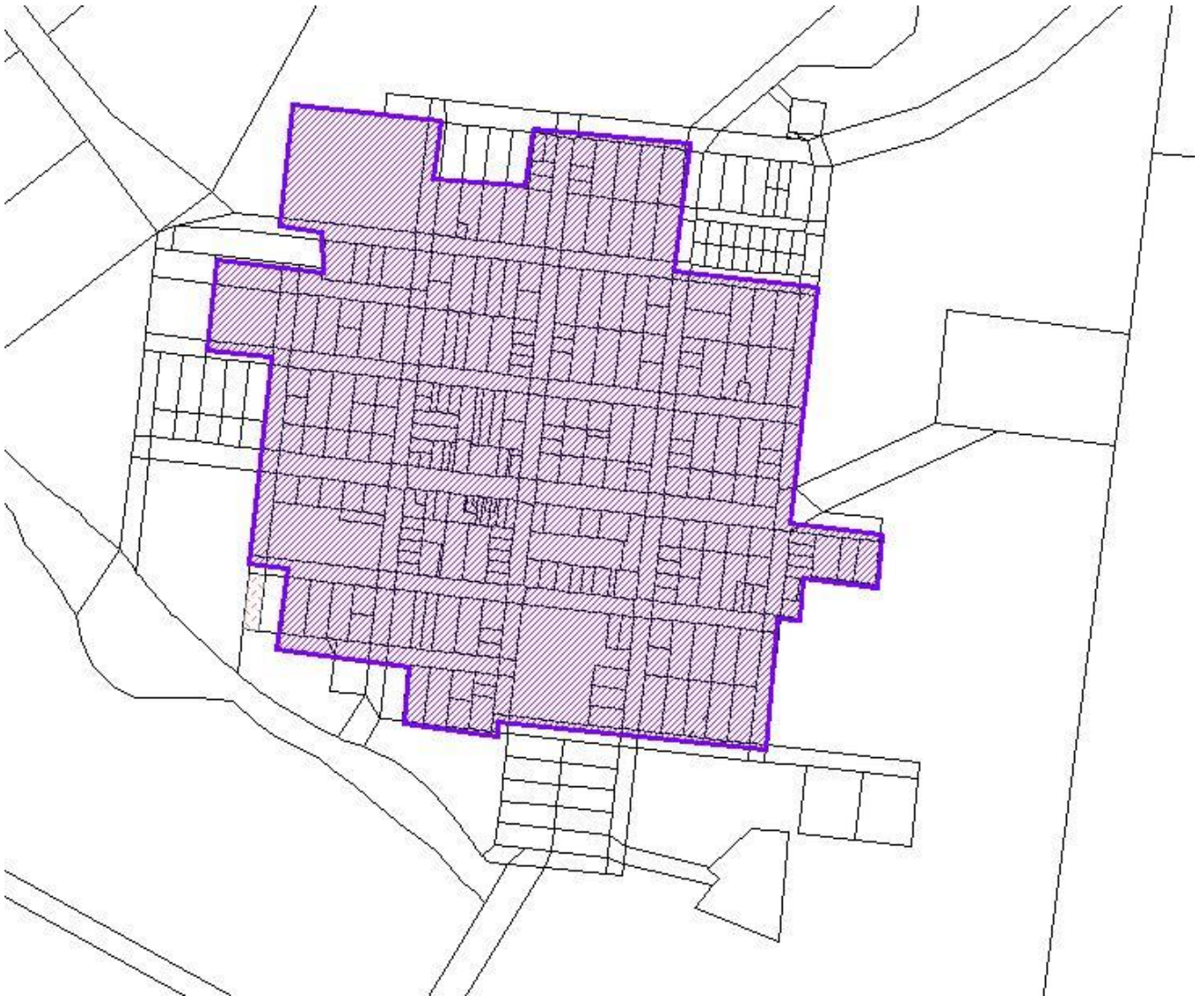


Aramac Designated Town Area - Waste

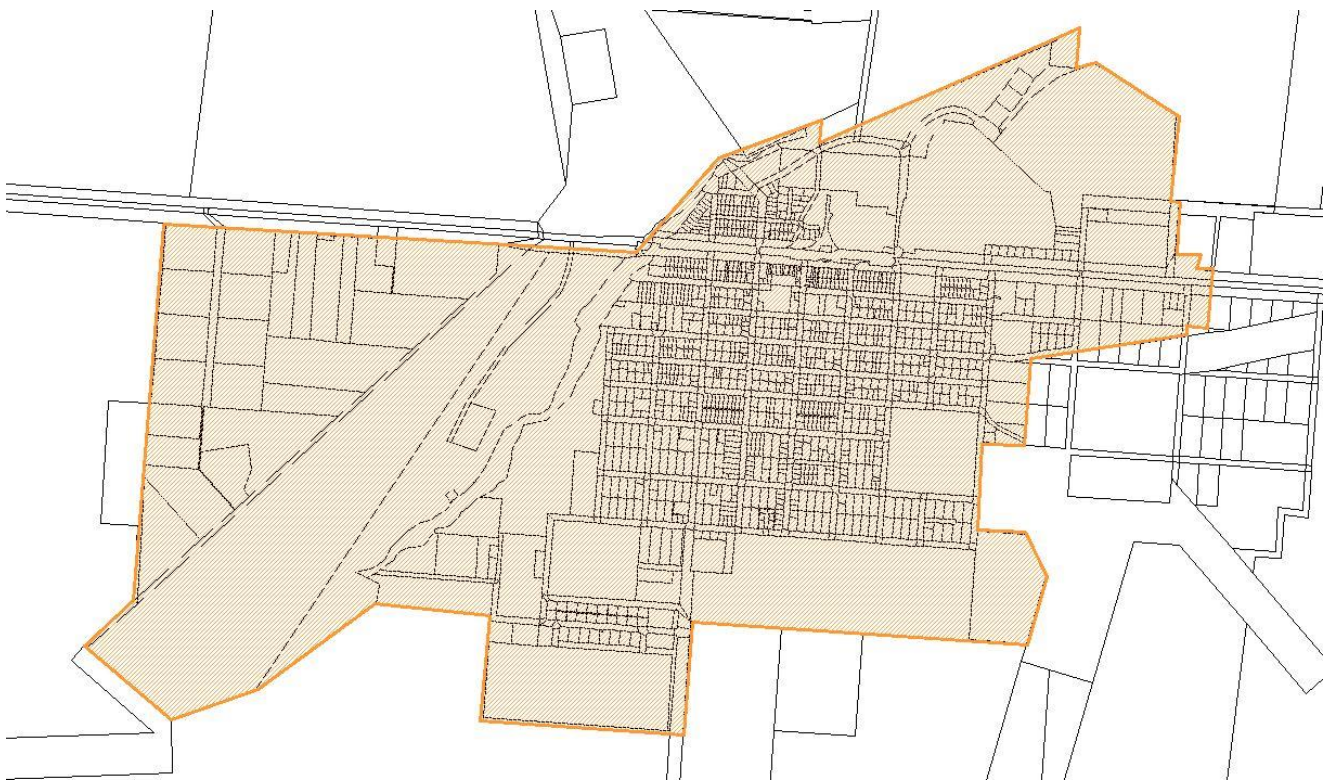


Aramac Designated Town Area - Water

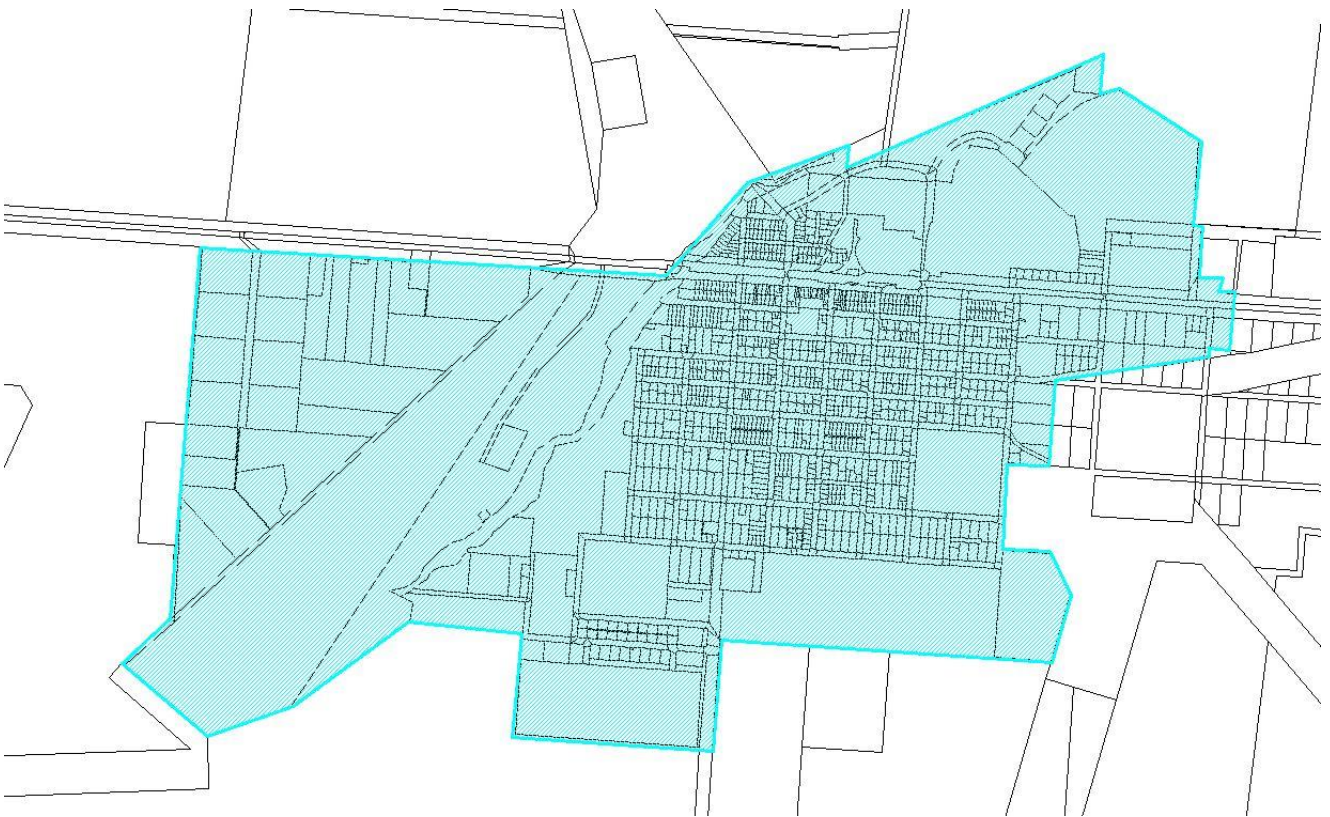




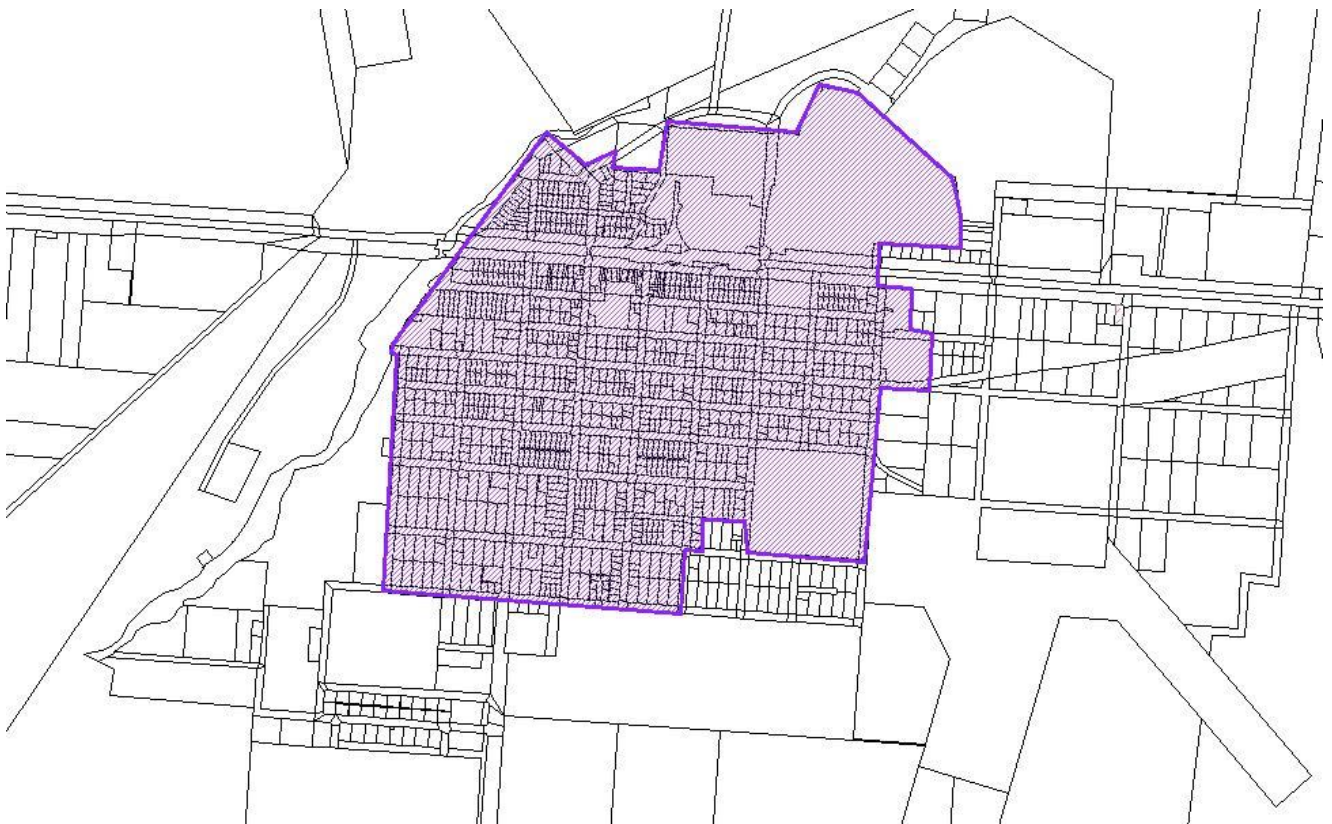
Aramac Designated Town Area - Sewerage



Barcaldine Designated Town Area - Waste



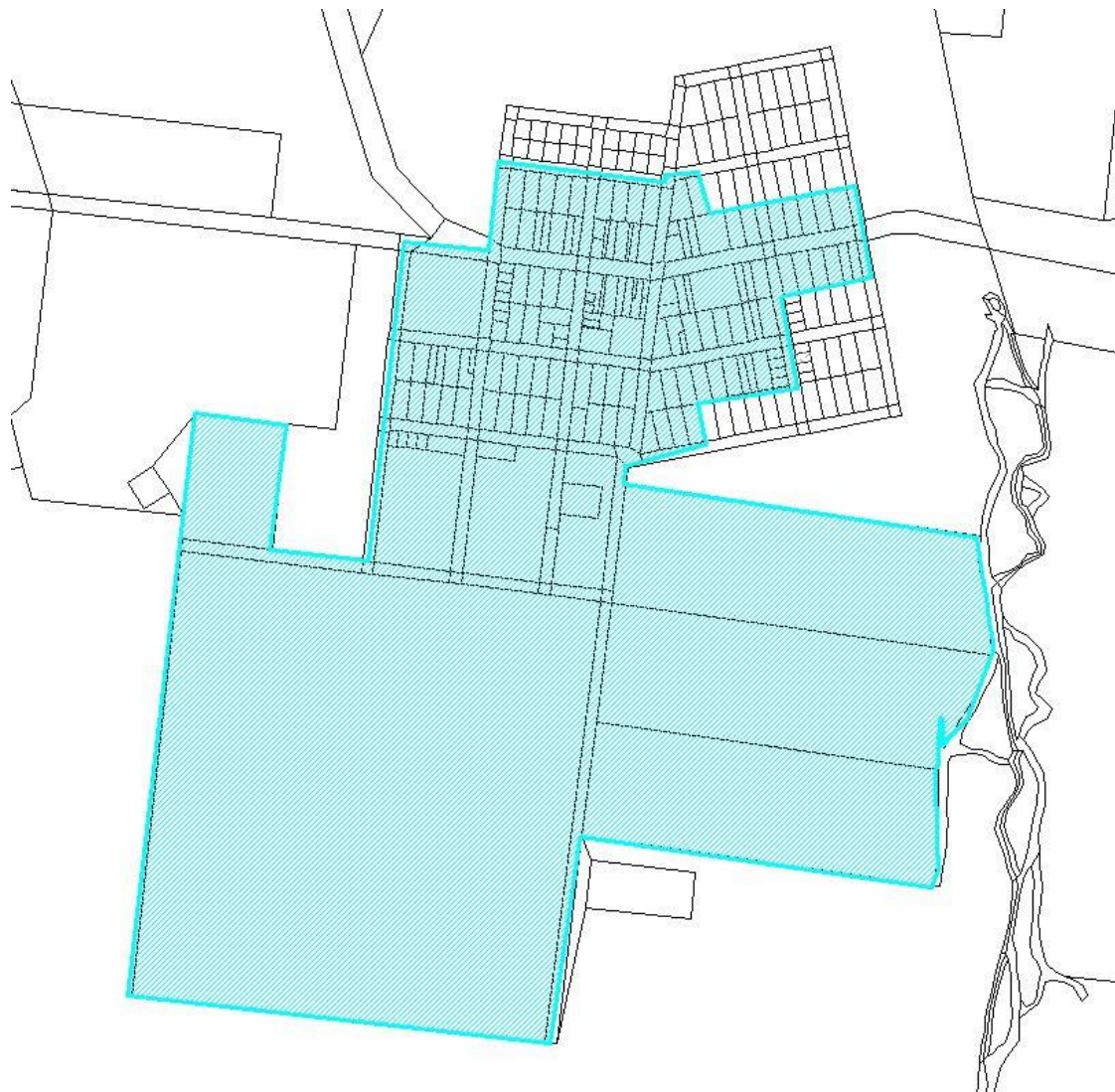
Barcaldine Designated Town Area - Water



Barcaldine Designated Town Area - Sewerage



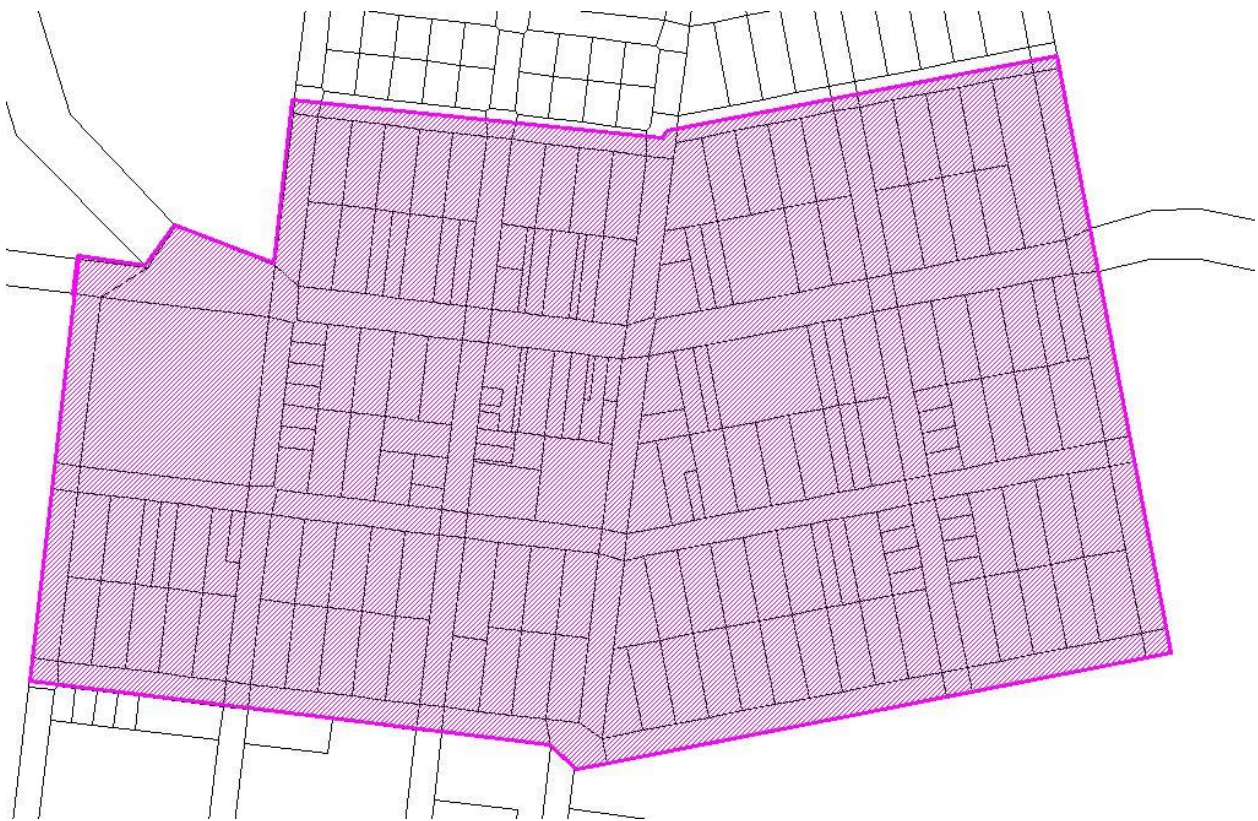
Muttaburra Designated Town Area - Waste



Muttaborra Designated Town Area - Water



Muttaburra Designated Town Area - Sewerage



Muttaborra Designated Town Area – Rural Fire



**ANNUAL BUDGET STATEMENT OF INCOME AND EXPENDITURE**  
**FOR THE 3 YEARS ENDING 30 JUNE 2027**

	<u>2025 Budget</u>	<u>2026 Budget</u>	<u>2027 Budget</u>
<b>Revenue</b>			
<b>Operating Revenue</b>			
Gross rates and utility charges	9,038,656	9,262,626	9,494,084
Less: Discounts	- 793,332 -	- 813,165 -	- 833,494
Less: Pensioner Subsidies	- 75,195 -	- 80,412 -	- 83,186
Net rates and utility charges	8,170,129	8,369,050	8,577,404
Fees and charges	3,004,490	3,032,045	3,097,146
Rental income	728,000	746,200	765,931
Interest received	975,000	845,700	887,985
Sales income	8,372,500	6,504,313	6,639,420
Grants and subsidies	27,622,445	19,045,088	19,733,265
Contributions	149,000	133,000	133,000
Other Income	70,000	71,125	72,278
<b>Total Operating Revenue</b>	<b>49,091,564</b>	<b>38,746,520</b>	<b>39,906,429</b>
<b>Capital Revenue</b>			
Grants and subsidies	5,726,728	4,350,000	3,200,000
Contributions	-	-	-
Gain on sale of non-current assets	-	-	-
<b>Total Capital Revenue</b>	<b>5,726,728</b>	<b>4,350,000</b>	<b>3,200,000</b>
<b>Total Revenue</b>	<b>54,818,292</b>	<b>43,096,520</b>	<b>43,106,429</b>
<b>Expenses</b>			
<b>Operating Expenses</b>			
Employee costs	16,103,875	15,620,991	16,049,121
Materials and services	27,071,382	16,855,077	17,071,938
Finance costs	60,400	41,712	24,616
Depreciation	7,769,097	7,989,448	8,217,743
<b>Total Operating Expenses</b>	<b>51,004,753</b>	<b>40,507,229</b>	<b>41,363,418</b>
<b>Capital Expenses</b>			
Provisions for landfill restoration	45,900	46,818	47,754
Loss on sale of non-current assets	-	-	-
	<b>45,900</b>	<b>46,818</b>	<b>47,754</b>
<b>Total Expenses</b>	<b>51,050,653</b>	<b>40,554,047</b>	<b>41,411,172</b>
<b>Net Income/(Loss)</b>	<b>3,767,639</b>	<b>2,542,473</b>	<b>1,695,258</b>

**BARCALDINE REGIONAL COUNCIL**  
**ANNUAL BUDGET STATEMENT OF FINANCIAL POSITION**  
**FOR THE 3 YEARS ENDING 30 JUNE 2027**

	<u>2025 Budget</u>	<u>2026 Budget</u>	<u>2027 Budget</u>
<b><i>Current Assets</i></b>			
Cash	22,957,104	21,550,776	21,664,367
Receivables	1,565,853	1,565,853	1,565,853
Contract assets	3,248,002	3,248,002	3,248,002
Inventories	467,813	467,813	467,813
<b>Total current assets</b>	<b>28,238,772</b>	<b>26,832,444</b>	<b>26,946,035</b>
<b><i>Non-current Assets</i></b>			
Property, plant and equipment	411,015,232	414,560,784	415,723,041
<b>Total non-current assets</b>	<b>411,015,232</b>	<b>414,560,784</b>	<b>415,723,041</b>
<b>TOTAL ASSETS</b>	<b>439,254,004</b>	<b>441,393,228</b>	<b>442,669,076</b>
<b><i>Current Liabilities</i></b>			
Trade and other payables	1,411,033	1,411,033	1,411,033
Contract liabilities	2,281,906	2,281,906	2,281,906
Borrowings	450,068	467,164	284,636
Provisions	2,909,281	2,909,281	2,909,281
<b>Total current liabilities</b>	<b>7,052,287</b>	<b>7,069,383</b>	<b>6,886,856</b>
<b><i>Non-current Liabilities</i></b>			
Borrowings	1,331,378	864,214	579,578
Provisions	1,208,333	1,255,151	1,302,905
<b>Total non-current liabilities</b>	<b>2,539,711</b>	<b>2,119,365</b>	<b>1,882,483</b>
<b>TOTAL LIABILITIES</b>	<b>9,591,998</b>	<b>9,188,748</b>	<b>8,769,339</b>
<b>NET COMMUNITY ASSETS</b>	<b>429,662,006</b>	<b>432,204,479</b>	<b>433,899,737</b>
<b><i>Community Equity</i></b>			
Retained surplus	210,121,091	212,663,565	214,358,822
Asset revaluation reserve	219,540,916	219,540,916	219,540,916
<b>TOTAL COMMUNITY EQUITY</b>	<b>429,662,007</b>	<b>432,204,481</b>	<b>433,899,738</b>

**BARCALDINE REGIONAL COUNCIL**  
**ANNUAL BUDGET STATEMENT OF CASH FLOWS**  
**FOR THE 3 YEARS ENDING 30 JUNE 2027**

	<u>2025 Budget</u>		<u>2026 Budget</u>		<u>2027 Budget</u>
<b>Cash flows from operating activities:</b>					
Receipts from customers	38,116,564		37,900,820		39,018,444
Payments to suppliers and employees	- 43,175,257	-	32,476,068	-	33,121,059
	- 5,058,692		5,424,752		5,897,386
Interest Received	975,000		845,700		887,985
Interest Paid	- 60,400	-	41,712	-	24,616
<b>Net cash inflow (outflow) from operating activities</b>	<b>- 4,144,092</b>		<b>6,228,740</b>		<b>6,760,755</b>
<b>Cash flows from investing activities:</b>					
Payments for property, plant and equipment	- 12,613,728	-	12,935,000	-	10,580,000
Grants, subsidies, contributions and donations	5,726,728		4,350,000		3,200,000
Sales of property, plant and equipment	1,400,000		1,400,000		1,200,000
<b>Net cash inflow (outflow) from investing activities</b>	<b>- 5,487,000</b>	<b>-</b>	<b>7,185,000</b>	<b>-</b>	<b>6,180,000</b>
<b>Cash flows from financing activities:</b>					
Loan Proceeds	-		-		-
Principal Loan Repayments	- 549,612	-	450,068	-	467,164
<b>Net cash inflow (outflow) from financing activities</b>	<b>- 549,612</b>	<b>-</b>	<b>450,068</b>	<b>-</b>	<b>467,164</b>
<b>Net increase (decrease) in cash held</b>	<b>- 10,180,704</b>	<b>-</b>	<b>1,406,328</b>		<b>113,591</b>
Cash at beginning of reporting period	33,137,808		22,957,104		21,550,776
<b>Cash at end of reporting period</b>	<b>22,957,104</b>		<b>21,550,776</b>		<b>21,664,367</b>

**ANNUAL BUDGET STATEMENT OF CHANGES IN EQUITY**  
**FOR THE 3 YEARS ENDING 30 JUNE 2027**

	Retained Surplus	Asset revaluation reserve	Total
	\$	\$	\$
<b>Balance as at 1 July 2024</b>	206,353,451	219,540,916	425,894,367
Net operating surplus	3,767,639	-	3,767,639
Other comprehensive income for the year			
Increase in asset revaluation surplus	-	-	-
<b>Balance as at 30 June 2025</b>	<b>210,121,090</b>	<b>219,540,916</b>	<b>429,662,006</b>
<b>Budget Balance as at 1 July 2025</b>	210,121,090	219,540,916	429,662,006
Net operating surplus	2,542,473	-	2,542,473
Other comprehensive income for the year			
Increase in asset revaluation surplus	-	-	-
<b>Budget Balance as at 30 June 2026</b>	<b>212,663,564</b>	<b>219,540,916</b>	<b>432,204,480</b>
<b>Budget Balance as at 1 July 2026</b>	212,663,564	219,540,916	432,204,480
Net operating surplus	1,695,258	-	1,695,258
Other comprehensive income for the year			
Increase in asset revaluation surplus	-	-	-
<b>Budget Balance as at 30 June 2027</b>	<b>214,358,821</b>	<b>219,540,916</b>	<b>433,899,737</b>

**Barcaldine Regional Council**  
**2024-2027 Budget Support Report - Revenue and Expenditure**  
**Goal 1: Communities**

Description	2024/2025	2025/2026	2026/2027
<b>GOAL 1: COMMUNITY</b>			
<b>Community Support</b>			
<u>Income</u>			
Grant - Community Support	-	-	-
<i>Total Income</i>	-	-	-
<u>Costs</u>			
Community Events	90,000	92,150	94,357
Community Donations	330,000	188,660	192,456
Community Support Costs	-	-	-
<i>Total Costs</i>	420,000	280,810	286,812
<i>Net Income/(Cost)</i>	- 420,000	- 280,810	- 286,812
<b>Parks and Gardens</b>			
<u>Costs</u>			
Parks & Gardens Costs	1,646,300	1,688,028	1,730,913
Community Display cost	108,200	11,422	11,690
Public Amenities Costs	310,000	317,716	325,638
<i>Total Costs</i>	2,064,500	2,017,166	2,068,241
<i>Net Income/(Cost)</i>	- 2,064,500	- 2,017,166	- 2,068,241
<b>Community Halls</b>			
<u>Income</u>			
Hall Fees	6,000	6,150	6,304
<i>Total Income</i>	6,000	6,150	6,304
<u>Costs</u>			
Community Halls Costs	145,000	148,550	152,192
<i>Total Costs</i>	145,000	148,550	152,192
<i>Net Income/(Cost)</i>	- 139,000	- 142,400	- 145,888
<b>Swimming Pools</b>			
<u>Income</u>			
Swimming Pools Fees	2,850	2,921	2,994
<i>Total Income</i>	2,850	2,921	2,994
<u>Costs</u>			
Swimming Pools Costs	639,040	653,296	667,883
Interest - Pool Infrastructure	10,860	6,143	3,858
<i>Total Costs</i>	649,900	659,439	671,741
<i>Net Income/(Cost)</i>	- 647,050	- 656,517	- 668,746
<b>Sport and Recreation Facilities</b>			
<u>Income</u>			
Sport & Recreation Fees	1,600	1,640	1,681
Showgrounds Fees	16,200	16,605	17,020
Equipment Hire Charges	12,500	12,813	13,133
<i>Total Income</i>	30,300	31,058	31,834
<u>Costs</u>			
Showgrounds Costs	675,000	690,750	706,898
Racecourse Costs	135,000	138,100	141,280
Recreation Park Costs	255,000	260,250	265,616
Other Sports Facilities Costs	18,396	18,830	19,275
<i>Total Costs</i>	1,083,396	1,107,930	1,133,068
<i>Net Income/(Cost)</i>	- 1,053,096	- 1,076,873	- 1,101,234

**Barcaldine Regional Council**  
**2024-2027 Budget Support Report - Revenue and Expenditure**  
**Goal 1: Communities**

Description	2024/2025	2025/2026	2026/2027
<b>Cemeteries</b>			
<u>Income</u>			
Cemetery Fees	2,500	2,563	2,627
Funeral Fees	105,000	107,625	110,316
<i>Total Income</i>	107,500	110,188	112,942
<u>Costs</u>			
Cemeteries Costs	98,000	100,480	103,029
Funerals Costs	102,000	104,374	106,809
<i>Total Costs</i>	200,000	204,854	209,838
<i>Net Income/(Cost)</i>	- 92,500	- 94,667	- 96,895
<b>Libraries</b>			
<u>Income</u>			
Grants - Libraries	16,500	16,913	17,335
Library Fees	1,000	1,025	1,051
<i>Total Income</i>	17,500	17,938	18,386
<u>Costs</u>			
Libraries Costs	357,442	367,656	378,167
<i>Total Costs</i>	357,442	367,656	378,167
<i>Net Income/(Cost)</i>	- 339,942	- 349,718	- 359,781
<b>Museums and Galleries</b>			
<u>Income</u>			
Museums and Galleries Income	3,500	3,588	3,677
<i>Total Income</i>	3,500	3,588	3,677
<u>Costs</u>			
Museums and Galleries Costs	80,029	82,005	84,032
<i>Total Costs</i>	80,029	82,005	84,032
<i>Net Income/(Cost)</i>	- 76,529	- 78,417	- 80,355
<b>Television and Radio</b>			
<u>Costs</u>			
Television and Radio Costs	15,000	15,339	15,687
<i>Total Costs</i>	15,000	15,339	15,687
<i>Net Income/(Cost)</i>	- 15,000	- 15,339	- 15,687
<b>Cultural Activities</b>			
<u>Income</u>			
Cultural Activities Revenue	5,000	5,125	5,253
Grants - Cultural	25,000	25,625	26,266
<i>Total Income</i>	30,000	30,750	31,519
<u>Costs</u>			
Cultural Activities Costs	-	-	-
RADF Distributions	25,000	25,500	26,010
RADF Operating costs	2,596	2,658	2,723
<i>Total Costs</i>	27,596	28,158	28,733
<i>Net Income/(Cost)</i>	2,404	2,592	2,786

**Barcaldine Regional Council**  
**2024-2027 Budget Support Report - Revenue and Expenditure**  
**Goal 1: Communities**

Description	2024/2025	2025/2026	2026/2027
<b>Environmental Health</b>			
<u>Income</u>			
Environmental Health Licences & Fees	12,744	13,063	13,389
<i>Total Income</i>	12,744	13,063	13,389
<u>Costs</u>			
Urban Pest Control Costs	2,000	2,050	2,101
Environmental Health Officer Costs	20,000	20,400	20,808
<i>Total Costs</i>	22,000	22,450	22,909
<i>Net Income/(Cost)</i>	- 9,256	- 9,387	- 9,520
<b>Local Laws</b>			
<u>Income</u>			
Local Laws - Fees & Fines	5,000	5,125	5,253
<i>Total Income</i>	5,000	5,125	5,253
<u>Costs</u>			
Local Laws- Operations	60,000	15,150	15,505
<i>Total Costs</i>	60,000	15,150	15,505
<i>Net Income/(Cost)</i>	- 55,000	- 10,025	- 10,251
<b>Urban Animal Management</b>			
<u>Income</u>			
Animal Registration Fees	30,000	30,750	31,519
Impounding Fees	2,000	2,050	2,101
<i>Total Income</i>	32,000	32,800	33,620
<u>Costs</u>			
Animal Control Costs	73,872	28,817	29,513
<i>Total Costs</i>	73,872	28,817	29,513
<i>Net Income/(Cost)</i>	- 41,872	3,983	4,107
<b>Environmental Protection</b>			
<u>Costs</u>			
Environmental Management Costs	35,000	35,700	36,414
<i>Total Costs</i>	35,000	35,700	36,414
<i>Net Income/(Cost)</i>	- 35,000	- 35,700	- 36,414
<b>Heritage Protection</b>			
<u>Costs</u>			
Heritage Places Costs	-	-	-
<i>Total Costs</i>	-	-	-
<i>Net Income/(Cost)</i>	-	-	-
<b>Emergency Services</b>			
<u>Income</u>			
Muttaburra Rural Fire Brigade Levy	6,858	7,029	7,205
Grant - SES	25,000	25,625	26,266
Grant - Disaster Management	422,700	9,000	9,000
<i>Total Income</i>	454,558	41,654	42,471
<u>Costs</u>			
Flood Recording Stations Costs	10,000	10,200	10,404
SES Operating Costs	18,619	18,997	19,384
Disaster Management Costs	434,500	20,615	20,931
Rural Fire Brigade Costs	6,858	6,995	7,135
<i>Total Costs</i>	469,977	56,807	57,854
<i>Net Income/(Cost)</i>	- 15,419	- 15,153	- 15,384

**Barcaldine Regional Council**  
**2024-2027 Budget Support Report - Revenue and Expenditure**  
**Goal 1: Communities**

Description	2024/2025	2025/2026	2026/2027
<b>Sixty and Better</b>			
<u>Income</u>			
Grants- Sixty and Better	62,000	63,550	65,139
<i>Total Income</i>	62,000	63,550	65,139
<i>Net Income/(Cost)</i>	62,000	63,550	65,139
<u>Costs</u>			
Sixty and Bettter Costs	119,159	122,692	126,331
<i>Total Costs</i>	119,159	122,692	126,331
<i>Net Income/(Cost)</i>	- 57,159	- 59,142	- 61,192
<b>Town Commons</b>			
<u>Income</u>			
Town Common Agistment	140,000	143,500	147,088
Town Common Fees	10,000	10,250	10,506
<i>Total Income</i>	150,000	153,750	157,594
<u>Costs</u>			
Town Common Costs	112,088	114,559	117,092
<i>Total Costs</i>	112,088	114,559	117,092
<i>Net Income/(Cost)</i>	37,912	39,191	40,502
<b>Community Management</b>			
<u>Costs</u>			
Coordination Costs	1,405,215	1,444,491	1,484,899
<i>Total Costs</i>	1,405,215	1,444,491	1,484,899
<i>Net Income/(Cost)</i>	- 1,405,215	- 1,444,491	- 1,484,899
<b>Capital Grants - Community</b>			
<u>Income</u>			
Capital Grants - Community	100,000	100,000	100,000
Contributions - Community	10,000	-	-
<i>Total Income</i>	110,000	100,000	100,000
<i>Net Income/(Cost)</i>	110,000	100,000	100,000
<b>Depreciation - Community</b>			
<u>Costs</u>			
Depreciation - Community Buildings	1,208,217	1,256,545	1,306,807
Depreciation - Community Structures	546,205	568,053	590,775
Depreciation - Community Equipment	26,438	27,495	28,595
<i>Total Costs</i>	1,780,859	1,852,094	1,926,178
<i>Net Income/(Cost)</i>	- 1,780,859	- 1,852,094	- 1,926,178
<b>TOTAL COMMUNITIES</b>	- 8,097,081	- 7,992,135	- 8,220,082
	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Total Communities Income</b>	1,023,952	612,533	625,122
<b>Total Communities Costs</b>	9,121,033	8,604,669	8,845,204
<b>Net Communities Cost</b>	- 8,097,081	- 7,992,135	- 8,220,082



**Barcaldine Regional Council**  
**2024-2027 Budget Support Report - Revenue and Expenditure**  
**Goal 2: Services**

Description	2024/2025	2025/2026	2026/2027
<b>GOAL 2: Services</b>			
<b>Water Supply</b>			
<u>Income</u>			
Water Charges	1,750,148	1,793,902	1,838,749
Excess Water Charges	0	0	-
Write-off - Water Charges	-500	-500	510
Discount - Water Charges	-149,865	-153,611	-157,451
Pensioner Remissions - Water Charges	-36,200	-37,234	37,979
Developer Contributions - Water	0	0	-
Fees & Charges - Water	50,000	51,250	52,531
<i>Total Income</i>	1,613,583	1,653,807	1,695,340
<u>Costs</u>			
Water Supply Costs	1,259,000	1,295,610	1,075,807
Interest - Water Infrastructure Loan	23,319	14,974	5,964
Depreciation - Water Infrastructure	527,475	548,574	570,517
<i>Total Costs</i>	1,809,794	1,859,158	1,652,287
<i>Net Income/(Cost)</i>	-196,211	-205,351	43,053
<b>Sewerage</b>			
<u>Income</u>			
Sewerage Charges	1,121,992	1,150,042	1,178,793
Write-off - Sewerage Charges	-34	-34	35
Discount - Sewerage Charges	-95,178	-97,557	-99,996
Pensioner Remissions - Sewerage Charges	-2,630	-4,313	4,399
Developer Contributions - Sewerage	0	0	-
Fees & Charges - Sewerage	7,500	7,688	7,880
<i>Total Income</i>	1,031,650	1,055,825	1,082,243
<u>Costs</u>			
Sewerage Costs	503,493	517,928	532,790
Interest - Sewerage Infrastructure Loan	26,221	20,595	14,794
Depreciation - Sewerage Infrastructure	467,916	486,633	506,098
<i>Total Costs</i>	997,631	1,025,156	1,053,682
<i>Net Income/(Cost)</i>	34,019	30,669	28,561
<b>Waste Management</b>			
<u>Income</u>			
Waste Collection Charges	474,896	486,768	498,938
Waste Management Charges	248,948	255,172	261,551
Write-Off - Waste Charges	-500	500	525
Discount - Waste Charges	-58,928	-60,401	-61,912
Pensioner Remission - Waste Charges	-1,365	1,365	1,433
Waste Disposal Fees	17,796	18,241	18,697
Recycling Revenue	80,000	82,000	84,050
<i>Total Income</i>	760,847	779,914	799,366
<u>Costs</u>			
Refuse Collection Costs	665,979	685,789	706,191
Waste Facility Costs	275,000	281,750	288,688
Depreciation - Waste Infrastructure	45,900	47,736	49,645
<i>Total Costs</i>	986,879	1,015,275	1,044,524
<i>Net Income/(Cost)</i>	-226,032	-235,360	-245,158

**Barcaldine Regional Council**  
**2024-2027 Budget Support Report - Revenue and Expenditure**  
**Goal 2: Services**

Description	2024/2025	2025/2026	2026/2027
<b>Plant Operations</b>			
<i>Income</i>			
Diesel Fuel Rebate	40,000	41,000	42,025
Plant Hire	7,500	7,688	7,880
Insurance Claims	40,000	41,000	42,025
Registration Refunds	0	0	0
Plant Hire recoveries	6,239,778	6,489,712	6,365,198
<i>Total Income</i>	6,327,278	6,579,399	6,457,127
<i>Costs</i>			
Small Plant Purchases \$200-\$5000	25,000	25,750	26,523
Workshop Costs	261,345	269,163	277,215
Plant Repairs & Maintenance	3,126,824	3,218,632	3,313,175
Plant Insurance Costs	126,500	130,295	134,204
Depreciation - Plant and Equipment	1,534,942	1,534,942	1,534,942
<i>Total Costs</i>	5,074,611	5,178,782	5,286,058
<i>Net Income/(Cost)</i>	1,252,667	1,400,617	1,171,069
<b>Care Services</b>			
<i>Income</i>			
Grants - CHSP	710,000	710,000	710,000
Grants - CAC	125,000	125,000	125,000
Grants - Home Assist Secure	149,000	149,000	133,000
Grants - QCSS		20,000	38,000
Contributions - Community Care	149,000	133,000	133,000
<i>Total Income</i>	1,133,000	1,137,000	1,139,000
<i>Costs</i>			
CHSP Costs	370,000	380,300	390,901
CHSP Home Mods Costs	255,000	262,550	270,326
CAC Costs	155,000	159,550	164,236
QCSS Costs	-	-	-
Home Assist Secure Costs	144,000	148,260	152,647
Respite Care Costs	2,000	2,060	2,122
MOW Alpha Costs	7,500	7,725	7,957
Community Care - Coordination	217,000	223,150	229,481
<i>Total Costs</i>	1,150,500	1,183,595	1,217,669
<i>Net Income/(Cost)</i>	- 17,500	- 46,595	- 78,669
<b>NDIS - Care Services</b>			
<i>Income</i>			
NDIS - Coordination Fees	230,000	230,000	234,600
NDIS - Package Claims	1,600,000	1,600,000	1,632,000
<i>Total Income</i>	1,830,000	1,830,000	1,866,600
<i>Costs</i>			
NDIS- Package Expenses	1,567,499	1,614,431	1,662,770
NDIS - Coordination and Supervision	116,819	120,323	123,933
<i>Total Costs</i>	1,684,317	1,734,754	1,786,703
<i>Total Income/Cost</i>	145,683	95,246	79,897

**Barcaldine Regional Council**  
**2024-2027 Budget Support Report - Revenue and Expenditure**  
**Goal 2: Services**

Description	2024/2025	2025/2026	2026/2027
<b>Commercial Property</b>			
<u>Income</u>			
Rent - Commercial	52,000	53,300	54,633
Rent - Programs	42,000	43,050	45,203
<i>Total Income</i>	94,000	96,350	99,835
<u>Costs</u>			
Commercial Property Costs	102,000	105,020	108,130
<i>Total Costs</i>	102,000	105,020	108,130
<i>Net Income/(Cost)</i>	- 8,000	- 8,670	- 8,295
<b>Commercial Services</b>			
<u>Income</u>			
RTC & QGAP Revenues	50,000	51,250	52,531
Bank of Qld Commissions	275,000	281,875	288,922
Jericho Post Office Revenue	75,000	76,875	78,797
<i>Total Income</i>	400,000	410,000	420,250
<u>Costs</u>			
RTC Operating Costs	96,150	99,032	101,999
Bank of Qld Operating Costs	290,100	298,801	307,763
Jericho Post Office Costs	117,100	120,611	124,227
<i>Total Costs</i>	503,350	518,444	533,990
<i>Net Income/(Cost)</i>	- 103,350	- 108,444	- 113,740
<b>Private Works</b>			
<u>Income</u>			
Private Works Revenue	100,000	102,500	105,063
<i>Total Income</i>	100,000	102,500	105,063
<u>Costs</u>			
Private Works Costs	85,000	87,050	89,157
<i>Total Costs</i>	85,000	87,050	89,157
<i>Net Income/(Cost)</i>	15,000	15,450	15,906
<b>RAPAD</b>			
<u>Income</u>			
Contract- ORRTG & WSA	680,000	697,000	714,425
<i>Total Income</i>	680,000	697,000	714,425
<u>Costs</u>			
Contract- ORRTG & WSA cost	650,000	669,500	689,585
<i>Total Costs</i>	650,000	669,500	689,585
<i>Net Income/(Cost)</i>	30,000	27,500	24,840
<b>Capital Grants - SERVICES</b>			
<u>Income</u>			
Capital Grants - Services	230,000	1,050,000	-
Contributions - Services	-	-	-
<i>Total Income</i>	230,000	1,050,000	-
<i>Net Income/(Cost)</i>	230,000	1,050,000	-

**Barcaldine Regional Council**  
**2024-2027 Budget Support Report - Revenue and Expenditure**  
**Goal 2: Services**

Description	2024/2025	2025/2026	2026/2027
<b>Depreciation - SERVICES</b>			
<i>Costs</i>			
Depreciation - Infrastructure Plant	-	-	-
Depreciation - Water Infrastructure	-	-	-
Depreciaiton - sewerage infrastructure	-	-	-
<i>Total Costs</i>	-	-	-
<i>Net Income/(Cost)</i>	-	-	-
<b>TOTAL SERVICES</b>	<b>1,156,276</b>	<b>2,015,062</b>	<b>917,464</b>
	<u><b>2025</b></u>	<u><b>2026</b></u>	<u><b>2027</b></u>
<b>Total Services Income</b>	<b>14,200,358</b>	<b>15,391,795</b>	<b>14,379,248</b>
<b>Total Services Costs</b>	<b>13,044,082</b>	<b>13,376,734</b>	<b>13,461,784</b>
<b>Net Services Income</b>	<b>1,156,276</b>	<b>2,015,062</b>	<b>917,464</b>

**Barcaldine Regional Council**  
**2024-2027 Budget Support Report - Revenue and Expenditure**  
**Goal 3: Transport**

Description	2024/2025	2025/2026	2026/2027
<b>GOAL 3: Transport</b>			
<b><i>Town Streets</i></b>			
<u>Costs</u>			
Town Streets Maintenance	802,000	820,660	839,812
<i>Total Costs</i>	802,000	820,660	839,812
<i>Net Income/(Cost)</i>	-802,000	-820,660	-839,812
<b><i>Rural Roads</i></b>			
<u>Income</u>			
Emergent NDRRA Revenue	1,000,000	1,000,000	1,000,000
Flood Damager Operational Revenue	11,737,245	3,000,000	3,000,000
<i>Total Income</i>	12,737,245	4,000,000	4,000,000
<u>Costs</u>			
Rural Roads Maintenance	2,300,000	2,346,500	2,394,105
Flood Damage Operational	11,737,245	3,000,000	3,000,000
Emergent Flood Damage Costs - Council	1,000,000	1,020,000	1,040,460
<i>Total Costs</i>	15,037,245	6,366,500	6,434,565
<i>Net Income/(Cost)</i>	-2,300,000	-2,366,500	-2,434,565
<b><i>Airports</i></b>			
<u>Income</u>			
Airport Landing Fees	90,000	92,250	94,556
<i>Total Income</i>	90,000	92,250	94,556
<u>Costs</u>			
Airports Operating Costs	266,609	272,882	279,317
<i>Total Costs</i>	266,609	272,882	279,317
<i>Net Income/(Cost)</i>	-176,609	-180,632	-184,761
<b><i>Contract Works</i></b>			
<u>Income</u>			
Roads Revenue - State Network	3,000,000	1,000,000	1,000,000
RMPC Revenue	4,000,000	4,100,000	4,202,500
Flood Damage Revenue - State Network	100,000	100,000	100,000
<i>Total Income</i>	7,100,000	5,200,000	5,302,500
<u>Costs</u>			
Roads Costs - State Network	2,900,000	1,000,000	1,000,000
RMPC Costs	3,850,000	3,930,000	4,011,930
State Network Flood Damage costs	100,000	102,000	104,044
<i>Total Costs</i>	6,850,000	5,032,000	5,115,974
<i>Net Income/(Cost)</i>	250,000	168,000	186,526
<b><i>Capital Grants - Transport</i></b>			
<u>Income</u>			
Capital Grants - Infrastructure			
Capital Grants - Roads	4,386,728	3,200,000	3,100,000
Contributions - Infrastructure	-	-	-
<i>Total Income</i>	4,386,728	3,200,000	3,100,000
<i>Net Income/(Cost)</i>	4,386,728	3,200,000	3,100,000

**Barcaldine Regional Council**  
**2024-2027 Budget Support Report - Revenue and Expenditure**  
**Goal 3: Transport**

Description	2024/2025	2025/2026	2026/2027
<b><i>Transport Depreciation</i></b>			
<b><i>Costs</i></b>			
Depreciation - Infrastructure Buildings	105,733	108,905	112,172
Depreciation - Infrastructure Structures	69,273	71,351	73,492
Depreciation - Road Infrastructure	2,256,717	2,324,418	2,394,151
Depreciation - Airport Infrastructure	469,741	483,833	498,348
<i>Total Costs</i>	2,901,464	2,988,508	3,078,163
<i>Net Income/(Cost)</i>	-2,901,464	-2,988,508	-3,078,163
<b>TOTAL INFRASTRUCTURE</b>	<b>-1,543,344</b>	<b>-2,988,300</b>	<b>-3,250,775</b>
	<u>2025</u>	<u>2026</u>	<u>2027</u>
<b>Total Transport Income</b>	<b>24,313,973</b>	<b>12,492,250</b>	<b>12,497,056</b>
<b>Total Transport Costs</b>	<b>25,857,317</b>	<b>15,480,550</b>	<b>15,747,831</b>
<b>Net Transport Costs</b>	<b>- 1,543,344</b>	<b>- 2,988,300</b>	<b>- 3,250,775</b>

**Barcaldine Regional Council**  
**2024-2027 Budget Support Report - Revenue and Expenditure**  
**Goal 4: Strong Local Economy**

Description	2024/2025	2025/2026	2026/2027
<b>GOAL 4: ECONOMY</b>			
<b><i>Agriculture</i></b>			
<b><i>Income</i></b>			
Rural Services Fees	26,000	26,650	27,316
Dip Yards Fees	55,000	56,375	57,784
Saleyards Fees	39,520	40,508	41,521
Grants - Rural Services	-	-	-
Stock Routes Permits	75,000	76,875	78,797
<i>Total Income</i>	195,520	200,408	205,418
<b><i>Costs</i></b>			
Pest Animal Management	117,500	120,325	123,222
Pest Weed Management	266,670	273,453	280,424
Stock Route Management	265,998	271,918	277,982
Dip Yards Costs	51,416	52,761	54,144
Saleyards Costs	67,000	68,340	69,707
<i>Total Costs</i>	768,583	786,797	805,480
<i>Net Income/(Cost)</i>	- 573,063	- 586,389	- 600,061
<b><i>Tourism</i></b>			
<b><i>Income</i></b>			
Visitor Information Centre Income	45,000	46,125	47,278
<i>Total Income</i>	45,000	46,125	47,278
<b><i>Costs</i></b>			
Tourist Information Centres	326,000	335,230	344,727
Tourism Development Costs	60,500	61,715	62,954
<i>Total Costs</i>	386,500	396,945	407,681
<i>Net Income/(Cost)</i>	- 341,500	- 350,820	- 360,403
<b><i>Camping Area</i></b>			
<b><i>Income</i></b>			
Camping Area Fees	208,000	213,200	218,530
<i>Total Income</i>	208,000	213,200	218,530
<b><i>Costs</i></b>			
Camping Areas Costs	102,000	104,370	106,800
<i>Total Costs</i>	102,000	104,370	106,800
<i>Net Income/(Cost)</i>	106,000	108,830	111,730

**Barcaldine Regional Council**  
**2024-2027 Budget Support Report - Revenue and Expenditure**  
**Goal 4: Strong Local Economy**

Description	2024/2025	2025/2026	2026/2027
<b>Regional Events</b>			
<u>Income</u>			
Grants - Events	2,000	2,050	2,101
Regional Events Income	5,000	5,125	5,253
<i>Total Income</i>	7,000	7,175	7,354
<i>Total Costs</i>	-	-	-
<i>Net Income/(Cost)</i>	7,000	7,175	7,354
<b>Economic Development</b>			
<u>Income</u>			
Why Leave town Promotion	-	-	-
Grants - Economic Development	13,000	13,325	13,658
<i>Total Income</i>	13,000	13,325	13,658
<u>Costs</u>			
Economic Development Costs	25,000	25,500	121,010
Vacant Council Land Costs	60,795	62,014	63,257
<i>Total Costs</i>	85,795	87,514	184,267
<i>Net Income/(Cost)</i>	- 72,795	- 74,189	- 170,609
<b>Town Planning</b>			
<u>Income</u>			
Rates Search Fees	17,500	17,938	18,386
Town Planning Fees	50,000	51,250	52,788
<i>Total Income</i>	67,500	69,188	71,173
<u>Costs</u>			
Town Planning Costs	50,000	51,000	52,020
<i>Total Costs</i>	50,000	51,000	52,020
<i>Net Income/(Cost)</i>	17,500	18,188	19,153
<b>Building Services</b>			
<u>Income</u>			
Building Fees	30,000	30,750	31,519
<i>Total Income</i>	30,000	30,750	31,519
<u>Costs</u>			
Building Services Costs	45,735	46,652	47,588
<i>Total Costs</i>	45,735	46,652	47,588
<i>Net Income/(Cost)</i>	- 15,735	- 15,902	- 16,069



**Barcaldine Regional Council**  
**2024-2027 Budget Support Report - Revenue and Expenditure**  
**Goal 4: Strong Local Economy**

Description	2024/2025	2025/2026	2026/2027
<b>Capital Grants - Economy</b>			
<i>Income</i>			
Capital Grants - Economy	1,000,000	-	-
Contributions - Economy	-	-	-
<i>Total Income</i>	1,000,000	-	-
<i>Net Income/(Cost)</i>	1,000,000	-	-
<b>Economy Depreciation</b>			
<i>Costs</i>			
Depreciation - Economy Buildings	210,736	219,166	227,933
Depreciation - Economy Structures	24,085	25,048	26,050
Depreciation - Economy Equipment	2,529	2,630	2,735
<i>Total Costs</i>	237,350	246,844	256,717
<i>Net Income/(Cost)</i>	-	246,844	-
<b>TOTAL ECONOMY</b>	<b>109,943</b>	<b>1,139,951</b>	<b>1,265,622</b>
	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>Total Economy Income</b>	<b>1,566,020</b>	<b>580,171</b>	<b>594,931</b>
<b>Total Economy Costs</b>	<b>1,675,963</b>	<b>1,720,122</b>	<b>1,860,553</b>
<b>Net Economy Costs</b>	<b>109,943</b>	<b>1,139,951</b>	<b>1,265,622</b>

**Barcaldine Regional Council**  
**2024-2027 Budget Support Report - Revenue and Expenditure**  
**Goal 5: Governance**

Description	2024/2025	2025/2026	2026/2027
<b>GOAL 5: GOVERNANCE</b>			
<b>Professional Governance</b>			
<u>Costs</u>			
Elected Members	556,880	567,549	578,426
Executive Costs	1,683,269	1,729,185	1,776,419
Elections	-	-	0
Regional Affiliations	180,000	183,600	187,272
<i>Total Costs</i>	2,420,149	2,480,334	2,542,117
<i>Net Income/(Cost)</i>	- 2,420,149	- 2,480,334	-2,542,117
<b>Corporate &amp; Community Planning</b>			
<u>Income</u>			
Community Planning Grants	100,000	0	0
<i>Total Income</i>	100,000	0	0
<u>Costs</u>			
Community Planning Costs	100,000	-	0
<i>Total Costs</i>	100,000	-	0
<i>Net Income/(Cost)</i>	-	-	-
<b>Council Housing</b>			
<u>Income</u>			
Rentals - Council Housing	634,000	649,850	666,096
Council Housing - Insurance Claim	-	-	0
<i>Total Income</i>	634,000	649,850	666,096
<u>Costs</u>			
Council Housing Costs	562,691	574,318	586,191
<i>Total Costs</i>	562,691	574,318	586,191
<i>Net Income/(Cost)</i>	71,309	75,532	79,906
<b>Employee Costs</b>			
<u>Income</u>			
Workcover Refunds	60,000	60,000	60,000
Parental Leave Centrelink Refunds	25,000	25,000	25,000
Employee Insurance Refunds	25,000	25,000	25,000
Recoveries - Superannuation	1,489,364	1,534,045	1,580,066
Recoveries - Annual Leave	1,567,691	1,614,722	1,663,163
Recoveries - Sick Leave	627,366	646,187	665,572
Recoveries - Public Holidays	544,898	561,244	578,082
Recoveries - Long Service Leave	364,791	375,735	387,007
Recoveries - Parental Leave	66,224	68,210	70,257
Recoveries - FPLT (Under \$200)	128,361	132,212	136,178
Recoveries - Fringe Benefits Tax	62,583	64,461	66,394
Recoveries -Employee Operations	710,380	731,691	753,642
Recoveries - Workcover	227,321	234,141	241,165
Recoveries - Wet Weather	52,129	53,693	55,304
Recoveries - WH&S	584,290	601,819	619,873
Recoveries - Training	397,806	409,740	422,032
Recoveries - Quality Assurance	-	-	-
<i>Total Income</i>	6,933,203	7,137,899	7,348,736

**Barcaldine Regional Council**  
**2024-2027 Budget Support Report - Revenue and Expenditure**  
**Goal 5: Governance**

Description	2024/2025	2025/2026	2026/2027
<b><u>Costs</u></b>			
Superannuation Costs	1,489,364	1,534,045	1,580,066
Annual Leave Costs	1,567,691	1,614,722	1,663,163
Sick Leave Costs	627,366	646,187	665,572
Public Holidays Costs	544,898	561,244	578,082
Long Service Leave Costs	261,828	269,683	277,773
Parental Leave Costs	46,845	48,250	49,698
Minor Plant (under \$200) Costs	75,858	78,134	80,478
Fringe Benefits Tax Costs	62,583	64,460	66,394
Employee Operations Management Costs	746,610	767,538	789,064
Workcover Costs	227,321	234,141	241,165
Wet Weather Costs	52,129	53,693	55,304
Workplace Health & Safety Costs	440,274	451,330	462,676
PPE & Uniform Costs	80,000	81,600	83,232
Employee Training Costs	397,806	406,012	414,390
Quality Assurance Costs	-	-	-
Employee Consultation Costs	112,000	114,940	117,963
<i>Total Costs</i>	6,732,572	6,925,978	7,125,019
<i>Net Income/(Cost)</i>	200,631	211,920	223,716
<b><u>Finance</u></b>			
<b><u>Income</u></b>			
General Rates	5,437,348	5,573,282	5,712,614
Write-off - General Rates	-	2,500	2,625
Discount - General Rates	489,361	501,595	514,135
Council Pensioner Remission	35,000	37,500	39,375
Cwealth Financial Assistance Grant	13,000,000	13,650,000	14,332,500
Gain/(Loss) on Sale of Non-Current Assets	-	-	-
Interest Income - Investments	900,000	810,000	850,500
Interest Income - Rates Arrears	75,000	35,700	37,485
<i>Total Income</i>	18,887,487	19,527,387	20,376,964
<b><u>Costs</u></b>			
Financial Coordination	709,941	730,731	752,135
Finance Costs	500	510	520
Land Valuation Costs	30,000	30,600	31,212
Asset Valuation Costs	70,000	71,400	72,828
External Audit Costs	100,000	102,000	104,040
Internal Audit Costs	20,000	20,400	20,808
Asset Management Costs	180,000	185,000	190,142
Bank Fees	20,000	20,400	20,808
<i>Total Costs</i>	1,130,441	1,161,041	1,192,493
<i>Net Income/(Cost)</i>	17,757,046	18,366,345	19,184,471

**Barcaldine Regional Council**  
**2024-2027 Budget Support Report - Revenue and Expenditure**  
**Goal 5: Governance**



Description	2024/2025	2025/2026	2026/2027
<b>Administration</b>			
<u>Income</u>			
Administration Fees and Charges	7,000	7,000	7,000
Credit Card Levy	2,040	2,040	2,040
Programs - Management Supervision	40,800	40,800	40,800
Programs - Administration Support	20,400	20,400	20,400
Trainee Subsidies	150,000	150,000	150,000
Infringement Notices	2,040	2,040	2,040
Sales - Promotional Item			
Oncost Recoveries - Administration	480,178	491,221	502,528
<i>Total Income</i>	702,458	713,501	724,808
<u>Expenditure</u>			
Administration Costs	987,307	1,014,057	1,041,554
IT Costs	991,000	1,011,717	1,032,875
Legal Costs	100,000	102,000	104,040
Insurance Costs	645,869	658,787	671,963
<i>Total Costs</i>	2,724,176	2,786,561	2,850,432
<i>Net Income/(Cost)</i>	- 2,021,718	- 2,073,060	-2,125,624
<b>Stores &amp; Purchasing</b>			
<u>Income</u>			
Recoveries - Stores & Purchasing	248,493	254,023	259,680
<i>Total Income</i>	248,493	254,023	259,680
<u>Costs</u>			
Stores & Purchasing Costs	314,636	323,933	333,506
<i>Total Costs</i>	314,636	323,933	333,506
<i>Net Income/(Cost)</i>	-66,143	-69,910	-73,827
<b>Coordination and Control</b>			
<u>Income</u>			
Overhead Recoveries	453,689	464,066	474,690
<i>Total Income</i>	453,689	464,066	474,690
<u>Costs</u>			
Works Supervision Costs	312,500	320,950	329,643
Engineering Costs	270,800	277,416	284,208
Other Works Costs	440,543	453,390	466,618
<i>Total Costs</i>	1,023,843	1,051,756	1,080,469
<i>Net Income/(Cost)</i>	-570,154	-587,690	-605,779
<b>Depots</b>			
<u>Costs</u>			
Depot Costs	270,000	276,500	283,167
<i>Total Costs</i>	270,000	276,500	283,167
<i>Net Income/(Cost)</i>	-270,000	-276,500	-283,167

**Barcaldine Regional Council**  
**2024-2027 Budget Support Report - Revenue and Expenditure**  
**Goal 5: Governance**

Description	2024/2025	2025/2026	2026/2027
<b>Capital Grants - Governance</b>			
<i>Income</i>			
Capital Grants - Governance	-	-	-
Contributions - Governance	-	-	-
<i>Total Income</i>	-	-	-
<i>Net Income/(Cost)</i>	-	-	-
<b>Governance Depreciation</b>			
<i>Costs</i>			
Depreciation -Governance Building	252,716	262,825	273,338
Depreciation - Governance Structures	-	-	-
Depreciation - Governance Equipment	20,475	21,294	22,145
<i>Total Costs</i>	273,191	284,118	295,483
<i>Net Income/(Cost)</i>	- 273,191	- 284,118	- 295,483
<b>TOTAL GOVERNANCE</b>	<b>12,407,631</b>	<b>12,882,186</b>	<b>13,562,096</b>
	<u>2025</u>	<u>2026</u>	<u>2027</u>
<b>Total Governance Income</b>	<b>27,959,330</b>	<b>28,746,725</b>	<b>29,850,974</b>
<b>Total Governance Costs</b>	<b>15,551,699</b>	<b>15,864,540</b>	<b>16,288,878</b>
<b>Net Governance Income</b>	<b>12,407,631</b>	<b>12,882,186</b>	<b>13,562,096</b>

**BARCALDINE REGIONAL COUNCIL  
CAPITAL WORKS PROGRAM  
FOR THE 3 YEARS ENDING 30 JUNE 2027**

Project	Location	Total Cost	2024/2025 Cost	2025/2026 Cost	2026/2027 Cost	N R U	2025 Funding			2026 funding			2027 funding			Funding Source
							Grants	Council	Total Funding 2025	Grants	Council	Total Funding 2026	Grants	Council	Total Funding 2027	
<b>Major Projects</b>		\$ 2,200,000	\$ 1,420,000	\$ 780,000	\$ -		\$ 1,300,000	\$ 120,000	\$ 1,420,000	\$ 450,000	\$ 330,000	\$ 780,000	\$ -	\$ -	\$ -	
BREZ Development	Barcaldine	\$ 1,000,000	\$ 1,000,000			U	\$ 1,000,000	\$ -	\$ 1,000,000							R2R
Gordon Street Revitalisation	Aramac	\$ 1,200,000	\$ 420,000	\$ 780,000		U	\$ 300,000	\$ 120,000	\$ 420,000	\$ 450,000	\$ 330,000	\$ 780,000				R2R
<b>Community Buildings Program</b>		\$ 1,085,000	\$ 730,000	\$ 355,000	\$ 1,000,000		\$ 10,000	\$ 720,000	\$ 730,000	\$ -	\$ 355,000	\$ 355,000	\$ -	\$ 1,000,000	\$ 1,000,000	
Air Conditioning Alpha Town Hall	Alpha	\$ 330,000	\$ 30,000		\$ 300,000	R		\$ 30,000	\$ 30,000					\$ 300,000	\$ 300,000	
Kitchen renewal at Showgrounds	Alpha	\$ 80,000	\$ 80,000			R		\$ 80,000	\$ 80,000							
New Kitchen at Alpha Town Hall	Alpha	\$ 50,000	\$ 50,000			R		\$ 50,000	\$ 50,000							
Replace Flooring at Alpha Showgrounds Grandstand	Alpha	\$ 50,000	\$ 25,000	\$ 25,000		R		\$ 25,000	\$ 25,000		\$ 25,000	\$ 25,000				
Town Hall Toilets Upgrade	Alpha	\$ 80,000	\$ 80,000			U		\$ 80,000	\$ 80,000							
Aramac Bowls Club Air Conditioning	Aramac	\$ 20,000	\$ 20,000			U		\$ 20,000	\$ 20,000							
Aramac Town Fencing	Aramac	\$ 60,000	\$ 30,000	\$ 30,000		R		\$ 30,000	\$ 30,000		\$ 30,000	\$ 30,000				
Town Hall Toilets Upgrade	Aramac	\$ 80,000	\$ 80,000			U		\$ 80,000	\$ 80,000							
Cattle Yard Renewal	Aramac	\$ 10,000	\$ 10,000			R		\$ 10,000	\$ 10,000							
Barcaldine Library Air Conditioning	Barcaldine	\$ 15,000	\$ 15,000			R		\$ 15,000	\$ 15,000							
Barcaldine Showground - Replace Doors Goods Shed	Barcaldine	\$ 20,000	\$ 20,000			R	\$ 10,000	\$ 10,000	\$ 20,000							Contribution
The Globe - Screens	Barcaldine	\$ 20,000	\$ 20,000			N		\$ 20,000	\$ 20,000							
New bar at Jericho Showgrounds	Jericho	\$ 20,000	\$ 20,000			R		\$ 20,000	\$ 20,000							
Replacement of Water Lines at the Jericho Showgrounds	Jericho	\$ 60,000	\$ 60,000			R		\$ 60,000	\$ 60,000							
Upgrading of Power to the Jericho Showgrounds	Jericho	\$ 130,000	\$ 130,000			R		\$ 130,000	\$ 130,000							
Cattle Yard Renewal	Jericho	\$ 30,000	\$ 30,000			R		\$ 30,000	\$ 30,000							
Town Hall Renewals - Muttaborra	Muttaborra	\$ 30,000	\$ 30,000			R		\$ 30,000	\$ 30,000							
Aramac Airport facility	Aramac	\$ 100,000	\$ -	\$ 100,000		R		\$ -	\$ -		\$ 100,000	\$ 100,000				
Community Buildings Renewal	Regional	\$ 900,000	\$ -	\$ 200,000	\$ 700,000	R		\$ -	\$ -		\$ 200,000	\$ 200,000		\$ 700,000	\$ 700,000	
<b>Community Improvements Program</b>		\$ 877,000	\$ 217,000	\$ 330,000	\$ 330,000		\$ 100,000	\$ 117,000	\$ 217,000		\$ 230,000	\$ 330,000		\$ 230,000	\$ 330,000	
Solar Power for high power use locations	Regional	\$ 300,000	\$ 100,000	\$ 100,000	\$ 100,000	N	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 100,000	Works for Qld
Barcy Rec Park Enhancements	Barcaldine	\$ 110,000	\$ 50,000	\$ 30,000	\$ 30,000	N		\$ 50,000	\$ 50,000		\$ 30,000	\$ 30,000		\$ 30,000	\$ 30,000	
Community Enhancement Program - Barcaldine	Barcaldine	\$ 80,000	\$ 20,000	\$ 30,000	\$ 30,000	R		\$ 20,000	\$ 20,000		\$ 30,000	\$ 30,000		\$ 30,000	\$ 30,000	
Barcaldine Library - Interactive Television Update	Barcaldine	\$ 7,000	\$ 7,000			R		\$ 7,000	\$ 7,000							
Community Enhancement Program - Muttaborra	Muttaborra	\$ 100,000	\$ 40,000	\$ 30,000	\$ 30,000	U		\$ 40,000	\$ 40,000		\$ 30,000	\$ 30,000		\$ 30,000	\$ 30,000	
Sprinkler System Upgrades	Regional	\$ 100,000	\$ -	\$ 50,000	\$ 50,000	U		\$ -	\$ -		\$ 50,000	\$ 50,000		\$ 50,000	\$ 50,000	
Community Enhancement Program - Jericho	Jericho	\$ 60,000	\$ -	\$ 30,000	\$ 30,000	U		\$ -	\$ -		\$ 30,000	\$ 30,000		\$ 30,000	\$ 30,000	
Community Enhancement Program - Alpha	Alpha	\$ 60,000	\$ -	\$ 30,000	\$ 30,000	U		\$ -	\$ -		\$ 30,000	\$ 30,000		\$ 30,000	\$ 30,000	
Community Enhancement Program - Aramac	Aramac	\$ 60,000	\$ -	\$ 30,000	\$ 30,000	U		\$ -	\$ -		\$ 30,000	\$ 30,000		\$ 30,000	\$ 30,000	
<b>Water</b>		\$ 990,000	\$ 140,000	\$ 350,000	\$ 500,000		\$ -	\$ 140,000	\$ 140,000	\$ -	\$ 350,000	\$ 350,000	\$ -	\$ 500,000	\$ 500,000	
Alpha Water Treatment Plant Chlorinators	Alpha	\$ 40,000	\$ 40,000			R	\$ -	\$ 40,000	\$ 40,000							
Pomona Reservoir Roof	Barcaldine	\$ 310,000	\$ 60,000	\$ 250,000		R	\$ -	\$ 60,000	\$ 60,000		\$ 250,000	\$ 250,000				
Jericho Water Treatment Plant Chlorinators	Jericho	\$ 40,000	\$ 40,000			R	\$ -	\$ 40,000	\$ 40,000							
Water Mains Renewals	Regional	\$ 600,000	\$ -	\$ 100,000	\$ 500,000	R	\$ -	\$ -	\$ -		\$ 100,000	\$ 100,000		\$ 500,000	\$ 500,000	
<b>Council Buildings</b>		\$ 260,000	\$ 140,000	\$ 70,000	\$ 50,000		\$ -	\$ 140,000	\$ 140,000	\$ -	\$ 70,000	\$ 70,000	\$ -	\$ 50,000	\$ 50,000	
Alpha Main office Upgrade	Alpha	\$ 10,000	\$ 10,000			U		\$ 10,000	\$ 10,000							
IT Equipment Replacement Program	Corpoate	\$ 190,000	\$ 70,000	\$ 70,000	\$ 50,000	R		\$ 70,000	\$ 70,000		\$ 70,000	\$ 70,000		\$ 50,000	\$ 50,000	
Starlink Installation	Regional	\$ 60,000	\$ 60,000			N		\$ 60,000	\$ 60,000							
<b>Sewerage</b>		\$ 4,780,000	\$ 380,000	\$ 3,400,000	\$ 1,000,000		\$ 230,000	\$ 150,000	\$ 380,000	\$ 1,050,000	\$ 2,350,000	\$ 3,400,000	\$ -	\$ 1,000,000	\$ 1,000,000	
Barcaldine Sewerage Treatment Plant	Barcaldine	\$ 3,230,000	\$ 230,000	\$ 3,000,000		U	\$ 230,000	\$ -	\$ 230,000	\$ 1,050,000	\$ 1,950,000	\$ 3,000,000				Works for Qld
SCADA Rectification	Regional	\$ 300,000	\$ 150,000	\$ 150,000		R	\$ -	\$ 150,000	\$ 150,000		\$ 150,000	\$ 150,000				
Sewerage Mains	Regional	\$ 1,250,000	\$ -	\$ 250,000	\$ 1,000,000	R		\$ -	\$ -		\$ 250,000	\$ 250,000		\$ 1,000,000	\$ 1,000,000	
<b>Plant</b>		\$ 11,945,000	\$ 4,145,000	\$ 4,000,000	\$ 3,800,000		\$ -	\$ 4,145,000	\$ 4,145,000	\$ -	\$ 4,000,000	\$ 4,000,000	\$ -	\$ 3,800,000	\$ 3,800,000	
2x Mobile Vehicle Hoists	Alpha	\$ 35,000	\$ 35,000			R		\$ 35,000	\$ 35,000							
Alpha Workshop Scan Tool	Alpha	\$ 10,000	\$ 10,000			R		\$ 10,000	\$ 10,000							
Plant Replacement Program	Regional	\$ 11,900,000	\$ 4,100,000	\$ 4,000,000	\$ 3,800,000	R	\$ -	\$ 4,100,000	\$ 4,100,000	\$ -	\$ 4,000,000	\$ 4,000,000	\$ -	\$ 3,800,000	\$ 3,800,000	
<b>Rural Road and Town Streets</b>		\$ 12,146,728	\$ 4,996,728	\$ 3,450,000	\$ 3,700,000		\$ 3,826,728	\$ 1,170,000	\$ 4,996,728	\$ 2,750,000	\$ 700,000	\$ 3,450,000	\$ 2,100,000	\$ 1,100,000	\$ 3,200,000	
Gravel Road Resheeting Program	Regional	\$ 3,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	R	\$ 500,000	\$ 500,000	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ 1,000,000	R2R
Flood Damage Recovery Works	Regional	\$ 640,000	\$ 640,000			R	\$ 640,000	\$ 640,000	\$ 640,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	QRA
Regional Floodway Upgrade Program	Regional	\$ 1,000,000	\$ 600,000	\$ 200,000	\$ 200,000	R	\$ 450,000	\$ 150,000	\$ 600,000	\$ 200,000	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ 200,000	LRCI, R2R
Town Street Renewals	Regional	\$ 1,250,000	\$ 450,000	\$ 200,000	\$ 600,000	R		\$ 450,000	\$ 450,000		\$ 200,000	\$ 200,000		\$ 600,000	\$ 600,000	
Town Street Upgrade Program	Regional	\$ 1,600,000	\$ 350,000	\$ 650,000	\$ 600,000	R	\$ 350,000	\$ -	\$ 350,000	\$ 650,000	\$ -	\$ 650,000	\$ 600,000	\$ -	\$ 600,000	R2R, TIDS, LRCI
Betterment Works - Aramac Jericho Road	Aramac	\$ 1,520,000	\$ 1,520,000			U	\$ 1,450,000	\$ 70,000	\$ 1,520,000							QRA
Rural Road Sealing Program	Barcaldine	\$ 1,636,728	\$ 436,728	\$ 400,000	\$ 800,000	U	\$ 436,728	\$ -	\$ 436,728	\$ 400,000		\$ 400,000	\$ 800,000	\$ -	\$ 800,000	LRCI, R2R
Reseals Program	Regional	\$ 1,500,000	\$ -	\$ 1,000,000	\$ 500,000	R		\$ -	\$ -	\$ 1,000,000		\$ 1,000,000		\$ -	\$ -	R2R
<b>Pathways</b>		\$ 695,000	\$ 395,000	\$ 150,000	\$ 150,000		\$ 260,000	\$ 135,000	\$ 395,000	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000	\$ 150,000	
Alpha State School Footpath	Alpha	\$ 275,000	\$ 275,000	\$ -	\$ -	N	\$ 260,000	\$ 15,000	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	State
Footpath - Mary to Cornish Street	Muttaborra	\$ 120,000	\$ 120,000	\$ -	\$ -	N	\$ -	\$ 120,000	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Footpath Renewals Program	REgional	\$ 300,000	\$ -	\$ 150,000	\$ 150,000	R	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000	\$ 150,000	
<b>Waste Management</b>		\$ 150,000	\$ 50,000	\$ 50,000	\$ 50,000		\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	
Waste Transfer Station Initiatives	REgional	\$ 150,000	\$ 50,000	\$ 50,000	\$ 50,000	N		\$ 50,000	\$ 50,000		\$ 50,000	\$ 50,000		\$ 50,000	\$ 50,000	
<b>TOTALS</b>		\$ 36,128,728	\$ 12,613,728	\$ 12,935,000	\$ 10,580,000		\$ 5,726,728	\$ 6,887,000	\$ 12,613,728	\$ 4,350,000	\$ 8,585,000	\$ 12,935,000	\$ 2,200,000	\$ 7,880,000	\$ 10,080,000	

		Operational Budget Projects Summary 2024/2025				
Project Title	Department	Location	Expenditure	Revenue		
RMPC Contract 2024/2025	Roads and Transport	Regional	\$ 3,850,000	\$ 4,000,000		
Grants Management Program	Community Management	Regional	\$ 160,000	\$ -		
Fire Breaks - Stock Routes and Town Commons	Agriculture	Regional	\$ 50,000	\$ -		
Local Laws Uplift	Local Laws	Regional	\$ 110,000	\$ 15,000		
Barcaldine Regional Housing Action Plan	Community Planning	Regional	\$ 100,000	\$ 100,000		
Jericho Water Treatment Plant Refurbishment	Water	Jericho	\$ 250,000	\$ -		
Barcaldine Aramac Road Widening	Roads and Transport	Barcaldine/Aramac	\$ 2,900,000	\$ 3,000,000		
TOK Memorial - Timber Inspection & Maintenance Plan	Community Management	Barcaldine	\$ 100,000	\$ -		
Community Donation - Sealed Private Road for Barcaldine Aged Care	Community Donation	Barcaldine	\$ 150,000	\$ -		
Beef Roads Projects - Alpha Clermont Road*	Roads and Transport	Alpha	\$ 5,000,000	\$ 5,000,000		
Beef Roads Projects - Alpha Tambo Road*	Roads and Transport	Alpha	\$ 4,000,000	\$ 4,000,000		
<b>Total</b>			<b>\$ 16,670,000</b>	<b>\$ 16,115,000</b>		

\*Project has not been included in budget papers as not officially confirmed

**BARCALDINE REGIONAL COUNCIL**  
**LONG TERM FINANCIAL FORECAST**  
**STATEMENT OF INCOME AND EXPENDITURE**  
**FOR THE 10 YEARS ENDING 30 JUNE 2034**

	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>2034</u>
	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
<b>Operating Revenue</b>										
Gross rates and utility charges	9,038,656	9,262,626	9,494,084	9,731,437	9,974,723	10,224,091	10,479,693	10,741,685	11,010,227	11,285,483
Less: Discounts	-	793,332	-	813,165	-	833,494	-	850,164	-	867,167
Less: Pensioner Subsidies	-	75,195	-	80,412	-	83,186	-	84,850	-	86,547
Net rates and utility charges	8,170,129	8,369,050	8,577,404	8,796,423	9,021,009	9,251,302	9,487,449	9,729,596	9,977,897	10,232,506
Fees and charges	3,004,490	3,032,045	3,097,146	3,159,088	3,222,270	3,286,716	3,352,450	3,419,499	3,487,889	3,557,647
Rental income	728,000	746,200	765,931	804,228	820,312	836,719	853,453	870,522	887,932	905,691
Interest received	975,000	845,700	887,985	905,745	923,860	942,337	961,184	980,407	1,000,015	1,020,016
Sales income	8,372,500	6,504,313	6,639,420	6,712,454	6,846,703	6,983,637	7,123,310	7,265,776	7,411,092	7,559,313
Grants and subsidies	27,622,445	19,045,088	19,733,265	20,127,930	20,530,489	20,941,098	21,359,920	21,787,119	22,222,861	22,667,318
Contributions	149,000	133,000	133,000	133,000	133,000	133,000	133,000	133,000	133,000	133,000
Other Income	70,000	71,125	72,278	242,000	242,000	242,000	242,000	242,000	242,000	242,000
<b>Total operating revenue</b>	<b>49,091,564</b>	<b>38,746,520</b>	<b>39,906,429</b>	<b>40,880,868</b>	<b>41,739,642</b>	<b>42,616,809</b>	<b>43,512,765</b>	<b>44,427,919</b>	<b>45,362,686</b>	<b>46,317,491</b>
<b>Capital revenue</b>										
Grants and subsidies	5,726,728	4,350,000	3,200,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Contributions	-	-	-	-	-	-	-	-	-	-
Gain on sale of non-current assets	-	-	-	-	-	-	-	-	-	-
<b>Total capital revenue</b>	<b>5,726,728</b>	<b>4,350,000</b>	<b>3,200,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>
<b>Total income</b>	<b>54,818,292</b>	<b>43,096,520</b>	<b>43,106,429</b>	<b>43,880,868</b>	<b>44,739,642</b>	<b>45,616,809</b>	<b>46,512,765</b>	<b>47,427,919</b>	<b>48,362,686</b>	<b>49,317,491</b>
<b>Expenses</b>										
<b>Operating Expenses</b>										
Employee benefits	16,103,875	15,620,991	16,049,121	16,370,103	16,697,505	17,031,455	17,372,085	17,719,526	18,073,917	18,435,395
Materials and services	27,074,382	16,855,077	17,071,938	17,413,376	17,761,644	18,116,877	18,479,214	18,848,799	19,225,775	19,610,290
Finance costs	60,400	41,712	24,616	11,504	7,086	4,131	1,133	-	-	-
Depreciation	7,769,097	7,989,448	8,217,743	8,382,098	8,549,740	8,720,735	8,895,150	9,073,053	9,254,514	9,439,604
<b>Total Operating Expenses</b>	<b>51,004,753</b>	<b>40,507,229</b>	<b>41,363,418</b>	<b>42,177,082</b>	<b>43,015,976</b>	<b>43,873,198</b>	<b>44,747,582</b>	<b>45,641,378</b>	<b>46,554,205</b>	<b>47,485,289</b>
<b>Capital Expenses</b>										
Provisions for landfill restoration	45,900	46,818	47,754	46,818	46,818	46,818	46,818	46,818	46,818	46,818
Loss on sale of non-current assets	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses</b>	<b>45,900</b>	<b>46,818</b>	<b>47,754</b>	<b>46,818</b>	<b>46,818</b>	<b>46,818</b>	<b>46,818</b>	<b>46,818</b>	<b>46,818</b>	<b>46,818</b>
<b>Total Expenses</b>	<b>51,050,653</b>	<b>40,554,047</b>	<b>41,411,172</b>	<b>42,223,900</b>	<b>43,062,794</b>	<b>43,920,016</b>	<b>44,794,400</b>	<b>45,688,196</b>	<b>46,601,023</b>	<b>47,532,107</b>
<b>Net Income/(Loss)</b>	<b>3,767,639</b>	<b>2,542,473</b>	<b>1,695,258</b>	<b>1,656,968</b>	<b>1,676,849</b>	<b>1,696,793</b>	<b>1,718,365</b>	<b>1,739,723</b>	<b>1,761,663</b>	<b>1,785,383</b>



**BARCALDINE REGIONAL COUNCIL**  
**LONG TERM FINANCIAL FORECAST**  
**STATEMENT OF FINANCIAL POSITION**  
**FOR THE 10 YEARS ENDING 30 JUNE 2034**

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>Current Assets</b>										
Cash	22,957,104	21,550,776	21,664,366	22,665,614	23,931,271	25,384,911	27,085,250	29,143,717	31,406,711	33,878,517
Receivables	1,565,853	1,565,853	1,565,853	1,565,853	1,565,853	1,565,853	1,565,853	1,565,853	1,565,853	1,565,853
Inventories	3,248,002	3,248,002	3,248,002	3,248,002	3,248,002	3,248,002	3,248,002	3,248,002	3,248,002	3,248,002
Contract assets	467,813	467,813	467,813	467,813	467,813	467,813	467,813	467,813	467,813	467,813
<b>Total current assets</b>	<b>28,238,772</b>	<b>26,832,444</b>	<b>26,946,034</b>	<b>27,479,469</b>	<b>28,745,126</b>	<b>30,198,766</b>	<b>31,899,105</b>	<b>33,957,572</b>	<b>36,220,566</b>	<b>38,692,372</b>
<b>Non-current Assets</b>										
Property, plant and equipment	411,015,232	414,560,784	415,723,041	416,608,756	416,859,016	416,938,281	416,843,131	416,570,078	416,115,564	415,475,960
<b>Total non-current assets</b>	<b>411,015,232</b>	<b>414,560,784</b>	<b>415,723,041</b>	<b>416,608,756</b>	<b>416,859,016</b>	<b>416,938,281</b>	<b>416,843,131</b>	<b>416,570,078</b>	<b>416,115,564</b>	<b>415,475,960</b>
<b>TOTAL ASSETS</b>	<b>439,254,004</b>	<b>441,393,228</b>	<b>442,669,075</b>	<b>444,088,226</b>	<b>445,604,142</b>	<b>447,137,047</b>	<b>448,742,236</b>	<b>450,527,650</b>	<b>452,336,130</b>	<b>454,168,332</b>
<b>Current Liabilities</b>										
Payables	1,411,033	1,411,033	1,411,033	1,411,033	1,411,033	1,411,033	1,411,033	1,411,033	1,411,033	1,411,033
Contract liabilities	2,281,906	2,281,906	2,281,906	2,281,906	2,281,906	2,281,906	2,281,906	2,281,906	2,281,906	2,281,906
Borrowings	450,068	467,164	284,636	207,750	210,706	159,994	1,128	-	-	-
Provisions	2,909,281	2,909,281	2,909,281	2,909,281	2,909,281	2,909,281	2,909,281	2,909,281	2,909,281	2,909,281
<b>Total current liabilities</b>	<b>7,052,287</b>	<b>7,069,383</b>	<b>6,886,856</b>	<b>6,809,969</b>	<b>6,812,925</b>	<b>6,762,213</b>	<b>6,603,347</b>	<b>6,602,219</b>	<b>6,602,219</b>	<b>6,602,219</b>
<b>Non-current Liabilities</b>										
Borrowings	1,331,378	864,214	579,578	371,828	161,122	1,128	-	-	-	-
Provisions	1,208,333	1,255,151	1,302,905	1,349,723	1,396,541	1,443,359	1,490,177	1,536,995	1,583,813	1,630,631
Total non-current liabilities	<b>2,539,711</b>	<b>2,119,365</b>	<b>1,882,483</b>	<b>1,721,551</b>	<b>1,557,663</b>	<b>1,444,487</b>	<b>1,490,177</b>	<b>1,536,995</b>	<b>1,583,813</b>	<b>1,630,631</b>
<b>TOTAL LIABILITIES</b>	<b>9,591,998</b>	<b>9,188,748</b>	<b>8,769,339</b>	<b>8,531,520</b>	<b>8,370,588</b>	<b>8,206,700</b>	<b>8,093,524</b>	<b>8,139,214</b>	<b>8,186,032</b>	<b>8,232,850</b>
<b>NET COMMUNITY ASSETS</b>	<b>429,662,006</b>	<b>432,204,479</b>	<b>433,899,736</b>	<b>435,556,706</b>	<b>437,233,554</b>	<b>438,930,347</b>	<b>440,648,712</b>	<b>442,388,436</b>	<b>444,150,098</b>	<b>445,935,482</b>
<b>Community Equity</b>										
Retained surplus	210,121,090	212,663,564	214,358,821	216,015,790	217,692,639	219,389,431	221,107,797	222,847,520	224,609,183	226,394,566
Asset revaluation reserve	219,540,916	219,540,916	219,540,916	219,540,916	219,540,916	219,540,916	219,540,916	219,540,916	219,540,916	219,540,916
<b>TOTAL COMMUNITY EQUITY</b>	<b>429,662,006</b>	<b>432,204,480</b>	<b>433,899,737</b>	<b>435,556,706</b>	<b>437,233,555</b>	<b>438,930,347</b>	<b>440,648,713</b>	<b>442,388,436</b>	<b>444,150,099</b>	<b>445,935,482</b>

**BARCALDINE REGIONAL COUNCIL  
LONG TERM FINANCIAL FORECAST  
STATEMENT OF CASH FLOWS  
FOR THE 10 YEARS ENDING 30 JUNE 2034**

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>Cash flows from operating activities:</b>										
Receipts from customers	38,116,564	37,900,820	39,018,444	39,975,123	40,815,783	41,674,472	42,551,582	43,447,512	44,362,671	45,297,475
Payments to suppliers and employees	- 43,175,257	- 32,476,068	- 33,121,059	- 33,783,480	- 34,459,149	- 35,148,332	- 35,851,299	- 36,568,325	- 37,299,692	- 38,045,685
	- 5,058,692	5,424,752	5,897,386	6,191,643	6,356,633	6,526,140	6,700,283	6,879,187	7,062,979	7,251,790
Interest Received	975,000	845,700	887,985	905,745	923,860	942,337	961,184	980,407	1,000,015	1,020,016
Interest Paid	- 60,400	- 41,712	- 24,616	- 11,504	- 7,086	- 4,131	- 1,133	-	-	-
<b>Net cash inflow (outflow) from operating activities</b>	<b>- 4,144,092</b>	<b>6,228,740</b>	<b>6,760,755</b>	<b>7,085,884</b>	<b>7,273,407</b>	<b>7,464,346</b>	<b>7,660,333</b>	<b>7,859,594</b>	<b>8,062,995</b>	<b>8,271,806</b>
<b>Cash flows from investing activities:</b>										
Payments for property, plant and equipment	- 12,613,728	- 12,935,000	- 10,580,000	- 10,000,000	- 10,000,000	- 10,000,000	- 10,000,000	- 10,000,000	- 10,000,000	- 10,000,000
Grants, subsidies, contributions and donations	5,726,728	4,350,000	3,200,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Sales of property, plant and equipment	1,400,000	1,400,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
<b>Net cash inflow (outflow) from investing activities</b>	<b>- 5,487,000</b>	<b>- 7,185,000</b>	<b>- 6,180,000</b>	<b>- 5,800,000</b>	<b>- 5,800,000</b>	<b>- 5,800,000</b>	<b>- 5,800,000</b>	<b>- 5,800,000</b>	<b>- 5,800,000</b>	<b>- 5,800,000</b>
<b>Cash flows from financing activities:</b>										
Loan Proceeds	-	-	-	-	-	-	-	-	-	-
Principal Loan Repayments	- 549,612	- 450,068	- 467,164	- 284,636	- 207,750	- 210,706	- 159,994	- 1,128	-	-
<b>Net cash inflow (outflow) from financing activities</b>	<b>- 549,612</b>	<b>- 450,068</b>	<b>- 467,164</b>	<b>- 284,636</b>	<b>- 207,750</b>	<b>- 210,706</b>	<b>- 159,994</b>	<b>- 1,128</b>	<b>-</b>	<b>-</b>
<b>Net increase (decrease) in cash held</b>	<b>- 10,180,704</b>	<b>- 1,406,328</b>	<b>113,591</b>	<b>1,001,247</b>	<b>1,265,657</b>	<b>1,453,640</b>	<b>1,700,339</b>	<b>2,058,466</b>	<b>2,262,995</b>	<b>2,471,806</b>
Cash at beginning of reporting period	33,137,808	22,957,104	21,550,776	21,664,367	22,665,614	23,931,271	25,384,911	27,085,250	29,143,717	31,406,711
<b>Cash at end of reporting period</b>	<b>22,957,104</b>	<b>21,550,776</b>	<b>21,664,367</b>	<b>22,665,614</b>	<b>23,931,271</b>	<b>25,384,911</b>	<b>27,085,250</b>	<b>29,143,717</b>	<b>31,406,711</b>	<b>33,878,517</b>

**BARCALDINE REGIONAL COUNCIL  
LONG TERM FINANCIAL FORECAST  
STATEMENT OF CASH FLOWS  
FOR THE 10 YEARS ENDING 30 JUNE 2034**

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
<b>Cash flows from operating activities:</b>										
Receipts from customers	38,116,564	37,900,820	39,018,444	39,975,123	40,815,783	41,674,472	42,551,582	43,447,512	44,362,671	45,297,475
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	- 5,058,692	5,424,752	5,897,386	6,191,643	6,356,633	6,526,140	6,700,283	6,879,187	7,062,979	7,251,790
Interest Received	975,000	845,700	887,985	905,745	923,860	942,337	961,184	980,407	1,000,015	1,020,016
Interest Paid	- 60,400	- 41,712	- 24,616	- 11,504	- 7,086	- 4,131	- 1,133	-	-	-
<b>Net cash inflow (outflow) from operating activities</b>	<b>- 4,144,092</b>	<b>6,228,740</b>	<b>6,760,755</b>	<b>7,085,884</b>	<b>7,273,407</b>	<b>7,464,346</b>	<b>7,660,333</b>	<b>7,859,594</b>	<b>8,062,995</b>	<b>8,271,806</b>
<b>Cash flows from investing activities:</b>										
Payments for property, plant and equipment	- 12,613,728	- 12,935,000	- 10,580,000	- 10,000,000	- 10,000,000	- 10,000,000	- 10,000,000	- 10,000,000	- 10,000,000	- 10,000,000
Grants, subsidies, contributions and donations	5,726,728	4,350,000	3,200,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Sales of property, plant and equipment	1,400,000	1,400,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
<b>Net cash inflow (outflow) from investing activities</b>	<b>- 5,487,000</b>	<b>- 7,185,000</b>	<b>- 6,180,000</b>	<b>- 5,800,000</b>	<b>- 5,800,000</b>	<b>- 5,800,000</b>	<b>- 5,800,000</b>	<b>- 5,800,000</b>	<b>- 5,800,000</b>	<b>- 5,800,000</b>
<b>Cash flows from financing activities:</b>										
Loan Proceeds	-	-	-	-	-	-	-	-	-	-
Principal Loan Repayments	- 549,612	- 450,068	- 467,164	- 284,636	- 207,750	- 210,706	- 159,994	- 1,128	-	-
<b>Net cash inflow (outflow) from financing activities</b>	<b>- 549,612</b>	<b>- 450,068</b>	<b>- 467,164</b>	<b>- 284,636</b>	<b>- 207,750</b>	<b>- 210,706</b>	<b>- 159,994</b>	<b>- 1,128</b>	<b>-</b>	<b>-</b>
<b>Net increase (decrease) in cash held</b>	<b>- 10,180,704</b>	<b>- 1,406,328</b>	<b>113,591</b>	<b>1,001,247</b>	<b>1,265,657</b>	<b>1,453,640</b>	<b>1,700,339</b>	<b>2,058,466</b>	<b>2,262,995</b>	<b>2,471,806</b>
Cash at beginning of reporting period	33,137,808	22,957,104	21,550,776	21,664,367	22,665,614	23,931,271	25,384,911	27,085,250	29,143,717	31,406,711
<b>Cash at end of reporting period</b>	<b>22,957,104</b>	<b>21,550,776</b>	<b>21,664,367</b>	<b>22,665,614</b>	<b>23,931,271</b>	<b>25,384,911</b>	<b>27,085,250</b>	<b>29,143,717</b>	<b>31,406,711</b>	<b>33,878,517</b>

**BARCALDINE REGIONAL COUNCIL  
2024/2025 BUDGET  
MEASURES OF FINANCIAL SUSTAINABILITY**

Ratio	Target (Tier 6)	Budget 2024/2025	5-year Average 2024/2025
Financial Capacity	Council-controlled Revenue	22.76%	22.95%
	Population Growth	0.07%	-0.11%
Liquidity	Unrestricted Cash Expense Cover Ratio	5.75	N/A
		Yes	
Operating Performance	Operating Surplus ratio	-3.90%	-0.81%
	Operating Cash ratio	11.93%	15.92%
		Yes	Yes
Asset Management	Asset sustainability ratio	94.97%	141.67%
		Yes	Yes
	Asset consumption ratio	76.26%	76.40%
		Yes	Yes
Debt Servicing Capacity	Leverage Ratio	0.30	0.50
		Yes	Yes

Council-controlled Revenue

Population Growth (Net rates, levies and charges + Fees and Charges) <<divided by>> Total Operating Revenue (Prior year estimated population <<divided by>> previous year estimated population) -1 (constant growth method)

Unrestricted Cash Expense Cover Ratio 
$$\frac{(\text{Total Cash and Equivalents} + \text{Current Investments} + \text{Available Ongoing QTC Working Capital Facility Limit}) \text{ less Externally Restricted Cash}}{(\text{Total Operating Expenditure less Depreciation and Amortisation less Finance Costs})}$$

Operating Surplus Ratio

Operating Cash ratio Net result (excluding capital items) divided by total operating revenue (excluding capital items)

Asset sustainability ratio Operating Result add Depreciation and Amortisation add Finance Costs <<divided by>> Total Operating Revenue

Asset consumption ratio Capital expenditure on the replacement of assets (renewals) divided by depreciation expense (infrastructure)

Leverage Ratio Written down replacement cost of Depreciable Infrastructure Assets <<divided by>> current replacement cost of depreciable infrastructure assets

Book value of debt <<divided by>> (Operating Results add Depreciation and Amortisation and Finance Costs)

**BARCALDINE REGIONAL COUNCIL**  
**2024/2025 BUDGET**  
**MEASURES OF FINANCIAL SUSTAINABILITY**  
**LONG TERM FINANCIAL FORECAST**

Ratio	Target	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Financial Capacity	Council-controlled Revenue	N/A	29.42%	29.25%	29.24%	29.33%	29.42%	29.51%	29.60%	29.68%	29.77%
	Population Growth*	N/A	0.07%	0.07%	0.07%	0.07%	0.07%	0.07%	0.07%	0.07%	0.07%
	Operating Surplus ratio	N/A	-3.90%	-4.54%	-3.65%	-3.17%	-3.06%	-2.95%	-2.73%	-2.63%	-2.52%
Operating Performance	Operating Cash ratio	>0%	11.93%	16.08%	16.94%	17.33%	17.43%	17.52%	17.60%	17.77%	17.86%
			Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Asset Management	Asset sustainability ratio	>90%	94.97%	101.94%	91.50%	91.95%	92.40%	92.86%	93.31%	94.23%	94.69%
			Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
	Asset consumption ratio	>60%	76.26%	76.43%	76.40%	76.36%	76.30%	76.23%	76.16%	76.08%	76.00%
Debt Servicing Capacity			Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
			0.30	0.21	0.13	0.08	0.05	0.02	0.00	-	N/A
	Leverage Ratio	0 - 3 times	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes

Council-controlled Revenue (Net rates, levies and charges + Fees and Charges) <<divided by>> Total Operating Revenue  
Population Growth (Prior year estimated population <<divided by>> previous year estimated population) -1 (constant growth method)  
Operating Surplus Ratio Net result (excluding capital items) divided by total operating revenue (excluding capital items)  
Operating Cash ratio Operating Result add Depreciation and Amortisation add Finance Costs <<divided by>> Total Operating Revenue  
Asset sustainability ratio Capital expenditure on the replacement of assets (renewals) divided by depreciation expense (Infrastructure)  
Asset consumption ratio Written down replacement cost of Depreciable Infrastructure Assets <<divided by>> current replacement cost of depreciable infrastructure assets  
Leverage Ratio Book value of debt <<divided by>> (Operating Results add Depreciation and Amortisation and Finance Costs)